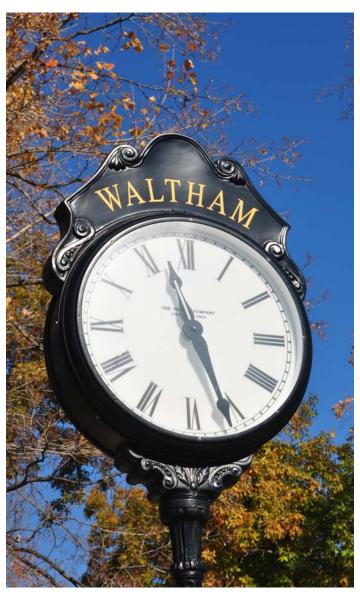
# CITY OF WALTHAM, MASSACHUSETTS COMPREHENSIVE ANNUAL FINANCIAL REPORT

For the fiscal year ended June 30, 2011



Waltham Clock

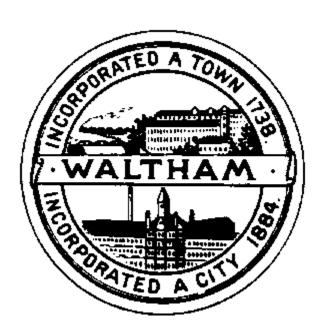


Waltham Watch Factory

### CITY OF WALTHAM, MASSACHUSETTS

## COMPREHENSIVE ANNUAL FINANCIAL REPORT

For the Fiscal Year Ended June 30, 2011



Prepared by:

**City Auditor's Office** 

## CITY OF WALTHAM, MASSACHUSETTS

#### **COMPREHENSIVE ANNUAL FINANCIAL REPORT**

#### JUNE 30, 2011

#### **TABLE OF CONTENTS**

Introductory Section	1
Letter of Transmittal	3
Organizational Chart	8
Principal City Officials	9
Certificate of Achievement for Excellence in Financial Reporting	10
Financial Section	11
Independent Auditors' Report	13
Management's Discussion and Analysis	15
Basic Financial Statements	26
Statement of Net Assets	27
Statement of Activities	28
Governmental funds – balance sheet	30
Reconciliation of the governmental funds balance sheet total fund balances to the statement of net assets	32
Governmental funds – statement of revenues, expenditures and changes in fund balances	34
Reconciliation of the statement of revenues, expenditures, and changes in fund balances of governmental	
funds to the statement of activities	36
Proprietary funds – statement of net assets	38
Proprietary funds – statement of revenues, expenses and changes in fund net assets	39
Proprietary funds – statement of cash flows	40
Fiduciary funds – statement of fiduciary net assets	41
Fiduciary funds – statement of changes in fiduciary net assets	42
Notes to basic financial statements	43
Required Supplementary Information	74
General fund budgetary comparison schedule	75
Schedule of revenues, expenditures and changes in fund balance – general fund – budget and actual	77
Retirement system schedule of funding progress and employer contributions	84
Waltham contributory retirement system schedule of funding progress and employer contributions	85
Other postemployment benefit plan schedules	86
Other postemployment benefit plan schedule of funding progress and employer contributions	87
Other postemployment benefit plan actuarial methods and assumptions	88

Notes to Required Supplementary Information	89
Combining Statements	92
Nonmajor Governmental Funds	93
Nonmajor governmental funds – combining balance sheet	96
Nonmajor governmental funds – combining statement of revenues, expenditures, and changes in fund	ł
balances	100
Private Purpose Trust Funds	104
Private purpose trust funds – combining statement of net assets	105
Private purpose trust funds – combining statement of changes in net assets	106
Agency Fund	107
Agency fund – statement of changes in assets and liabilities	108
Statistical Section	109
Net assets by component – last ten fiscal years	110
Changes in net assets – last ten fiscal years	112
Fund balances, governmental funds – last ten fiscal years	114
Changes in fund balances, governmental funds – last ten fiscal years	115
Assessed value and actual value of taxable property by classification and tax rates – last ten fiscal years	116
Principal taxpayers – current year and eight years ago	117
Property tax levies and collections – last ten fiscal years	118
Ratios of outstanding debt and general bonded debt – last ten fiscal years	119
Direct and overlapping governmental activities debt	120
Computation of legal debt margin – last ten fiscal years	121
Principal employers (excluding city) – current year and eight years ago	122
Demographic and economic statistics – last ten fiscal year	123
Full-time equivalent city employees by function – last ten fiscal years	124
Operating indicators by function/program – last ten fiscal years	125
Capital asset statistics by function/program – last ten fiscal years	126

## Introductory Section



Welcome to Waltham

## **Introductory Section**

This page intentionally left blank.



#### CITY OF WALTHAM

Commonwealth of Massachusetts

610 Main Street Waltham, Massachusetts 02452-5580 (781) 314-3220 Email: pcentofanti@city.waltham.ma.us

#### **Letter of Transmittal**

December 27, 2011

To the Honorable Mayor, Members of the City Council and Citizens of the City of Waltham, Massachusetts:

At the close of each fiscal year, state law requires the City of Waltham to publish a complete set of financial statements in conformity with accounting principles generally accepted in the United States of America (GAAP), and that are audited in accordance with generally accepted auditing standards by a firm of licensed certified public accountants. Pursuant to that requirement, we hereby issue the Comprehensive Annual Financial Report (CAFR) of the City of Waltham, Massachusetts, for the fiscal year ended June 30, 2011 for your review.

This report consists of management's representations concerning the finances of the City. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, management of the City has established a comprehensive internal control framework that is designed both to protect the government's assets from loss, theft or misuse and to compile sufficient reliable information for the preparation of the City's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the City's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements for the fiscal year ended June 30, 2011, are fairly presented in conformity with GAAP.

The City of Waltham's financial statements have been audited by Powers & Sullivan LLC, a firm of licensed certified public accountants. The goal of the independent audit was to provide reasonable assurance that the financial statements of the City for the fiscal year ended June 30, 2011, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unqualified opinion that the City's financial statements for the fiscal year ended June 30, 2011 are fairly presented in conformity with GAAP. The independent auditor's report is presented as the first component of the financial section of this report.

The independent audit of the financial statements of the City was part of a broader, federally mandated "Single Audit" designed to meet the special needs of federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards. These reports are available in the City of Waltham's separately issued Single Audit Report.

GAAP requires that management provide a narrative introduction, overview and analysis to accompany the basic financial statements in the form of the Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement that analysis and should be read in conjunction with it. The City's MD&A can be found immediately following the report of the independent auditors.

#### **Profile of the City**

Settled in 1630 and incorporated as a Town in 1738, Waltham was chartered as a City in 1884. Located in Middlesex County, 9 miles west of Boston, the City is bordered by the Towns of Belmont, Lexington, Lincoln, Newton, Watertown and Weston. The City encompasses approximately 12.7 square miles and, according to the Division of Local Services, has a population of 60,632.

Subject to local legislative decisions made by a fifteen (15) member City Council elected for two-year terms, the affairs of the City are generally administered by a Mayor, who is elected for a four-year term on an at-large basis. As chief executive officer, the Mayor appoints, subject to approval by the City Council, all the other principal executive officers of the City other than the City Clerk. The Mayor is responsible for the administration of the fiscal and other affairs of the City with the exception of local school affairs which are administered by the School Committee.

The City Council annually elects its own President, who presides over all Council meetings and appoints all standing committees of the Council. Actions of the Council are generally subject to veto by the Mayor, but such action may be overridden by a two-thirds vote of the Council members.

The School Committee, whose members are elected for four-year terms, has exclusive jurisdiction over the City's public school system and appoints a Superintendent to administer the day-to-day affairs of the system.

The City provides general governmental services for the territory within its boundaries, including police and fire protection, curbside collection and disposal of trash and recyclable materials, public education in grades kindergarten through twelve, water and sewer services, street maintenance, parks and recreation. The Massachusetts Bay Transportation Authority provides bus coverage throughout the City with connections to the metropolitan Boston area as well as commuter rail service between the City and Boston. The Massachusetts Water Resources Authority provides water and sewerage disposal services to the City. The Waltham Housing Authority, a separate legal entity, provides public housing for eligible low income families, the elderly and the handicapped.

Within 170 days after the annual organization of the City government (which is ordinarily in early January), the Mayor is required to submit a budget of proposed expenditures for the fiscal year beginning on the next July 1. The City Council may make appropriations for the recommended purposes and may reduce or reject any item. Without a recommendation of the Mayor, the Council may not make any appropriation for a purpose not included in the proposed budget, except by a two-thirds vote in the case of the failure of the Mayor to recommend an appropriation for such a purpose within 7 days after a request from the Council. The Council may not increase any item without the recommendation of the Mayor (except as provided by legislation, recommendation of the school committee or regional district school committee and by two-thirds vote of the Council, provided that such increase does not cause the total annual budget to exceed the property tax limitations). If the Council fails to act on any item of the proposed budget within 45 days, that item takes effect.

If the Mayor does not make a timely budget submission, provision is made for preparation of a budget by the Council. Provision is also made for supplementary appropriations upon recommendation of the Mayor. Water and sewer department expenditures are included in the budgets adopted by City Council.

The City manages its risk through a combination of self-insured programs and premium based coverage with commercial insurance carriers. Health care and workers compensation are self-insured plans. The City is exposed to various risks of loss related to general liability, property and casualty, workers' compensation and unemployment compensation claims. Buildings and property are insured against fire, theft and natural disaster to the extent that losses exceed the City's deductible per incident. These deductibles vary by type of incident, none of which exceed \$25,000.

#### **Factors Affecting Economic Condition**

The information presented in the financial statements is perhaps best understood when it is considered from the broader perspective of the specific environment within which the City of Waltham operates.

The City is a mature industrial-residential community with the industrial activity, a good part of which is in the electronics/high-technology field, concentrated along Interstate 95 (Route 128). Retail trade is concentrated in the City's central business district. Several nationally known companies have chosen to locate in the City. In addition to its commercial base, the City is home to both Bentley University and Brandeis University.

The City continues to manage its financial affairs in a prudent, fiscally responsible manner as is demonstrated by its excellent Moody's bond rating of Aa1 and Standard & Poor's bond rating of AA+, even with the constraints of the Commonwealth of Massachusetts cutbacks and the general downturn in the economy. The City's financial actions are generally guided by long range planning tools such as a five-year Capital Improvement Program; prioritizing spending plans and identifying discretionary spending; pay-as-you go financing strategies; long-term planning for all liabilities including pension and insurance reserves and municipal best practices, which are reviewed annually at the beginning of each budget development cycle. Additionally the City has enhanced its revenue flexibility by establishing enterprise funds and many other user supported programs. This has allowed the City to shift the operating costs of certain services to the users so that little or no tax support subsidizes these services.

The City maintains a strong industrial and commercial tax base. In FY2011, the combined assessed value of these properties represented 32.9% of the total City value. The residential values demonstrate the desirability of the City. The City's proximity to Boston and major highways, its quality of life, and dedication to public education underlies the community's popular reputation.

Quarterly tax billings and excellent collection rates have eliminated the need to borrow on a short term basis to maintain cash flow. The City's investment options are governed by Massachusetts General Laws and focus on safety, liquidity and yield.

At the State level the economic outlook for the Commonwealth has diminished. It is anticipated that state aid will decrease and be level funded at best, in the following years. This will leave the City in a position of having to rely primarily on property taxes to cover the increasing cost of providing services.

The City is currently managing approximately \$95.6 million in long and short term debt. The long term indebtedness consists of \$82.2 million of general obligation bonds; of which \$14.5 million is self-supporting

through enterprise fund revenues and \$13.4 million of bond anticipation notes are expected to be permanently funded in February 2012. Under the school building assistance program, the City was eligible for a state grant representing 90% reimbursement of approved costs incurred in the building of eight new school facilities. The City received \$124.8 million of such assistance based on reimbursement of eligible construction costs. \$24.7 million was received in FY2005, \$44.4 million in FY2006, \$29.8 million in FY2007, \$24.6 million in FY2008 and the final payment of \$1.3 million was received in FY2010. The City has issued bonds to provide for the remainder of the cost.

The City has authorized and unissued debt for school facilities, water/sewer infrastructure improvements, departmental equipment, land acquisition/development and other various projects totaling \$34.7 million as of June 30, 2011. The authorized and unissued debt includes \$14.5 million for water/sewer infrastructure improvements.

The City of Waltham contributes to the Waltham Contributory Retirement System (the System), a cost sharing, defined benefit pension plan administered by the Waltham Contributory Retirement Board (Board). Each year, an independent actuary engaged by the Board calculates the amount of the annual contribution that the City of Waltham must make to the pension plan to ensure that the plan will be able to fully meet its obligations to retired employees on a timely basis. As required by law, the City of Waltham fully funds each year's annual required contribution to the pension plan as determined by the actuary. As of January 1, 2011, the latest actuarial valuation date, the System had succeeded in funding 56% of the present value of the projected benefits earned by employees. The remaining unfunded amount is being systematically funded over the remaining 20 years as part of the annual required contribution as calculated by the actuary.

The City of Waltham also provides post retirement health care benefits for certain retirees and their dependents. There are approximately 1,200 retired employees receiving these benefits, which are financed on a pay-as-you-go basis. GAAP now requires the City to conduct an actuarial valuation to determine the unfunded liability and to recognize the annual cost of reducing this liability in addition to the current year benefits. The City's most recent actuarial valuation is dated July 1, 2009. If the City is unable to fund the minimum annual contribution as determined by the actuarial valuation, the unpaid amount will be required to be recorded as a liability on the financial statements of the City.

#### **Awards and Acknowledgements**

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City for its Comprehensive Annual Financial Report (CAFR) for the fiscal year ended June 30, 2010. This was the seventh consecutive year that the City has received this prestigious award. In order to be awarded a Certificate of Achievement, the City had to publish an easily readable and efficiently organized CAFR that satisfied both generally accepted accounting principles and applicable legal requirements.

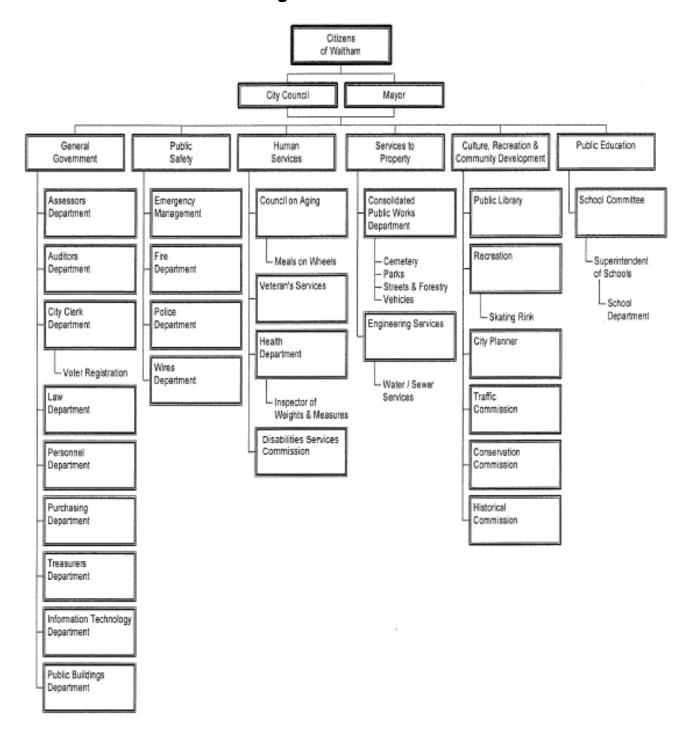
A Certificate of Achievement is valid for a period of one year only. We believe that our current CAFR continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

The preparation of this report would not have been possible without the dedication and commitment to excellence of the staff of the Auditing Department. We would like to express our appreciation to the members of all the departments who assisted and contributed to the preparation of this report. We would also like to acknowledge and give credit to the Mayor and the City Council for their consistent support to uphold the highest standards of professionalism in the management of the City of Waltham's finances.

Respectfully submitted

City Auditor

## City of Waltham, Massachusetts Organizational Chart



#### **Principal City Officials**

#### **Elected Officials**

Mayor Jeannette A. McCarthy

City Council <u>Councilors-at-Large</u>

Paul J. Brasco, Council President

Sarafina Collura Diane P. LeBlanc Kenneth B. Doucette Kathleen B. McMenimen Thomas M. Stanley

Ward Councilors

Daniel P. Romard
Edmund P. Tarallo
George A. Darcy III
Thomas J. Curtin
Gary J. Marchese

Robert J. Waddick, Council Vice President

Joseph M. Giordano Jr. Stephen F. Rourke Robert G. Logan

School Committee Jeannette A. McCarthy, Mayor, Chairperson

Harold Walker, Vice Chairperson

Susan Burstein Robert Cincotta Margaret Donnelly Lisa Limonciello Stephen Rando

#### Principal Executive Officers

City Auditor Paul G. Centofanti
City Treasurer/Collector Thomas J. Magno
City Clerk Rosario C. Malone

# Certificate of Achievement for Excellence in Financial Reporting

Presented to

## City of Waltham Massachusetts

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
June 30, 2010

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

Linia C. Handson President Offfray A. Emer

**Executive Director** 

## Financial Section



Waltham City Hall

## Financial Section

This page intentionally left blank.

#### Powers & Sullivan, LLC

Certified Public Accountants



100 Quannapowitt Parkway Suite 101 Wakefield, MA 01880 T. 781-914-1700 F. 781-914-1701 www.powersandsullivan.com

#### **Independent Auditors' Report**

To the Honorable Mayor Jeannette A. McCarthy and Members of the City Council City of Waltham, Massachusetts

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Waltham, Massachusetts, as of and for the fiscal year ended June 30, 2011 (except for the Waltham Contributory Retirement System which is as of and for the year ended December 31, 2010), which collectively comprise the City's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the City of Waltham, Massachusetts' management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Waltham, Massachusetts, as of June 30, 2011 (except for the Waltham Contributory Retirement System which is as of December 31, 2010), and the respective changes in financial position and cash flows, where applicable, thereof for the fiscal year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated December 27, 2011, on our consideration of the City of Waltham, Massachusetts' internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be read in conjunction with this report in considering the results of our audit.

Our audit was made for the purpose of forming an opinion on the financial statements taken as a whole. The combining fund statements, as listed in the table of contents, are presented for the purpose of supplementary analysis and are not a required part of the financial statements of the City of Waltham, Massachusetts. Such supplementary information has been subjected to the auditing procedures applied in the audit of the financial statements and, in our opinion, is fairly presented in all material respects in relation to the financial statements taken as a whole.

Management's discussion and analysis, located on the following pages, and schedule of revenues, expenditures and changes in fund balance – general fund – budgetary basis, Waltham contributory retirement system schedule of funding progress and employer contributions, other postemployment benefit plan schedule of funding progress and employer contributions, and other postemployment benefit plan actuarial methods and assumptions, located after the notes to the basic financial statements, are not a required part of the basic financial statements but is supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

The introductory and statistical sections, as listed in the table of contents, are presented for purposes of additional analysis and are not a required part of the financial statements. Such information has not been subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on them.

December 27, 2011

Yowers + Sulli - LLC

Management's Discussion and Ana	alysis

#### Management's Discussion and Analysis

As management of the City of Waltham, we offer readers of these financial statements this narrative overview and analysis of the financial activities for the fiscal year ended June 30, 2011. The City complies with financial reporting requirements issued by the Governmental Accounting Standards Board (GASB). We encourage readers to consider the information presented in this report in conjunction with additional information that we have furnished in our letter of transmittal.

The Governmental Accounting Standards Board (GASB) is the authoritative standard setting body that provides guidance on how to prepare financial statements in conformity with generally accepted accounting principals (GAAP). Users of these financial statements (such as investors and rating agencies) rely on the GASB to establish consistent reporting standards for all governments in the United States. This consistent application is the only way users (including citizens, the media, legislators and others) can assess the financial condition of one government compared to others.

#### **Financial Highlights**

- The assets of the City of Waltham exceeded its liabilities at the close of the most recent fiscal year by \$218 million (net assets).
- Of this amount, 13% or \$27.4 million (unrestricted net assets) may be used to meet the government's ongoing obligations to citizens and creditors.
- At the close of the current fiscal year, the City's general fund reported an ending fund balance of \$25.3 million. Total fund balance represents 13% of total general fund expenditures.
- The City's total debt (short-term and long-term combined) increased by \$1.4 million during the current fiscal year. This was due to the net effect of \$25.3 million in principal payments on maturing debt and the issuance of \$26.7 million of new debt.
- The City implemented GASB <u>Statement #45</u>, Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions in fiscal year 2008. At the close of the current fiscal year, the City incurred an additional \$11.5 million in other postemployment benefit obligations bringing the total liability to \$51.7 million.

#### Overview of the Financial Statements

This discussion and analysis are intended to serve as an introduction to the City of Waltham's basic financial statements. These basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements.

**Government-wide financial statements.** The *government-wide financial statements* are designed to provide readers with a broad overview of finances, in a manner similar to private-sector business.

The *statement of net assets* presents information on all assets and liabilities, with the difference between the two reported as *net assets*. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position is improving or deteriorating.

The statement of activities presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The governmental activities include general government, public safety, education, public works, community development, health and human services, culture and recreation and interest. The business-type activities include the activities of water, sewer, and the Veteran's Memorial Rink services.

The government-wide financial statements include not only the City of Waltham itself (known as the *primary government*), but also a legally separate public employee retirement system for which the City of Waltham is financially accountable. Financial information for this *component unit* is reported separately within the fiduciary fund statements.

**Fund financial statements.** A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Fund accounting is used to ensure and demonstrate compliance with finance-related legal requirements. All of the funds can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

**Governmental funds.** Governmental funds are used to account for essentially the same functions reported as *governmental activities* in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund statements focus on *near-term inflows of spendable resources*, as well as on *balances of spendable resources* available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The City of Waltham adopts an annual appropriated budget for its general fund. A budgetary comparison statement has been provided for the general fund to demonstrate compliance with this budget.

*Proprietary funds.* The City maintains two types of propriety funds.

Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The City uses enterprise funds to account for its water, sewer and Veteran's Memorial Rink activities.

The *internal service fund* is used to account for the financing of services provided by one department to other departments or governmental units. This fund is used to account for risk financing activities related to active employees' and retirees' health insurance.

**Fiduciary funds.** Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are *not* reflected in the government-wide financial statement because the resources of those funds are *not* available to support the City's own programs. The accounting used for fiduciary funds is much like that used for propriety funds.

**Notes to the basic financial statements.** The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

#### Government-wide Financial Analysis

As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. The City of Waltham's assets exceeded liabilities by \$218 million at the close of fiscal 2011, an increase of \$3.5 million from the prior year.

Net assets of \$181.7 million (83%) reflects its investment in capital assets (e.g., land, buildings, infrastructure, machinery, and equipment), less any related debt used to acquire those assets that are still outstanding. The City uses these capital assets to provide services to citizens; consequently, these assets are *not* available for future spending. Although the investment in its capital assets is reported net of its related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of the government's net assets, \$8.9 million (4%), represents resources that are subject to external restrictions on how they may be used. The remaining balance of *unrestricted net assets* \$27.4 million (13%) may be used to meet the government's ongoing obligations to citizens and creditors.

At the end of the current fiscal year, the City of Waltham is able to report positive balances in all three categories of net assets, both for the City as a whole, as well as for its separate governmental and business-type activities. The same situation held true in the prior year.

The governmental activities and business-type activities of the City are presented on the following pages.

#### **Governmental Activities**

The City of Waltham's assets exceeded liabilities for governmental activities by \$188.6 million at the close of fiscal 2011.

	_	Fiscal 2011	_	Fiscal 2010
Assets:				
Current assets	\$	80,407,274	\$	72,087,257
Noncurrent assets (excluding capital)	•	2,973,932	•	3,056,776
Capital assets		245,306,794		246,343,329
Total assets	_	328,688,000		321,487,362
Liabilities:				
Current liabilities (excluding debt)		10,443,268		10,225,454
Noncurrent liabilities (excluding debt)		52,172,318		41,023,503
Current debt		16,079,998		12,752,905
Noncurrent debt		61,438,288		68,118,286
Total liabilities	_	140,133,872	_	132,120,148
Net Assets:				
Capital assets net of related debt		169,551,297		169,360,245
Restricted		8,848,029		7,547,471
Unrestricted	_	10,154,802	_	12,459,498
Total net assets	\$	188,554,128	\$	189,367,214
	*=	100,00 1,120		100,001,=11
Program Revenues:				
Charges for services	\$	14,387,304	\$	11,709,349
Operating grants and contributions		37,611,357		33,503,809
Capital grants and contributions		2,213,768		2,246,744
General Revenues:				
Real estate and personal property taxes		143,611,657		136,608,856
Tax liens		1,075,894		446,529
Motor vehicle and other excise taxes		8,898,856		7,988,143
Community preservation tax		2,319,559		2,217,436
Nonrestricted grants		8,357,186		9,319,430
Unrestricted investment income		277,404		388,780
Other revenues	_	1,389,945	_	544,525
Total revenues		220,142,930		204,973,601
Expenses:				
General Government		12,409,747		12,548,346
Public Safety		54,681,748		57,363,358
Education		119,839,129		112,799,898
Public Works		17,944,889		17,436,688
Community development		5,425,862		5,034,910
Human Services		2,756,414		2,818,957
Culture and recreation		5,258,378		5,028,081
Interest	_	2,523,695	_	3,054,071
Total expenses		220,839,862		216,084,309
Increase in net assets before transfers		(696,932)		(11,110,708)
Transfers	_	(116,154)	_	1,944,810
Change in net assets	\$_	(813,086)	\$_	(9,165,898)

Governmental expenses totaled \$220.8 million of which \$54.2 million (25%) was directly supported by program revenues consisting of charges for services, operating and capital grants and contributions. General revenues totaled \$165.9 million, primarily coming from property taxes, motor vehicle excise, non-restricted state aid and investment income.

Governmental net assets decreased by \$813,000 during the current fiscal year. This was due to the recognition of \$11.2 million of postemployment benefit liabilities, depreciation expense exceeding debt principal payments by \$2.9 million and \$609,000 of non-capitalizable expenditures in the City and School capital project funds. These decreases were offset by the recognition of a \$1.6 million capital grant to fund highway projects, a \$3.5 million revenue surplus from building permits, excise taxes and meals taxes, a \$2 million increase in the community preservation fund, a \$5.2 million increase in the internal service fund and a \$2.2 million increase in the nonmajor funds.

#### **Business-type Activities**

For the City's business-type activities, assets exceeded liabilities by \$29.4 million at the close of fiscal 2011.

		Fiscal 2011	_	Fiscal 2010
Assets:				
Current assets	\$	26,968,682	\$	17,374,250
Capital assets		24,284,603		22,992,601
Total assets	•	51,253,285		40,366,851
Liabilities:				
Current liabilities (excluding debt)		2,183,572		640,648
Noncurrent liabilities (excluding debt)		1,133,827		796,247
Current debt		5,607,829		2,692,932
Noncurrent debt		12,885,892	_	11,124,412 <b>15,254,239</b>
Total liabilities		21,811,120		15,254,239
Net Assets:				
Capital assets net of related debt		12,188,286		11,605,346
Unrestricted		17,253,879	_	13,507,266
Total net assets	\$	29,442,165	\$_	25,112,612
Program Revenues:				
Charges for services	\$	31,779,596	\$	24,498,564
Capital grants and contributions		1,370,700		-
General Revenues:				
Unrestricted investment income		40,938		58,584
Total revenues	•	33,191,234	_	24,557,148
Expenses:				
Water		11,787,043		11,129,805
Sewer		16,776,463		17,385,085
Veterans Memorial Rink	_	414,329		384,013
Total expenses	-	28,977,835	_	28,898,903
Increase in net assets before transfers		4,213,399		(4,341,755)
Transfers		116,154	_	(1,944,810)
Change in net assets	\$	4,329,553	\$_	(6,286,565)

Business-type net assets of \$12.2 million (41%) represent the investment in capital assets while \$17.3 million (59%) is unrestricted. The City's business-type activities net assets increased by \$4.3 million in the current fiscal year.

The sewer department experienced an increase of \$2.8 million in net assets. Revenues increased by 30% and expenses decreased by 4%, which resulted in an increase in net assets when compared with the prior year. The increase in revenues was primarily due to an increase in the sewer rates and usage.

The water department experienced an increase of \$1.4 million in net assets. Revenues increased by 31% and expenses increased by 6%, resulting in an increase in net assets when compared with the prior year. The increase in revenues was primarily due to an increase in the water rate and usage.

The Veterans Memorial Rink experienced an increase in net assets, totaling \$84,000. The increase was primarily due to a transfer from the general fund for the prior year revenue deficit that was raised on the tax rate.

#### Financial Analysis of the Government's Funds

As noted earlier, the City uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

**Governmental funds.** The focus of the City's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the City's financing requirements. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

Fiscal year 2011 was the City's initial year of implementation of GASB #54, Fund Balance Reporting and Governmental Fund Type Definitions. The implementation of this standard has changed the fund balance components into nonspendable, restricted, committed, assigned and unassigned. Additionally, under the new standard, the City's stabilization fund is reported within the general fund as unassigned.

As of the end of the current fiscal year, governmental funds reported combined ending fund balance of \$46.4 million. This is comprised of \$25.3 million for the general fund, a deficit of \$93,000 in the community development fund, \$16.5 million for the community preservation fund, a deficit of \$8.5 million in the city capital projects fund, and \$13.3 million in the nonmajor governmental funds. Cumulatively there was a decrease of \$1.6 million in fund balances from the prior year.

The general fund is the chief operating fund. At the end of the current fiscal year, unassigned fund balance of the general fund was \$18.5 million, while total fund balance was \$25.3 million. As a measure of the general fund's liquidity, it may be useful to compare both unassigned fund balance and the total fund balance to total fund expenditures. Unassigned fund balance represents 10% of the total general fund expenditures, while total fund balance represents 13% of that same amount.

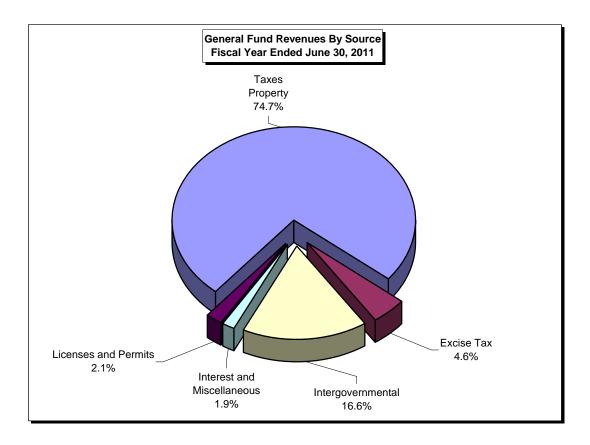
The highway projects fund is a special revenue fund used to account for construction, reconstruction and improvements to roadways, streets and sidewalks. The City spent \$955,000 on projects in fiscal year 2011 which was fully supported by state grants and therefore the fund balance remains at zero at fiscal year end.

The community development fund is used to account for the community development block grant program. The program received \$1 million in grant funding and spent \$943,000 on projects. At year end, this fund has a deficit fund balance totaling \$93,000. This deficit will be funded by future grant revenue.

The community preservation fund had a \$16.5 million fund balance at June 30, 2011. These funds are attributable to the City's acceptance of the Community Preservation Act, which allows the City to impose a surcharge on property taxes and to receive matching state funds for specified uses related to the acquisition, creation, preservation and support of open space, historic resources, land for recreational use and community housing. The Community Preservation fund balance increased by \$2 million which was due to timing differences between the receipt and planned use of funds.

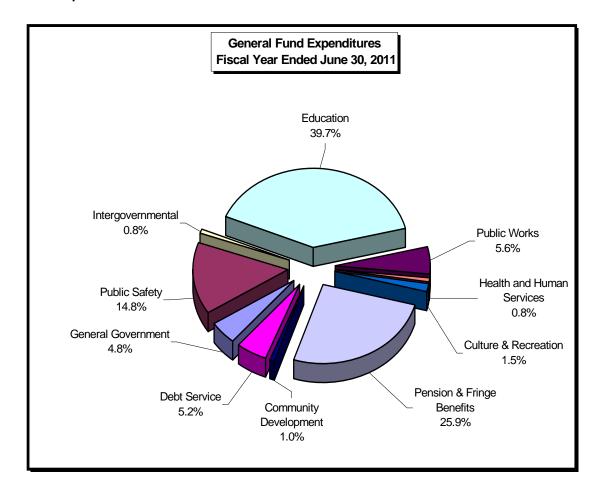
The city capital projects fund is used to account for the City's major construction projects. The fund balance decreased by \$5.6 million in fiscal 2011, which was due to expenditures on construction projects.

#### **General Fund Revenues**



- Tax revenue continues to be the most significant revenue source for the City, comprising 74% of total general fund revenue. Tax revenue increased in accordance with the provisions of the Massachusetts law, which limits such increase to 2½% over the preceding year plus an allowance for new growth.
- Intergovernmental revenue represents 17% of total revenues. This includes state aid as well as approximately \$15 million in on-behalf payments made by the State to the Massachusetts Teachers' Retirement Board for teachers' pension benefits.
- Excise tax revenue continued to be a significant source of revenue. Excise tax revenue represents 5% of the total general fund revenues.
- License and permit revenue reflects home renovation and building activity in the City.

#### **General Fund Expenditures**



- Education continues to represent the largest category of general fund expenditures, equaling 39% in fiscal
   2011. The City is committed to providing a high-quality education through its public schools.
- Public Safety and Public Works represent a combined 21% of general fund expenditures. This reflects the City's commitment to providing a safe, secure environment and essential public services.
- Debt service costs in fiscal 2011 were 5% of total general fund expenditures, reflecting principal and interest payments associated with building design, renovation and construction, land acquisition and development, equipment, and technology.
- Pension and fringe benefits were 25% of total general fund expenditures in fiscal 2011, reflecting high health insurance costs experienced throughout the State and the region.

The City's general fund unassigned fund balance that is available for appropriation is certified as "free cash" by the Massachusetts Department of Revenue's Bureau of Accounts. Waltham's certified "free cash" as of July 1, 2011 is \$9.6 million. The City remains committed to conservative budgets, tight management controls, and to maintaining reserves.

The general fund decreased by \$323,000 from the prior fiscal year. This was primarily due to current year expenditures, raised and appropriated in the prior year, exceeding current year encumbrances by \$3.7 million. This was offset by \$3.5 million of better than expected revenues.

#### General Fund Budgetary Highlights

The increase from the original budget to the final amended budget totaled \$3 million (2%). The majority of the supplemental appropriations are attributable to the cost of snow and ice removal, building utilities and workers' compensation.

The City continues to strive to achieve a balance between the need for municipal services with the costs of providing these services. Overall, the City under expended its budget by 2% while at the same time actual revenues were higher than budgeted estimates by 2%.

#### Capital Asset and Debt Administration

**Capital Assets.** In conjunction with the annual operating budget, the City annually prepares a capital budget for the upcoming fiscal year and a five-year Capital Improvement Plan (CIP) that is used as a guide for future capital expenditures.

The City's investment in capital assets for its governmental and business-type activities as of June 30, 2011, amounts to \$269.6 million (net of accumulated depreciation). This investment in capital assets includes land, buildings, system improvements, machinery and equipment, park facilities, roads, highways, bridges and water and sewer infrastructure. The total increase in the City's investment in capital assets for the current year was \$255,000.

Major capital asset events during the current fiscal year included ongoing street and sidewalk infrastructure projects, land and building improvements, the acquisition of machinery and equipment, and the purchase of library books.

The additions to enterprise fund capital assets are primarily attributable to sewer and water infrastructure improvements.

**Debt Administration.** The City maintains a Moody's bond rating of Aa1 and Standard & Poor's rating of AA+. The City continues to maintain strong market access for both note and bond sales. Outstanding long-term debt of the general government, as of June 30, 2011, totaled \$67.7 million of which \$46.1 million is related to school projects, \$14.4 million for land design and acquisition, \$2.6 million for building renovations and \$4.6 million for other CIP related projects.

At year end, the sewer and water enterprise funds have \$10.1 million and \$4.4 million, respectively, of outstanding long-term debt, which are fully supported by rates and do not rely on a general fund subsidy.

The City has \$9.4 million of governmental bond anticipation notes (BAN) at year-end that are due on February 12, 2012 and bear 2% interest rates.

The City has \$4 million of business-type bond anticipation notes (BAN) at year-end that are due on February 12, 2012 and April 15, 2012 and bear 2% interest rates.

For further discussion please refer to Note 4 for major capital activity and Notes 6 and 7 for debt activity.

#### Requests for Information

This financial report is designed to provide a general overview of the City of Waltham's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the City Auditor, City Hall, 610 Main Street, Waltham, Massachusetts 02452.

## **Basic Financial Statements**

#### STATEMENT OF NET ASSETS

#### JUNE 30, 2011

	Primary Government					
	Governmental Activities	Business-type Activities	Total			
ASSETS		·				
CURRENT:		• .== •				
Cash and cash equivalents\$ Investments	64,885,147	\$ 17,263,655 \$				
Receivables, net of allowance for uncollectibles:	1,783,254	-	1,783,254			
Real estate and personal property taxes	1,873,916	_	1,873,916			
Tax liens	1,624,531	211,136	1,835,667			
Motor vehicle and other excise taxes	620,756	-	620,756			
Water fees	-	3,922,480	3,922,480			
Sewer fees	-	5,328,032	5,328,032			
Departmental and other	892,725	-	892,725			
Special assessments	91,906 8,635,039	243,379	91,906 8,878,418			
intergovernmental	0,000,000	240,010	0,070,410			
Total current assets	80,407,274	26,968,682	107,375,956			
NONCURRENT:						
Receivables, net of allowance for uncollectibles:						
Real estate tax deferrals	455,609	-	455,609			
Special assessments	378,472	-	378,472			
Loans  Capital assets, nondepreciable	2,139,851	1 570 204	2,139,851			
Capital assets, not of accumulated depreciation	20,283,623 225,023,171	1,570,204 22,714,399	21,853,827 247,737,570			
	223,023,171	22,114,000				
Total noncurrent assets	248,280,726	24,284,603	272,565,329			
TOTAL ASSETS	328,688,000	51,253,285	379,941,285			
LIABILITIES						
CURRENT:						
Warrants payable	3,273,267	1,798,369	5,071,636			
Health claims payable	3,484,000	-	3,484,000			
Tax refunds payableAccrued interest	360,000 735,733	- 112,526	360,000 848,259			
Other liabilities	755,755	140,230	140,230			
Compensated absences	2,398,268	132,447	2,530,715			
Workers' compensation	192,000	-	192,000			
Notes payable	9,400,000	3,977,491	13,377,491			
Bonds payable	6,679,998	1,630,338	8,310,336			
Total current liabilities	26,523,266	7,791,401	34,314,667			
NONCURRENT:						
Compensated absences	998,939	157,786	1,156,725			
Workers' compensation	435,000	-	435,000			
Other postemployment benefits obligation	50,738,379	976,041	51,714,420			
Bonds payable	61,438,288	12,885,892	74,324,180			
Total noncurrent liabilities	113,610,606	14,019,719	127,630,325			
TOTAL LIABILITIES	140,133,872	21,811,120	161,944,992			
NET ASSETS						
Invested in capital assets, net of related debt	169,551,297	12,188,286	181,739,583			
Restricted for:	,,	,,	,,.			
Loans	2,139,851	-	2,139,851			
Permanent funds:						
Expendable	279,966	-	279,966			
Nonexpendable	1,797,623	-	1,797,623			
Gifts and grants	4,630,589 10,154,802	- 17 253 870	4,630,589 27,408,681			
OTHESHICIEU	10,154,802	17,253,879	27,408,681			
TOTAL NET ASSETS\$	188,554,128	\$ 29,442,165 \$	217,996,293			

See notes to basic financial statements.

#### STATEMENT OF ACTIVITIES

#### FISCAL YEAR ENDED JUNE 30, 2011

			Program Revenues					-			
Functions/Programs Primary Government:	Expenses	_	Indirect Expenses Allocation	_	Charges for Services		Operating Grants and Contributions	-	Capital Grants and Contributions	-	Net (Expense) Revenue
Governmental Activities:											
General government\$ Public safety Education Public works	53,696,991 119,672,618 17,255,801	\$	(2,553,424) 984,757 166,511 689,088	\$	3,934,076 3,493,485 4,567,355 714,008	\$	1,639,697 3,410,951 30,150,908 25,090	\$	- - 1,587,277	\$	(6,835,974) (47,777,312) (85,120,866) (15,618,514)
Community development  Health and human services  Culture and recreation  Interest	5,266,858 2,505,318 4,955,410 2,523,695	_	159,004 251,096 302,968	_	769,304 428,176 480,900	_	1,993,070 323,526 68,115	-	626,491 - - -	_	(2,036,997) (2,004,712) (4,709,363) (2,523,695)
Total Governmental Activities	220,839,862	_		_	14,387,304	-	37,611,357		2,213,768	=	(166,627,433)
Business-Type Activities:											
Sewer	16,776,463		-		18,222,159		-		1,370,700		2,816,396
Water	11,787,043		-		13,175,501		-		-		1,388,458
Veterans Memorial Rink	414,329	_	-	_	381,936		-		-	-	(32,393)
Total Business-Type Activities	28,977,835	_		_	31,779,596	-			1,370,700	_	4,172,461
Total Primary Government \$	249,817,697 \$	; _	<u> </u>	\$ _	46,166,900	\$	37,611,357	\$	3,584,468	\$	(162,454,972)

See notes to basic financial statements.

(Continued)

#### **STATEMENT OF ACTIVITIES (Continued)**

#### FISCAL YEAR ENDED JUNE 30, 2011

	Primary Government						
	Governmental Activities	Business-Type Activities	Total				
Changes in net assets:							
Net (expense) revenue from previous page\$	(166,627,433)	\$ 4,172,461	\$ (162,454,972)				
General revenues:							
Real estate and personal property taxes,							
net of tax refunds payable	143,611,657	-	143,611,657				
Tax liens	1,075,894	-	1,075,894				
Motor vehicle and other excise taxes	6,233,152	-	6,233,152				
Hotel/motel tax	2,665,704	-	2,665,704				
Community preservation tax	2,319,559	-	2,319,559				
Meals tax	862,461	-	862,461				
Penalties and interest on taxes	481,134	-	481,134				
Payments in lieu of taxes	46,350	-	46,350				
Grants and contributions not restricted to							
specific programs	8,357,186	-	8,357,186				
Unrestricted investment income	277,404	40,938	318,342				
Transfers, net	(116,154)	116,154					
Total general revenues	165,814,347	157,092	165,971,439				
Change in net assets	(813,086)	4,329,553	3,516,467				
Net Assets:							
Beginning of year	189,367,214	25,112,612	214,479,826				
End of year\$	188,554,128	\$ 29,442,165	\$ 217,996,293				

(Concluded)

#### **GOVERNMENTAL FUNDS**

#### **BALANCE SHEET**

JUNE 30, 2011

ASSETS	General		Highway Projects	-	Community Development	 Community Preservation
Cash and cash equivalents\$	25,037,822	\$	-	\$	-	\$ 16,478,571
Investments	-		-		-	-
Receivables, net of uncollectibles:  Real estate and personal property taxes	1,873,916					
Real estate tax deferrals	455,609		_		_	_
Tax liens	1,624,531		_		_	_
Motor vehicle and other excise taxes	620,756		_		-	-
Departmental and other	17,037		-		-	54,107
Special assessments	470,378		-		-	-
Intergovernmental	667,615		4,880,006		1,275,550	619,472
Loans	-		-		2,139,851	-
Due from other funds	1,475,500		-			 
TOTAL ASSETS\$	32,243,164	\$	4,880,006	\$	3,415,401	\$ 17,152,150
LIABILITIES AND FUND BALANCES						
LIABILITIES:						
Warrants payable\$	1,269,115	\$	915,203	\$	30,251	\$ 3,539
Tax refunds payable	360,000		-		-	-
Accrued interest on short-term debt  Deferred revenues	62,667 5,238,813		2 202 601		- 3,415,401	- 673,579
Due to other funds	5,236,613		3,898,601 66,202		62,777	673,579
Notes payable	-		-		-	 
TOTAL LIABILITIES	6,930,595	i	4,880,006		3,508,429	 677,118
FUND BALANCES:						
Nonspendable	-		-		-	-
Restricted	6 050 700		-		-	16,475,032
AssignedUnassigned	6,852,796 18,459,773		-		(93,028)	-
Chaosig nouth	13, 100,770			•	(00,020)	
TOTAL FUND BALANCES	25,312,569	ı	-		(93,028)	 16,475,032
TOTAL LIABILITIES AND FUND BALANCES\$	32,243,164	\$	4,880,006	\$	3,415,401	\$ 17,152,150

	City		Nonmaior		Total
	City Capital		Nonmajor Governmental		Governmental
	Projects		Funds		Funds
•	i iojecis		i uius		i ulius
\$	1,756,275	\$	11,801,469	\$	55,074,137
Ψ	-	Ψ	1,783,254	Ψ	1,783,254
			1,700,201		1,700,201
	-		-		1,873,916
	-		_		455,609
	-		_		1,624,531
	-		_		620,756
	-		254,082		325,226
	-		· <u>-</u>		470,378
	-		1,192,396		8,635,039
	-		-		2,139,851
_	-		-		1,475,500
		•			
\$	1,756,275	\$	15,031,201	\$	74,478,197
\$	898,785	\$	156,374	\$	3,273,267
*	-	*	-	*	360,000
	-		-		62,667
	-		254,082		13,480,476
	-		1,346,521		1,475,500
	9,400,000		-		9,400,000
	10,298,785		1,756,977		28,051,910
-					
	-		1,797,623		1,797,623
	-		11,792,587		28,267,619
	-		-		6,852,796
	(8,542,510)		(315,986)		9,508,249
	(9.542.540)		12 274 224		16 126 207
	(8,542,510)	•	13,274,224		46,426,287
\$	1,756,275	\$	15,031,201	\$	74,478,197

## RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TOTAL FUND BALANCES TO THE STATEMENT OF NET ASSETS

#### JUNE 30, 2011

Total governmental fund balances		\$ 46,426,287
Capital assets (net) used in governmental activities are not financial resources and, therefore, are not reported in the funds		245,306,794
Accounts receivable are not available to pay for current-period expenditures and, therefore, are deferred in the funds		13,480,476
Internal service funds are used by management to account for retirees' health insurance and workers' compensation activities.		
The assets and liabilities of the internal service funds are included in the governmental activities in the statement of net assets		6,894,509
In the statement of activities, interest is accrued on outstanding long-term debt, whereas in governmental funds interest is not reported until due		(673,066)
Long-term liabilities are not due and payable in the current period and, therefore, are not reported in the governmental funds		
Bonds and notes payable  Workers' compensation  Compensated absences.  Other postemployment benefits obligation	(68,118,286) (627,000) (3,397,207) (50,738,379)	
Net effect of reporting long-term liabilities		(122,880,872)
Net assets of governmental activities		\$ 188,554,128

This page intentionally left blank.

## **GOVERNMENTAL FUNDS**STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES

#### FISCAL YEAR ENDED JUNE 30, 2011

	General	Highway Projects	Community Development	Community Preservation	City Capital Projects
REVENUES:			•		
Real estate and personal property taxes,					
net of tax refunds\$	143,866,481	\$ - \$	- \$	- \$	-
Tax liens	760,070	-	-	-	-
Motor vehicle and other excise taxes	6,295,833	-	-	-	-
Community preservation tax	-	-	-	2,319,559	-
Hotel/motel tax	2,665,704	-	-	-	-
Meals tax	862,461	-	-	-	-
Charges for services	-	-	-	-	-
Penalties and interest on taxes	477,614	-	-	3,520	-
Fees and rentals	634,572	-	-	-	-
Payments in lieu of taxes	46,350	-	-	-	-
Licenses and permits	4,082,752	-	-	-	-
Fines and forfeitures	797,229	-	-	-	-
Intergovernmental	32,206,454	955,242	1,041,690	604,435	-
Departmental and other	533,675	-	60,474	-	-
Special assessments	150,294	-	-	-	-
Contributions	-	-	-	-	-
Investment income	118,790		31_	57,502	
TOTAL REVENUES	193,498,279	955,242	1,102,195	2,985,016	
EXPENDITURES:					
Current:					
General government	9,241,835	-	-	-	615,499
Public safety	28,683,219	-	-	-	1,514,916
Education	77,041,485	-	-	-	-
Public works	10,808,458	955,242	-	-	2,438,264
Community development	1,872,250	-	942,933	999,635	656,737
Health and human services	1,565,945	-	-	-	
Culture and recreation	2,970,526	-	-	-	389,816
Pension benefits	13,152,472	-	-	-	-
Employee benefits	37,191,542	-	-	-	-
State and county charges  Debt service:	1,560,299	-	-	-	-
Principal	7,128,638	_	_	_	_
Interest	2,885,831	_	_	_	_
	2,000,001				
TOTAL EXPENDITURES	194,102,500	955,242	942,933	999,635	5,615,232
EXCESS (DEFICIENCY) OF REVENUES					
OVER (UNDER) EXPENDITURES	(604,221)		159,262	1,985,381	(5,615,232)
OTHER FINANCING SOURCES (USES):					
Premium from issuance of bonds and notes	226,581	_	-	-	_
Transfers in	171,062	-	-	-	-
Transfers out	(116,154)	-	-	-	-
<del>-</del>					
TOTAL OTHER FINANCING SOURCES (USES)	281,489				
NET CHANGE IN FUND BALANCES	(322,732)	-	159,262	1,985,381	(5,615,232)
FUND BALANCES AT BEGINNING					
OF YEAR, AS REVISED.	25,635,301		(252,290)	14,489,651	(2,927,278)
FUND BALANCES AT END OF YEAR\$_	25,312,569	\$ <u> </u>	(93,028)	16,475,032 \$	(8,542,510)

	Nonmajor		Total
	Governmental		Governmental
	Funds		Funds
\$	_	\$	143,866,481
Ψ	_	~	760,070
	_		6,295,833
	_		2,319,559
	_		2,665,704
	_		862,461
	496,126		496,126
	430,120		481,134
	1,401,680		2,036,252
	1,401,000		46,350
	-		
	402.402		4,082,752
	103,162		900,391
	9,006,719		43,814,540
	3,313,009		3,907,158
	-		150,294
	667,361		667,361
	68,264		244,587
	15,056,321		213,597,053
	, ,	•	, ,
	72,053		9,929,387
	3,521,274		33,719,409
	7,342,138		84,383,623
	142,764		14,344,728
	1,270,798		5,742,353
	181,968		1,747,913
	192,891		3,553,233
	102,001		13,152,472
	_		37,191,542
	-		1,560,299
			, ,
	-		7,128,638
	-		2,885,831
	12,723,886		215,339,428
	2,332,435		(1,742,375)
	2,002,100	•	(1,1 12,010)
			226,581
	77,303		248,365
	(248,365)		(364,519)
	(210,000)		(001,010)
	(171,062)		110,427
	2,161,373		(1,631,948)
	11,112,851		48,058,235
\$	13,274,224	\$	46,426,287

# RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES

#### FISCAL YEAR ENDED JUNE 30, 2011

Net change in fund balances - total governmental funds		\$ (1,631,948)
Governmental funds report capital outlays as expenditures. However, in the Statement of Activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.		
Capital outlay Depreciation expense	8,941,471 (9,978,006)	
Net effect of reporting capital assets		(1,036,535)
Revenues in the Statement of Activities that do not provide current financial resources are fully deferred in the Statement of Revenues, Expenditures and Changes in Fund Balances. Therefore, the recognition of revenue for various types of accounts receivable (i.e., real estate and personal property, motor vehicle excise, etc.) differ between the two statements. This amount represents the net change in deferred revenue		599,899
The issuance of long-term debt (e.g., bonds and leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the financial resources of governmental funds. Neither transaction, however, has any effect on net assets. Also, governmental funds report the effect of premiums, discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the Statement of Activities.		
Debt service principal payments  Amortization of premium from issuance of bonds and notes payable	7,128,638 61,267	
Net effect of reporting long-term debt		7,189,905
Some expenses reported in the Statement of Activities do not require the use of current financial resources and, therefore, are not reported as expenditures in the governmental funds.		
Net change in compensated absences accrual.  Net change in workers' compensation.  Net change in accrued interest on long-term debt.  Net change in postemployment benefits liability.	(77,971) 31,000 74,288 (11,161,157)	
Net effect of recording long-term liabilities and amortizing deferred losses		(11,133,840)
Internal service funds are used by management to account for health insurance and workers' compensation activities.		
The net activity of internal service funds is reported with Governmental Activities		 5,199,433
Change in net assets of governmental activities		\$ (813,086)

This page intentionally left blank.

#### PROPRIETARY FUNDS

#### STATEMENT OF NET ASSETS

JUNE 30, 2011

ASSETS  CURRENT:  Cash and cash equivalents \$ 8,625,257 \$ 8,465,440 \$ 172,958 \$ 17,263,655 \$ 9  Receivables, net of allowance for uncollectibles:  Water and sewer liens 128,994 82,142 - 211,136  Water fees 3,922,480 - 3,922,480  Sewer fees 5,328,032 - 5,328,032  Departmental and other 5,328,032  Departmental and other 243,379  Total current assets 14,325,662 12,470,062 172,958 26,968,682 10		
CURRENT:         Cash and cash equivalents.       \$ 8,625,257 \$ 8,465,440 \$ 172,958 \$ 17,263,655 \$ 9         Receivables, net of allowance for uncollectibles:       Water and sewer liens.       128,994 82,142 - 211,136         Water fees.       - 3,922,480 - 3,922,480       3,922,480         Sewer fees.       5,328,032 - 5,328,032       - 5,328,032         Departmental and other.	nmental vities - Il Service unds	
Cash and cash equivalents.       \$ 8,625,257 \$       8,465,440 \$       172,958 \$       17,263,655 \$       9         Receivables, net of allowance for uncollectibles:       Water and sewer liens.       128,994       82,142       -       211,136         Water fees.       -       3,922,480       -       3,922,480         Sewer fees.       5,328,032       -       -       5,328,032         Departmental and other.       -       -       -       -       -         Intergovernmental.       243,379       -       -       243,379         Total current assets.       14,325,662       12,470,062       172,958       26,968,682       10		
Receivables, net of allowance for uncollectibles:         Water and sewer liens.       128,994       82,142       -       211,136         Water fees.       -       3,922,480       -       3,922,480         Sewer fees.       5,328,032       -       -       5,328,032         Departmental and other.       -       -       -       -         Intergovernmental.       243,379       -       -       243,379    Total current assets.  14,325,662 12,470,062 172,958 26,968,682 10		
Water and sewer liens.       128,994       82,142       -       211,136         Water fees.       -       3,922,480       -       3,922,480         Sewer fees.       5,328,032       -       -       5,328,032         Departmental and other.       -       -       -       -         Intergovernmental.       243,379       -       -       243,379    Total current assets.  14,325,662 12,470,062 172,958 26,968,682 10	811,010	
Water fees.       -       3,922,480       -       3,922,480         Sewer fees.       5,328,032       -       -       5,328,032         Departmental and other.       -       -       -       -         Intergovernmental.       243,379       -       -       243,379    Total current assets.          14,325,662       12,470,062       172,958       26,968,682       10		
Sewer fees.       5,328,032       -       -       5,328,032         Departmental and other.       -       -       -       -         Intergovernmental.       243,379       -       -       243,379         Total current assets.       14,325,662       12,470,062       172,958       26,968,682       10	-	
Departmental and other	-	
Intergovernmental.         243,379         -         -         243,379           Total current assets.         14,325,662         12,470,062         172,958         26,968,682         10	- 567 400	
Total current assets	567,499	
NO. OF THE PROPERTY OF THE PRO	378,509	
NONCURRENT:		
Capital assets, nondepreciable	-	
Capital assets, net of accumulated depreciation. 14,248,526 8,331,209 134,664 22,714,399	-	
Total noncurrent assets		
TOTAL ASSETS	378,509	
LIABILITIES		
CURRENT:		
Warrants payable	-	
• •	484,000	
Accrued interest	-	
Other liabilities	-	
Compensated absences	-	
Notes payable	-	
Bonds payable	-	
Total current liabilities	484,000	
NONCURRENT:		
Compensated absences	_	
Other postemployment benefits obligation 267,815 589,280 118,946 976,041	_	
Bonds payable	-	
Total noncurrent liabilities	_	
TOTAL LIABILITIES	484,000	
NET ASSETS		
Invested in capital assets, net of related debt 6,799,424 5,338,755 50,107 12,188,286	_	
·	894,509	
	894,509	

#### PROPRIETARY FUNDS

#### STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET ASSETS

#### FISCAL YEAR ENDED JUNE 30, 2011

Business-type Activities - Enterprise Funds
Business type neurines Emergines i unas

	Sewer	Water	Veterans Memorial Rink	Total	Governmental Activities - Internal Service Funds
OPERATING REVENUES:	•		ф ф	ď	5 042 404
Employee contributions\$	- \$	-	\$ - \$	- 9	-,, -
Employer contributions	-	- 12 175 501	-	- 24 770 506	33,950,000
Charges for services	18,222,159	13,175,501	381,936	31,779,596	<del>-</del>
TOTAL OPERATING REVENUES	18,222,159	13,175,501	381,936	31,779,596	39,863,161
OPERATING EXPENSES:					
Cost of services and administration	2,929,606	2,247,477	333,475	5,510,558	_
MWRA Assessment	11,906,428	7,639,702	-	19,546,130	_
Depreciation	925,935	588,431	13,905	1,528,271	_
Employee benefits	721,290	1,198,525	66,949	1,986,764	34,696,545
				.,,,,,,,,,,	
TOTAL OPERATING EXPENSES	16,483,259	11,674,135	414,329	28,571,723	34,696,545
OPERATING INCOME (LOSS)	1,738,900	1,501,366	(32,393)	3,207,873	5,166,616
NONOPERATING REVENUES (EXPENSES):					
Investment income	20,999	19,939	-	40,938	32,817
Interest expense	(293,204)	(112,908)	=	(406,112)	-
Intergovernmental	1,370,700		<u> </u>	1,370,700	
TOTAL MONOPERATING					
TOTAL NONOPERATING REVENUES (EXPENSES), NET	1,098,495	(92,969)	_	1,005,526	32,817
(	, ,	(- , /		,,-	
INCOME (LOSS) BEFORE					
TRANSFERS	2,837,395	1,408,397	(32,393)	4,213,399	5,199,433
TRANSFERS:					
Transfers in	-	-	116,154	116,154	-
CHANGE IN NET ASSETS	2,837,395	1,408,397	83,761	4,329,553	5,199,433
NET ASSETS AT BEGINNING OF YEAR	12,397,158	12,766,027	(50,573)	25,112,612	1,695,076
NET ASSETS AT END OF VEAD	1E 004 EE0	14 174 404	<u> </u>	20 442 465 4	6 904 500
NET ASSETS AT END OF YEAR\$	15,234,553 \$	14,174,424	\$ <u>33,188</u> \$ _	29,442,165	6,894,509

#### PROPRIETARY FUNDS

#### STATEMENT OF CASH FLOWS

#### FISCAL YEAR ENDED JUNE 30, 2011

Sewer   Water   Weterans   Memorial Rink   Weterans   Memorial Rink   Total   Covernment   Activities   Internal Sen   Funds   Principal Sen   Funds   Principal Sen   Princ
Receipts from customers and users
Receipts from customers and users
Payments to vendors
Payments for interfund services used.         (646,740)         (974,876)         (33,000)         (1,654,616)         (35,134,4           NET CASH FROM OPERATING ACTIVITIES.         1,889,066         1,924,716         69,697         3,883,479         4,728,7           CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES:         -         -         116,154         116,154           Advances from other funds.         -         -         (13,953)         (13,953)           Advances to other funds.         -         -         13,953         -           NET CASH FROM NONCAPITAL FINANCING ACTIVITIES.         -         13,953         102,201         116,154           CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:         Issuance of bonds and notes.         6,290,615         3,913,518         85,000         10,289,133           Acquisition and construction of capital assets.         (612,604)         (592,075)         (83,940)         (1,288,619)           Principal payments on bonds and notes.         (4,059,932)         (1,413,000)         -         (5,472,932)           Intergovernmental.         1,370,700         -         -         1,370,700           Intergovernmental.         (297,910)         (117,065)         -         (414,975)           NET CASH FROM CAPITAL AND RELATED FINANCING A
NET CASH FROM OPERATING ACTIVITIES
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES:         Transfers in
Transfers in
Advances from other funds
Advances to other funds
NET CASH FROM NONCAPITAL FINANCING ACTIVITIES:         -         13,953         102,201         116,154           CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:         Issuance of bonds and notes
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:         Issuance of bonds and notes
Issuance of bonds and notes       6,290,615       3,913,518       85,000       10,289,133         Acquisition and construction of capital assets       (612,604)       (592,075)       (83,940)       (1,288,619)         Principal payments on bonds and notes       (4,059,932)       (1,413,000)       -       (5,472,932)         Intergovernmental       1,370,700       -       -       1,370,700         Interest expense       (297,910)       (117,065)       -       (414,975)         NET CASH FROM CAPITAL AND RELATED FINANCING ACTIVITIES       2,690,869       1,791,378       1,060       4,483,307
Acquisition and construction of capital assets.       (612,604)       (592,075)       (83,940)       (1,288,619)         Principal payments on bonds and notes.       (4,059,932)       (1,413,000)       -       (5,472,932)         Intergovernmental.       1,370,700       -       -       1,370,700         Interest expense.       (297,910)       (117,065)       -       (414,975)         NET CASH FROM CAPITAL AND RELATED FINANCING ACTIVITIES.       2,690,869       1,791,378       1,060       4,483,307
Principal payments on bonds and notes       (4,059,932)       (1,413,000)       - (5,472,932)         Intergovernmental       1,370,700       1,370,700         Interest expense       (297,910)       (117,065)       - (414,975)         NET CASH FROM CAPITAL AND RELATED FINANCING ACTIVITIES       2,690,869       1,791,378       1,060       4,483,307
Intergovernmental
Interest expense
NET CASH FROM CAPITAL AND RELATED FINANCING ACTIVITIES 2,690,869 1,791,378 1,060 4,483,307
CASH FLOWS FROM INVESTING ACTIVITIES:
Investment income
NET CHANGE IN CASH AND CASH EQUIVALENTS
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR
CASH AND CASH EQUIVALENTS AT END OF YEAR\$ 8,625,257 \$ 8,465,440 \$ 172,958 \$ 17,263,655 \$ 9,811,0
RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH FROM OPERATING ACTIVITIES:
Operating income (loss)
Adjustments to reconcile operating income (loss) to net cash from operating activities:
Depreciation
Changes in assets and liabilities:
Water and sewer liens
Water fees
Sewer fees
Warrants payable
Health claims payable
Other liabilities
Accrued compensated absences
Other postemployment benefits obligation
Total adjustments
NET CASH FROM OPERATING ACTIVITIES\$ 1,889,066 \$ 1,924,716 \$ 69,697 \$ 3,883,479 \$ 4,728,7

## FIDUCIARY FUNDS STATEMENT OF FIDUCIARY NET ASSETS

#### JUNE 30, 2011

ASSETS	Pension Trust Fund (as of December 31, 2010)	Other Postemployment Benefit Trust Fund	Private Purpose Trust Funds	Agency Fund
Cash and cash equivalents	\$ 3,531,996	\$ 129,899	1,441,678	\$ 840,475
Investments:				
Government agencies	-	-	2,201,879	-
Pooled real estate funds	8,350,200	-	-	-
Pooled alternative investments	9,181,395	-	-	-
PRIT funds	130,357,564	-	-	-
Interest and dividends	279	-	-	-
Receivables, net of allowance for uncollectibles:				
Departmental and other	89,187			
TOTAL ASSETS	151,510,621	129,899	3,643,557	840,475
LIABILITIES				
Warrants payable	11,140	-	-	30,859
Liabilities due depositors				809,616
TOTAL LIABILITIES	11,140			840,475
NET ASSETS				
Held in trust for pension benefits and other purposes	\$ <u>151,499,481</u>	\$ 129,899	3,643,557	\$

## **FIDUCIARY FUNDS**STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS

#### FISCAL YEAR ENDED JUNE 30, 2011

	Pension Trust Fund (as of December 31, 2010)	Other Postemployment Benefit Trust Fund	Private Purpose Trust Funds
ADDITIONS:			
Contributions:			
Employer\$	14,106,542	\$ 127,027	\$ -
Employee	4,880,317	-	-
Private donations			127,170
Total contributions	18,986,859	127,027	127,170
Net investment income (loss):			
Net change in fair value of investments	15,319,978	_	-
Interest	8,826	2,872	74,077
Dividends	4,194,393	_,0	,
5.740.700	1,101,000		
Total investment income (loss)	19,523,197	2,872	74,077
Less: investment expense	(939,582)	<u> </u>	
Net investment income (loss)	18,583,615	2,872	74,077
Intergovernmental	715,595		
Transfers from other systems	248,354		
TOTAL ADDITIONS	38,534,423	129,899	201,247
PERMOTIONS			
DEDUCTIONS:	400.000		
Administration	423,886	-	-
Transfers to other systems  Retirement benefits and refunds	526,294	-	<del>-</del>
Educational scholarships	19,888,671	-	134,827
Housing subsidies	<u>-</u>	-	705,141
Tiousing subsidies		<u></u>	703,141
TOTAL DEDUCTIONS	20,838,851		839,968
CHANGE IN NET ASSETS	17,695,572	129,899	(638,721)
NET ASSETS AT BEGINNING OF YEAR	133,803,909		4,282,278
NET ASSETS AT END OF YEAR\$	151,499,481	\$ 129,899	\$ 3,643,557

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accompanying basic financial statements of the City of Waltham, Massachusetts (the City) have been prepared in accordance with accounting principles generally accepted in the United States of America (GAAP). The Governmental Accounting Standards Board (GASB) is the recognized standard-setting body for establishing governmental accounting and financial reporting principles. The significant accounting policies are described herein.

#### A. Reporting Entity

The City is a Massachusetts municipal corporation with a Mayor-Council form of government. The Mayor is elected at large for a four-year term. The City Council is comprised of fifteen members elected for two-year terms from nine election districts and six at large.

For financial reporting purposes, the City has included all funds, organizations, agencies, boards, commissions and institutions. The City has also considered all potential component units for which it is financially accountable as well as other organizations for which the nature and significance of their relationship with the City are such that exclusion would cause the basic financial statements to be misleading or incomplete. As required by GAAP, these basic financial statements present the City (the primary government) and its component units. One entity has been included as a component unit in the reporting entity, because of the significance of its operational and/or financial relationship.

Blended Component Units – Blended component units are entities that are legally separate from the City, but are so related that they are, in substance, the same as the City or entities providing services entirely or almost entirely for the benefit of the City. The following component unit is blended within the fiduciary funds of the primary government:

The Waltham Contributory Retirement System (the System) was established to provide retirement benefits to City employees, the Waltham Housing Authority employees, and their beneficiaries. The System is governed by a five-member board comprised of the City Auditor (ex-officio), two members elected by the System's participants, one member appointed by the Mayor and one member appointed by the other board members. The System is presented using the accrual basis of accounting and is reported as a pension trust fund in the fiduciary fund financial statements.

#### **Availability of Financial Information for Component Units**

The System did not issue a separate audited financial statement. The System issues a publicly available unaudited financial report in accordance with guidelines established by the Commonwealth of Massachusetts' (Commonwealth) Public Employee Retirement Administration Commission (PERAC). That report may be obtained by contacting the System located at 610 Main Street, Waltham, Massachusetts 02452.

#### B. Government-Wide and Fund Financial Statements

#### Government-Wide Financial Statements

The government-wide financial statements (i.e., statement of net assets and the statement of changes in net assets) report information on all of the non-fiduciary activities of the primary government and its component units. Governmental activities, which are primarily supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which are supported primarily by user fees and charges.

#### Fund Financial Statements

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though fiduciary funds are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements. Nonmajor funds are aggregated and displayed in a single column.

#### Major Fund Criteria

Major funds must be reported if the following criteria are met:

- If the total assets, liabilities, revenues, or expenditures/expenses of an individual governmental or enterprise fund are at least 10 percent of the corresponding element (assets, liabilities, etc.) for all funds of that category or type (total governmental or total enterprise funds), and
- If the total assets, liabilities, revenues, or expenditures/expenses of the individual governmental fund or enterprise fund are at least 5 percent of the corresponding element for all governmental and enterprise funds combined.

Additionally, any other governmental or enterprise fund that management believes is particularly significant to the basic financial statements may be reported as a major fund.

Internal service funds and fiduciary funds are reported by fund type.

#### C. Measurement Focus, Basis of Accounting and Financial Statement Presentation

#### Government-Wide Financial Statements

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded when the liabilities are incurred. Real estate and personal property taxes are recognized as revenues in the fiscal year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

The statement of activities demonstrates the degree to which the direct expenses of a particular function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include the following:

- Charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment.
- Grants and contributions that are restricted to meeting the operational requirements of a particular function or segment.
- Grants and contributions that are restricted to meeting the capital requirements of a particular function or segment.

Taxes and other items not identifiable as program revenues are reported as general revenues.

For the most part, the effect of interfund activity has been removed from the government-wide financial statements. However, the effect of interfund services provided and used between functions is not eliminated as the elimination of these charges would distort the direct costs and program revenues reported for the functions affected.

#### Fund Financial Statements

Governmental fund financial statements are reported using the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., measurable and available). Measurable means the amount of the transaction can be determined and available means collectible within the current period or soon enough thereafter to pay liabilities of the current period. Expenditures are recorded when the related fund liability is incurred, except for unmatured interest on general long-term debt which is recognized when due, certain compensated absences, and claims and judgments which are recognized when the obligations are expected to be liquidated with current expendable available resources.

Real estate and personal property tax revenues are considered available if they are collected within 60 days after fiscal year-end. Investment income is susceptible to accrual. Other receipts and tax revenues become measurable and available when the cash is received and are recognized as revenue at that time.

Entitlements and shared revenues are recorded at the time of receipt or earlier if the susceptible to accrual criteria is met. Expenditure driven grants recognize revenue when the qualifying expenditures are incurred and all other grant requirements are met.

The following major governmental funds are reported:

The *general fund* is the primary operating fund. It is used to account for all financial resources, except those that are required to be accounted for in another fund.

The *highway projects fund* is used to account for construction, reconstruction and improvements to roadways, streets and sidewalks. Funding is provided primarily by grants.

The *community development fund* is used to account for the community development block grant program.

The *community preservation fund* is a special revenue fund used to account for the 2% local real estate tax surcharge on nonexempt property (and matching state trust fund distribution) that can be used for open space, historic resource and affordable housing purposes. Property exempt from the surcharge consists of the first \$100,000 of all residential property and also property owned by low income seniors with a low or moderate income as defined by Massachusetts Department of Revenue (DOR) guidelines.

The *city capital projects* fund is used to account for smaller non-school related capital acquisition and construction projects. These projects will be funded through the issuance of long-term bonds and notes and other available funds.

The nonmajor governmental funds consist of other special revenue, capital projects and permanent funds that are aggregated and presented in the *nonmajor governmental funds* column on the governmental funds financial statements. The following describes the general use of these fund types:

The *special revenue fund* is used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than permanent funds or capital projects.

The *capital projects fund* is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets of the governmental funds.

The *permanent fund* is used to account for and report financial resources that are legally restricted to the extent that only earnings, not principal, may be used for purposes that support the governmental programs.

**Proprietary** fund financial statements are reported using the flow of economic resources measurement focus and use the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded when the liabilities are incurred.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with the proprietary funds principal ongoing operations. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

The following major proprietary funds are reported:

The sewer enterprise fund is used to account for the sewer activities.

The water enterprise fund is used to account for the water activities.

The Veteran's Memorial Rink enterprise fund is used to account for the rink activities.

Additionally, the following proprietary fund type is reported:

The *internal service fund* is used to account for the financing of services provided by one department to other departments or governmental units. This fund is used to account for risk financing activities related to active employees' and retirees' health insurance.

**Fiduciary** fund financial statements are reported using the flow of economic resources measurement focus and use the accrual basis of accounting, except for agency funds which have no measurement focus. Fiduciary funds are used to account for assets held in a trustee capacity for others that cannot be used to support the governmental programs.

The following fiduciary fund types are reported:

The *pension trust fund* is used to account for the activities of the System, which accumulates resources to provide pension benefits to eligible retirees and their beneficiaries.

The other postemployment benefit trust fund accumulates resources to provide funding for future OPEB (other postemployment benefits) liabilities.

The *private-purpose trust fund* is used to account for trust arrangements that exclusively benefit individuals, private organizations, or other governments. Some of these trusts have donor restrictions and trustee policies that do not allow the endowment portion and any unrealized appreciation to be spent. The donor restrictions and trustee policies only allows the trustees to authorize spending of the realized investment earnings. The City's educational scholarship and housing trusts are accounted for in this fund.

The agency fund is used to account for assets held in a purely custodial capacity, such as confiscated police property and security deposits.

#### Government-Wide and Fund Financial Statements

Private-sector standards of accounting and financial reporting issued prior to December 1,1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The government has elected not to follow subsequent private-sector guidance.

#### D. Cash and Investments

#### Government-Wide and Fund Financial Statements

Cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with an original maturity of three months or less from the date of acquisition. Investments are carried at fair value.

#### E. Accounts Receivable

#### Government-Wide and Fund Financial Statements

The recognition of revenue related to accounts receivable reported in the government-wide financial statements and the proprietary funds and fiduciary funds financial statements are reported under the accrual basis of accounting. The recognition of revenue related to accounts receivable reported in the governmental funds financial statements are reported under the modified accrual basis of accounting.

#### Real Estate, Personal Property Taxes, Tax Liens and Tax Foreclosures

Real estate and personal property taxes are levied and based on values assessed on January 1<sup>st</sup> of every year. Assessed values are established by the Board of Assessor's for 100% of the estimated fair market value. Taxes are due on August 1<sup>st</sup>, November 1<sup>st</sup>, February 1<sup>st</sup> and May 1<sup>st</sup> and are subject to penalties and interest if they are not paid by the respective due date. Real estate and personal property taxes levied are recorded as receivables in the fiscal year of the levy.

Real estate tax liens are processed six months after the close of the valuation year on delinquent properties and are recorded as receivables in the fiscal year they are processed.

Tax liens may be subject to foreclosure if the tax liens are not paid in accordance with the period required by the law (M.G.L. Ch.60, §50). Foreclosure proceedings are processed by the Treasurer or other tax lien custodian. Foreclosed properties can then be sold through advertised public auction or held for use by the City.

Real estate receivables are secured via the tax lien process and are considered 100% collectible. Accordingly, an allowance for uncollectibles is not reported.

Personal property taxes cannot be secured through the lien process. The allowance for uncollectibles is estimated based on historical trends and specific account analysis.

#### Motor Vehicle Excise

Motor vehicle excise taxes are assessed annually for each vehicle registered and are recorded as receivables in the fiscal year of the levy. The Commonwealth is responsible for reporting the number of vehicles registered and

the fair values of those vehicles. The tax calculation is the fair value of the vehicle multiplied by \$25 per \$1,000 of value.

The allowance for uncollectibles is estimated based on historical trends and specific account analysis.

#### Water and Sewer User Fees

User fees are levied monthly based on individual meter readings and are subject to penalties and interest if they are not paid by the respective due date. Unbilled user fees are estimated at fiscal year-end and are recorded as revenue in the current period. Water and Sewer liens are processed in December of every year and included as a lien on the property owner's tax bill. Water and Sewer charges and liens are recorded as receivables in the fiscal year of the levy.

Since the receivables are secured via the lien process, these accounts are considered 100% collectible and therefore do not report an allowance for uncollectibles.

#### Departmental and Other

Departmental and other receivables consist primarily of public safety details and traffic impact fees that are recorded as receivables in the fiscal year accrued. The allowance of uncollectibles is estimated based on historical trends and specific account analysis.

#### Special Assessments

The costs incurred on completed special projects that have been assessed to the benefited taxpayers which have not been paid.

These receivables are considered 100% collectible and therefore do not report an allowance for uncollectibles.

#### Intergovernmental

Various federal and state grants for operating and capital purposes are applied for and received annually. For non-expenditure driven grants, receivables are recorded as soon as all eligibility requirements imposed by the provider have been met. For expenditure driven grants, receivables are recorded when the qualifying expenditures are incurred and all other grant requirements are met.

These receivables are considered 100% collectible and therefore do not report an allowance for uncollectibles.

#### Loans

The City administers loan programs that provide housing assistance to residents and capital needs assistance for small businesses. Upon issuance, a receivable is recorded for the principal amount of the loan.

Since the loans are secured via the lien process, these accounts are considered 100% collectible and therefore do not report an allowance for uncollectibles.

#### F. Inventories

#### Government-Wide and Fund Financial Statements

Inventories are recorded as expenditures at the time of purchase. Such inventories are not material in total to the government-wide and fund financial statements, and therefore are not reported.

#### G. Capital Assets

#### Government-Wide and Proprietary Fund Financial Statements

Capital assets, which include land, land improvements, buildings and improvements, machinery and equipment, and infrastructure (e.g., roads, water mains, sewer mains, and similar items), are reported in the applicable governmental or business-type activity column of the government-wide financial statements, and the proprietary fund financial statements. Capital assets are recorded at historical cost, or at estimated historical cost, if actual historical cost is not available. Donated capital assets are recorded at the estimated fair market value at the date of donation. Except for the capital assets of the governmental activities column in the government-wide financial statements, construction period interest is capitalized on constructed capital assets.

All purchases and construction costs in excess of \$10,000 are capitalized at the date of acquisition or construction, respectively, with expected useful lives of greater than one year.

Capital assets (excluding land and construction in progress) are depreciated on a straight-line basis. The estimated useful lives of capital assets are as follows:

Capital Asset Type	Estimated Useful Life (in years)
Land improvements	10-50
Buildings and improvements	5-40
Equipment	3-20
Infrastructure	10-50
Library Books	5

The cost of normal maintenance and repairs that do not add to the value of the assets or materially extend asset lives are not capitalized and are treated as expenses when incurred. Improvements are capitalized.

#### Governmental Fund Financial Statements

Capital asset costs are recorded as expenditures in the acquiring fund in the fiscal year of the purchase.

#### H. Interfund Receivables and Payables

During the course of its operations, transactions occur between and within individual funds that may result in amounts owed between funds.

#### Government-Wide Financial Statements

Transactions of a buyer/seller nature between and within governmental funds and internal service funds are eliminated from the governmental activities in the statement of net assets. Any residual balances outstanding

between the governmental activities and business-type activities are reported in the statement of net assets as "internal balances".

#### Fund Financial Statements

Transactions of a buyer/seller nature between and within funds are *not* eliminated from the individual fund statements. Receivables and payables resulting from these transactions are classified as "Due from other funds" or "Due to other funds" on the balance sheet.

#### I. Interfund Transfers

During the course of its operations, resources are permanently reallocated between and within funds. These transactions are reported as transfers in and transfers out.

#### Government-Wide Financial Statements

Transfers between and within governmental funds and internal service funds are eliminated from the governmental activities in the statement of net assets. Any residual balances outstanding between the governmental activities and business-type activities are reported in the statement of activities as "Transfers, net".

#### Fund Financial Statements

Transfers between and within funds are *not* eliminated from the individual fund statements and are reported as transfers in and transfers out.

#### J. Deferred Revenue

Deferred revenue at the governmental fund financial statement level represents billed receivables that do not meet the available criterion in accordance with the current financial resources measurement focus and the modified accrual basis of accounting. Deferred revenue is recognized as revenue in the conversion to the government-wide (full accrual) financial statements.

#### K. Net Assets and Fund Equity

Government-Wide Financial Statements (Net Assets)

Net assets reported as "invested in capital assets, net of related debt" includes capital assets, net of accumulated depreciation, less the principal balance of outstanding debt used to acquire capital assets. Unspent proceeds of capital related debt are not considered to be capital assets.

Net assets are reported as restricted when amounts are not available for appropriation or are legally restricted by outside parties for a specific future use.

Net assets have been "restricted for" the following:

"Loans" represents community development outstanding loans receivable balances.

"Permanent funds - expendable" represents the amount of realized and unrealized investment earnings of donor restricted trusts. The donor restrictions and trustee policies only allows the trustees to approve spending of the realized investment earnings that support governmental programs.

"Permanent funds - nonexpendable" represents the endowment portion of donor restricted trusts that support governmental programs.

"Gifts and grants" represents restrictions placed on assets from outside parties and primarily represents school federal and state grants whose use is limited to specific grant activities.

Fund Financial Statements (Fund Balances)

Governmental fund balances are classified as nonspendable, restricted, committed, assigned, or unassigned based on the extent to which the government is bound to honor constraints on the specific purposes for which amounts in those funds can be spent.

The governmental fund balance classifications are as follows:

"Nonspendable" fund balance includes amounts that cannot be spent because they are either not in spendable form or they are legally or contractually required to be maintained intact.

"Restricted" fund balance includes amounts subject to constraints placed on the use of resources that are either externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or that are imposed by law through constitutional provisions or enabling legislation.

"Committed" fund balance includes amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the government's highest level of decision-making authority.

"Assigned" fund balance includes amounts that are constrained by the City's intent to be used for specific purposes, but are neither restricted nor committed.

"Unassigned" fund balance includes the residual classification for the general fund. This classification represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the general fund.

#### L. Long-term debt

Government-Wide and Proprietary Fund Financial Statements

Long-term debt is reported as liabilities in the government-wide and proprietary fund statement of net assets. Material bond premiums and discounts are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported gross of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

Governmental Fund Financial Statements

The face amount of governmental funds long-term debt is reported as other financing sources. Bond premiums and discounts, as well as issuance costs, are recognized in the current period. Bond premiums are reported as other financing sources and bond discounts are reported as other financing uses. Issuance costs, whether or not withheld from the actual bond proceeds received, are reported as general government expenditures.

#### M. Investment Income

Excluding the permanent funds, investment income derived from major and nonmajor governmental funds is legally assigned to the general fund unless otherwise directed by Massachusetts General Law (MGL).

Investment income from proprietary funds is retained within the respective fund.

#### N. Compensated Absences

Employees are granted vacation and sick leave in varying amounts based on collective bargaining agreements, state laws and executive policies. Compensated absence liabilities related to both governmental and business-type activities are normally paid from the funds reporting payroll and related expenditures.

Government-Wide and Proprietary Fund Financial Statements

Vested or accumulated vacation and sick leave are reported as liabilities and expensed as incurred.

Governmental Fund Financial Statements

Vested or accumulated vacation and sick leave, which will be liquidated with expendable available financial resources, are reported as expenditures and fund liabilities upon maturity of the liability.

Compensated absences are reported in the governmental funds only if they have matured.

#### O. Fund Deficits

The following funds had deficit fund balances at June 30, 2011. These deficits will be funded by grants, departmental revenues, bond proceeds and available fund balances.

Fund Name	Amount
Vocational school reserve \$ Community development City projects Police and fire detail	(4,099) (93,028) (8,542,510) (311,887)
Total \$ _	(8,951,524)

#### P. Use of Estimates

Government-Wide and Fund Financial Statements

The preparation of basic financial statements in conformity with GAAP requires management to make estimates and assumptions. These assumptions affect the reported amounts of assets and liabilities and disclosure for contingent assets and liabilities at the date of the basic financial statements and the reported amounts of the revenues and expenditures/expenses during the fiscal year. Actual results could vary from estimates that were used.

#### Q. Total Column

Government-Wide Financial Statements

The total column presented on the government-wide financial statements represents consolidated financial information.

#### Fund Financial Statements

The total column on the fund financial statements is presented only to facilitate financial analysis. Data in this column is not the equivalent of consolidated financial information.

#### **NOTE 2 - CASH AND INVESTMENTS**

A cash and investment pool is maintained that is available for use by all funds. Each fund type's portion of this pool is displayed on the balance sheet as "cash and cash equivalents". The deposits and investments of the trust funds are held separately from those of other funds.

Statutes authorize the investment in obligations of the U.S. Treasury, agencies, and instrumentalities, certificates of deposit, repurchase agreements, money market accounts, bank deposits and the State Treasurer's Investment Pool (the Pool). The Treasurer may also invest trust funds in securities, other than mortgages or collateral loans, which are legal for the investment of funds of savings banks under the laws of the Commonwealth.

The Pool meets the criteria of an external investment pool. The Pool is administered by the Massachusetts Municipal Depository Trust (MMDT), which was established by the Treasurer of the Commonwealth who serves as Trustee. The fair value of the position in the Pool is the same as the value of the Pool shares.

The Pension Reserve Investment Trust (PRIT) is administered by the Pension Reserves Investment Management Board, which was established by the Treasurer of the Commonwealth of Massachusetts who serves as Trustee. The fair value of the position in the PRIT is the same as the value of the PRIT shares.

#### <u>Custodial Credit Risk – Deposits</u>

In the case of deposits, this is the risk that in the event of bank failure the City's deposits may not be returned to it. The City's policy allows unlimited deposits, for up to one year, in bank accounts or CD's that are fully collateralized through a third party agreement in banking institutions that do not receive the highest bank rating as determined by a recognized bank rating firm. For banking institutions receiving the highest rating no collateralization is required. The City's policy also allows unlimited investments in money market funds, which are allowed by statute and are considered to be liquid funds.

At fiscal year-end, the carrying amount of deposits totaled \$79,375,662 and the bank balance totaled \$81,000,428. Of the bank balance, \$1,303,542 was covered by Federal Depository Insurance, \$76,258,888 was collateralized and \$3,437,998 was exposed to custodial credit risk because it was uninsured and uncollateralized.

At December 31, 2010, the carrying amount of the System's deposits totaled \$251,631 and the bank balance totaled \$541,509. All of the bank balance was covered by Federal Depository Insurance. The System's investment policy does not address custodial credit risk.

#### Investments - City

As of June 30, 2011, the City had the following investments:

					Maturity	
Investment Type	Fair Value		Under 1 Year	. <u>-</u>	1-5 Years	 6-10 Years
Debt Securities:						
Government Agencies\$	1,902,296	\$	-	\$	1,003,438	\$ 898,858
Government Sponsored Enterprises	1,124,550		187,960		875,115	61,475
Corporate Bonds	958,287		106,038		456,789	 395,460
Total Debt Securities	3,985,133	\$	293,998	\$	2,335,342	\$ 1,355,793
Other Investments:						
Money Market Mutual Funds	702,880					
MMDT	4,482,312	•				
Total Investments\$	9,170,325					

#### <u>Investments – Retirement System</u>

As of December 31, 2010, the System had the following investments:

Investment Type	Fair Value
Other Investments:	
PRIT\$	130,357,564
Money Market Mutual Funds	3,280,365
Pooled Real Estate Funds	8,350,200
Pooled Alternative Investments	9,181,395
Total Investments\$	151,169,524

#### <u>Custodial Credit Risk – Investments</u>

For an investment, this is the risk that, in the event of a failure by the counterparty, the City will not be able to recover the value of its investments or collateral security that are in the possession of an outside party. Investments in external investment pools and in open-end mutual funds are not exposed to custodial credit risk because their existence is not evidenced by securities that exist in physical or book entry form. The City's \$3,985,133 in debt securities are exposed to custodial credit risk because the related securities are uninsured, unregistered and held by the counterparty. The City's investment policy does not address custodial credit risk.

The System's investments are not exposed to custodial credit risk because the securities are held in a custodial capacity and are segregated from the depository financial institutions assets with ownership remaining with the System. The System's investment policy does not address custodial credit risk.

#### **Interest Rate Risk**

The City's investment policy limits investment maturities to one year, except for the trust funds which are not limited, as a means of managing its exposure to fair value losses arising from increasing interest rates. The Retirement System's investment policy does not limit investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

The City participates in MMDT, which maintains a cash portfolio and a short-term bond fund with combined average maturities of approximately 3 months. Credit ratings associated with the City's investment in MMDT ranged from A1/P1 to unrated; with approximately 98% rated A1/P1 and approximately 2% rated A2/P2.

The System participates in PRIT. The effective weighted duration rate for PRIT investments ranged from .08 to 11.6 years.

#### Credit Risk

The City's investment policy limits investments in debt securities to government agencies and government sponsored enterprises, with the exception of the trust funds which are not limited, as means of limiting credit risk.

As of June 30, 2011, the City had the following quality ratings for its investments:

<u>-</u>							
_	Government Agencies	· <del>-</del>	Government Sponsored Enterprises	. <u>-</u>	Corporate Bonds	_	Total
Fair Value\$	1,902,296	\$	1,124,550	\$	958,287	\$_	3,985,133
Quality Ratings:	1,902,296	¢	1,124,550	\$	130,331	\$	3,157,177
A+	1,902,290	Ψ	1,124,550	Ψ	134,477	Ψ	134,477
A	-		-		172,239 240,971		172,239 240,971
A	-		-		179,807		179,807
BBB+	-	_	-	-	100,462	_	100,462
Total\$	1,902,296	\$	1,124,550	\$	958,287	\$	3,985,133

#### Concentration of Credit Risk

The City places no limit on the amount the government may invest in any one issuer. The City did not have any securities exceeding 5 percent of its total investments.

The System places no limit on the amount the government may invest in any one issuer. The System did not have any securities exceeding 5 percent of its total investments.

#### **NOTE 3 – RECEIVABLES**

At June 30, 2011, receivables for the individual major, non-major governmental funds and internal service funds in the aggregate, including the applicable allowances for uncollectible accounts, are as follows:

			Allowance		
	Gross		for		Net
_	Amount	_	Uncollectibles		Amount
Receivables:		_			
Real estate and personal property taxes\$	1,873,916	\$	-	\$	1,873,916
Real estate tax deferrals	455,609		-		455,609
Tax liens	1,624,531		-		1,624,531
Motor vehicle and other excise taxes	1,657,056		(1,036,300)		620,756
Departmental and other	892,725		-		892,725
Special assessments	470,378		-		470,378
Intergovernmental	8,635,039		-		8,635,039
Loans	2,139,851	_	_	_	2,139,851
Total\$	17,749,105	\$_	(1,036,300)	\$	16,712,805

At June 30, 2011, receivables for the water and sewer enterprise funds consist of the following:

				Allowance		
		Gross		for		Net
		Amount	_	Uncollectibles	_	Amount
Receivables:						_
Water and sewer liens	\$	211,136	\$	-	\$	211,136
Water fees		3,922,480		-		3,922,480
Sewer fees		5,328,032		-		5,328,032
Intergovernmental		243,379		-		243,379
						_
Total	\$_	9,705,027	\$	-	\$	9,705,027

Governmental funds report *deferred revenue* in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. At the end of the current fiscal year, the various components of *deferred revenue* reported in the governmental funds were as follows:

						Otl	ner	
	General		Highway	Community	Community	Govern	mental	
_	Fund		Projects	Development	Preservation	Fur	nds	Total
Receivable type:		_						
Real estate and personal property taxes\$	1,382,886	\$	-	\$ - ;	\$ -	\$	- \$	1,382,886
Real estate tax deferrals	455,609		-	=	-		-	455,609
Tax liens	1,624,531		-	=	-		-	1,624,531
Motor vehicle and other excise taxes	620,756		-	=	-		-	620,756
Departmental and other	17,038		-	-	54,107		451	71,596
Police details	-		-	=	-	240	),307	240,307
Fire details	-		-	-	-	13	3,324	13,324
Special assessments	470,378		-	-	-		-	470,378
Intergovernmental	667,615		3,898,601	1,275,550	619,472		-	6,461,238
Loans	-	-	-	2,139,851				2,139,851
Total\$	5,238,813	\$	3,898,601	\$ 3,415,401	\$673,579	\$ 254	1,082 \$	13,480,476

#### **NOTE 4 – CAPITAL ASSETS**

Capital asset activity for the fiscal year ended June 30, 2011, was as follows:

	_	Beginning Balance	_	Increases	_	Decreases	_	Ending Balance
Governmental Activities:								
Capital assets not being depreciated:								
Land	\$	18,557,357	\$	-	\$	-	\$	18,557,357
Construction in progress	-	-	_	1,726,266	-	<u>-</u>	_	1,726,266
Total capital assets not being depreciated	-	18,557,357	_	1,726,266	-	<u>-</u>	_	20,283,623
Capital assets being depreciated:								
Land improvements		16,393,199		527,053		=		16,920,252
Buildings and improvements		237,716,830		951,333		-		238,668,163
Equipment		21,961,902		3,032,233		(570,484)		24,423,651
Infrastructure		47,000,691		2,454,511		(1,249,934)		48,205,268
Library books	-	1,424,434	_	250,075	-	(309,200)	_	1,365,309
Total capital assets being depreciated	-	324,497,056	_	7,215,205	_	(2,129,618)	_	329,582,643
Less accumulated depreciation for:								
Land improvements		(5,684,726)		(816,248)		=		(6,500,974)
Buildings and improvements		(53,355,482)		(5,560,562)		-		(58,916,044)
Equipment		(16,554,315)		(1,254,249)		570,484		(17,238,080)
Infrastructure		(20,363,866)		(2,098,893)		1,249,934		(21,212,825)
Library books	-	(752,695)	_	(248,054)	-	309,200	_	(691,549)
Total accumulated depreciation	_	(96,711,084)	_	(9,978,006)	_	2,129,618	_	(104,559,472)
Total capital assets being depreciated, net	-	227,785,972	_	(2,762,801)	_		_	225,023,171
Total governmental activities capital assets	\$_	246,343,329	\$_	(1,036,535)	\$_	<u>-</u>	\$_	245,306,794

	_	Beginning Balance	_	Increases	_	Decreases	_	Ending Balance
Sewer Activities:								
Capital assets not being depreciated:								
Land	\$	38,550	\$	-	\$	-	\$	38,550
Construction in progress	_		-	880,623	-		_	880,623
Total capital assets not being depreciated		38,550	-	880,623	-	<u>-</u>	_	919,173
Capital assets being depreciated:								
Buildings and improvements		2,315,257		369,628		-		2,684,885
Equipment		940,694		-		-		940,694
Infrastructure	_	32,036,481	-	242,976	-		_	32,279,457
Total capital assets being depreciated	_	35,292,432	-	612,604	-	<u> </u>	_	35,905,036
Less accumulated depreciation for:								
Buildings and improvements		(1,252,563)		(70,535)		-		(1,323,098)
Equipment		(705,578)		(51,451)		-		(757,029)
Infrastructure	_	(18,772,434)	_	(803,949)	-		_	(19,576,383)
Total accumulated depreciation	_	(20,730,575)	_	(925,935)	-	<u>-</u>		(21,656,510)
Total capital assets being depreciated, net	_	14,561,857	-	(313,331)	-	<u>-</u>	_	14,248,526
Total sewer activities capital assets	\$_	14,600,407	\$_	567,292	\$	<u>-</u>	\$_	15,167,699
		Beginning Balance		Increases		Decreases		Ending Balance
Water Activities:			-		-			
Capital assets not being depreciated:								
Construction in progress	\$_		\$_	651,031	\$_		\$_	651,031
Capital assets being depreciated:								
Buildings and improvements		1,104,422		-		-		1,104,422
Equipment		1,908,232		198,716		-		2,106,948
Infrastructure	_	17,994,282	_	393,359	_		_	18,387,641
Total capital assets being depreciated	_	21,006,936	_	592,075	-		_	21,599,011
Less accumulated depreciation for:								
Buildings and improvements		(897,344)		(27,611)		-		(924,955)
Equipment		(1,105,432)		(109,438)		-		(1,214,870)
Infrastructure	_	(10,676,595)	_	(451,382)	_		_	(11,127,977)
Total accumulated depreciation	_	(12,679,371)	-	(588,431)	-		_	(13,267,802)
Total capital assets being depreciated, net	_	8,327,565	-	3,644	-	<u>-</u>	_	8,331,209
Total water activities capital assets	\$_	8,327,565	\$_	654,675	\$		\$_	8,982,240

	Beginning Balance	_	Increases	-	Decreases		Ending Balance
Veterans Memorial Rink Activities:							
Capital assets being depreciated:							
Buildings and improvements	\$ -	\$	83,940	\$	-	\$	83,940
Equipment	113,789	_		-			113,789
Total capital assets being depreciated	113,789	_	83,940	-	-	_	197,729
Less accumulated depreciation for:							
Buildings and improvements	-		(2,526)		-		(2,526)
Equipment	(49,160)	_	(11,379)	-		_	(60,539)
Total accumulated depreciation	(49,160)	_	(13,905)	-	<u>-</u>		(63,065)
Total Veterans Memorial Rink activities capital assets	\$ 64,629	\$_	70,035	\$		\$_	134,664

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental Activities:		
General government	\$	296,061
Public safety		752,857
Education		5,129,869
Public works		2,090,853
Community development		666,293
Health and human services		21,714
Culture and recreation	_	1,020,359
Total depreciation expense - governmental activities	\$_	9,978,006
Business-Type Activities:		
Sewer	\$	925,935
Water		588,431
Veterans Memorial Rink	_	13,905
Total depreciation expense - business-type activities	\$	1,528,271

### NOTE 5 – INTERFUND RECEIVABLES, PAYABLES AND TRANSFERS

The composition of interfund balances as of June 30, 2011, is as follows:

#### Due to/from other funds

Receivable Fund	Payable Fund	Amount
Governmental Activ	vities:	
General	Highway projects\$	66,202
General	Community development	62,777
General	Nonmajor governmental funds	1,346,521
	Total Governmental\$	1,475,500

As of June 30, 2011, the City has governmental interfund receivables and payables totaling \$1,475,500. The purpose of these balances is to cover short-term cash needs that will be funded by future grant and bond proceeds.

Interfund transfers

-	Transfers In:									
Transfers Out:	General Fund	Nonmajor Governmental Funds	Mei	/eterans morial Rink erprise Fund		_				
General Fund\$  Nonmajor Governmental Funds	- \$ 171,062	77,303	\$	116,154 -	\$_	116,154 248,365	(1) _(2)			
Total\$	171,062 \$	77,303	\$	116,154	\$_	364,519	_			

- (1) Represents a budgeted transfer from the general fund to the Veterans Memorial Rink enterprise fund to fund the prior year revenue deficit.
- (2) Represents budgeted transfers to the general fund from receipts reserved for appropriation and transfers to close out residual grant balances.

#### **NOTE 6 – SHORT-TERM FINANCING**

Short-term debt may be authorized and issued to fund the following:

- Current operating costs prior to the collection of revenues through issuance of revenue or tax anticipation notes (RANS or TANS).
- Capital project costs and other approved expenditures incurred prior to obtaining permanent financing through issuance of bond anticipation notes (BANS) or grant anticipation notes (GANS).

Short-term loans are general obligations and carry maturity dates that are limited by statute. Interest expenditures and expenses for short-term borrowings are accounted for in the general fund and enterprise funds, respectively.

Details related to the short-term debt activity for the fiscal year ended June 30, 2011, is as follows:

Туре	Purpose	Rate (%)	Due Date	Balance at June 30, 2010	Renewed/ Issued	Retired/ Redeemed	Balance at June 30, 2011
Турс	i uipose	(70)	Duc Date	2010	133404	reacemea	 2011
Govern	mental Funds						
BAN	Building Renovations	1.25	08/19/10 \$	31,000 \$	-	\$ 31,000	\$ =
BAN	Yard Structures	1.25	08/19/10	350,000	-	350,000	-
BAN	Design/Engineering	1.25	08/19/10	50,000	-	50,000	-
BAN	Equipment	1.25	08/19/10	57,000	-	57,000	-
BAN	Land Development	1.25	08/19/10	200,000	-	200,000	=
BAN	Incinerator Facility Removal	1.25	08/19/10	535,000	-	535,000	=
BAN	Technology	1.25	08/19/10	45,000	-	45,000	-
BAN	City Yard Structures	1.25	08/19/10	200,000	-	200,000	-
BAN	Design/Engineering	1.25	08/19/10	175,000	-	175,000	=
BAN	Land Acquisition	1.25	08/19/10	3,200,000	-	3,200,000	=
BAN	Water Mains/Sewer Drains	1.25	08/19/10	405,000	-	405,000	=
BAN	Water Mains/Sewer Drains Improvements	1.25	08/19/10	315,000	-	315,000	-
BAN	Building Renovations	1.00	02/22/11	-	31,000	31,000	-
BAN	Yard Structures	1.00	02/22/11	-	350,000	350,000	-
BAN	Design/Engineering	1.00	02/22/11	-	50,000	50,000	-
BAN	Equipment	1.00	02/22/11	-	829,000	829,000	-
BAN	Land Development	1.00	02/22/11	-	200,000	200,000	-
BAN	Incinerator Facility Removal	1.00	02/22/11	=	535,000	535,000	=
BAN	Technology	1.00	02/22/11	=	45,000	45,000	=
BAN	City Yard Structures	1.00	02/22/11	=	200,000	200,000	-
BAN	Design/Engineering	1.00	02/22/11	=	175,000	175,000	-
BAN	Land Acquisition	1.00	02/22/11	-	3,200,000	3,200,000	-
BAN	Building - Incinerator	1.00	02/22/11	=	150,000	150,000	=
BAN	Street/Sidewalk/Drain/Water	1.00	02/22/11	=	1,165,000	1,165,000	=
BAN	Land Development - Recreation	1.00	02/22/11	=	70,000	70,000	-
BAN	Design/Engineering	1.00	02/22/11	-	190,000	190,000	-
BAN	Building Renovations	2.00	02/22/12	=	167,000	-	167,000
BAN	Yard Structures	2.00	02/22/12	=	350,000	=	350,000
BAN	Equipment	2.00	02/22/12	-	1,716,000	=	1,716,000
BAN	Land Development	2.00	02/22/12	-	200,000	=	200,000
BAN	Incinerator Facility Removal	2.00	02/22/12	-	535,000	=	535,000
BAN	Technology	2.00	02/22/12	-	45,000	=	45,000
BAN	City Yard Structures	2.00	02/22/12	-	200,000	=	200,000
BAN	Land Acquisition	2.00	02/22/12	-	3,200,000	=	3,200,000
BAN	Building - Incinerator	2.00	02/22/12	-	185,000	_	185,000
BAN	Street/Sidewalk/Drain/Water	2.00	02/22/12	-	1,310,000	_	1,310,000
BAN	Land Development - Recreation	2.00	02/22/12	=	70,000	=	70,000
BAN	Design/Engineering	2.00	02/22/12	-	430,000	_	430,000
BAN	Street/Sidewalk	2.00	02/22/12	-	200,000	-	200,000
BAN	Traffic - Trapelo/Forest	2.00	02/22/12	-	320,000	-	320,000
BAN	Police	2.00	02/22/12	-	472,000	-	472,000
	Total Governmental Funds		\$	5,563,000 \$	16,590,000	\$ 12,753,000	\$ 9,400,000

Type	Purpose	Rate (%)	Due Date	Balance at June 30, 2010	 Renewed/ Issued	 Retired/ Redeemed	<u> </u>	Balance at June 30, 2011
Sewer	Enterprise Fund							
BAN	Sewer Improvements	1.25	08/19/10	1,300,000	\$ -	\$ 1,300,000	\$	-
BAN	Sewer Improvements	1.00	02/22/11	-	1,840,000	1,840,000		-
BAN	Sewer Improvements	2.00	02/22/12	-	2,360,000	-		2,360,000
BAN	MWPAT Interim Note	2.00	04/15/12	-	275,491	-		275,491
	Total Sewer Enterprise Fund			1,300,000	\$ 4,475,491	\$ 3,140,000	\$_	2,635,491
Water	Enterprise Fund							
BAN	Water Mains/Sewer Drains	1.00	02/22/11	-	\$ 405,000	\$ 405,000	\$	-
BAN	Water Mains/Sewer Drains Improvements	1.00	02/22/11	-	535,000	535,000		-
BAN	Water Mains/Sewer Drains	2.00	02/22/12	-	575,000	-		575,000
BAN	Water Mains/Sewer Drains Improvements	2.00	02/22/12		 682,000	 -		682,000
	Total Water Enterprise Fund			<u> </u>	\$ 2,197,000	\$ 940,000	\$_	1,257,000
Rink E	nterprise Fund							
BAN	Equipment	2.00	02/22/12	<u> </u>	\$ 85,000	\$ =	\$	85,000

#### NOTE 7 – LONG-TERM DEBT

Under the provisions of Chapter 44, Section 10, Municipal Law authorizes indebtedness up to a limit of 5% of the equalized valuation. Debt issued in accordance with this section of the law is designated as being "inside the debt limit." In addition, however, debt may be authorized in excess of that limit for specific purposes. Such debt, when issued, is designated as being "outside the debt limit".

Details related to the outstanding indebtedness at June 30, 2011, and the debt service requirements are as follows:

#### **Bonds and Notes Payable Schedule – Governmental Funds**

	Interest	Outstanding			Outstanding
	Rate	at June 30,			at June 30,
Project Project	(%)	2010	Issued	Redeemed	2011
D. T. Para and a control of	0.00 5.00 #	0.405.000 Ф	Φ.	540.000 <b>(</b>	0.040.000
Building renovations	2.00-5.00 \$	-, · , <del>-</del>	- \$	546,000 \$	2,619,000
School construction	2.00-5.00	49,195,120	-	3,123,638	46,071,482
Land development	2.00-5.00	7,176,000	-	1,134,000	6,042,000
Land acquisition	2.00-5.00	9,050,000	-	710,000	8,340,000
City equipment	2.00-5.00	2,723,000	-	701,000	2,022,000
City technology	2.00-5.00	415,000	-	155,000	260,000
Signals and communications	2.00-5.00	957,000	-	223,000	734,000
Design/engineering	2.00-5.00	90,000	-	90,000	-
Pond preservation	2.00-4.00	140,000	-	35,000	105,000
Sidewalk improvements	3.10-4.25	230,000	-	165,000	65,000
Streets	3.00-5.00	1,435,000	-	225,000	1,210,000
Drainage	3.00-5.00	266,000	<u> </u>	21,000	245,000
Total governmental bonds payable		74,842,120	<u> </u>	7,128,638	67,713,482
		400.0=4			
Add: unamortized premium	•••••	466,071	<del>-</del> -	61,267	404,804
Total governmental bonds payable	net \$	75,308,191 \$	- \$	7,189,905 \$	68,118,286
rotal governmental bolius payable	, ποι ψ	75,500,191 ψ	Ψ	τ, 100,300 φ	00,110,200

Debt service requirements for principal and interest for Governmental bonds payable in future fiscal years are as follows:

Fiscal Year	Principal		Interest		Total
				_	_
2012\$	6,623,638	\$	2,402,597	\$	9,026,235
2013	6,250,638		2,164,708		8,415,346
2014	5,168,638		1,950,274		7,118,912
2015	4,592,638		1,768,235		6,360,873
2016	4,531,638		1,592,635		6,124,273
2017	4,524,638		1,412,909		5,937,547
2018	4,503,638		1,246,151		5,749,789
2019	4,461,638		1,078,431		5,540,069
2020	4,206,638		908,625		5,115,263
2021	4,006,638		746,778		4,753,416
2022	3,931,638		598,146		4,529,784
2023	3,286,638		462,416		3,749,054
2024	3,170,638		345,442		3,516,080
2025	3,105,638		231,889		3,337,527
2026	2,095,638		122,770		2,218,408
2027	1,390,638		65,090		1,455,728
2028	995,638		29,527		1,025,165
2029	866,636		4,634		871,270
		-		_	_
Totals \$	67,713,482	\$	17,131,257	\$	84,844,739

#### Bonds and Notes Payable Schedule – Sewer Enterprise Fund

Project	Interest Rate (%)		Outstanding at June 30, 2010		Issued	Redeemed		Outstanding at June 30, 2011
Sewer projects	2.00-5.00	Ф	3,940,000	Φ.	- \$	360,000	Φ	3,580,000
		φ		φ	- 1	,	φ	
Sewer improvements	4.00		863,000		-	209,000		654,000
Sewer equipment	2.00-5.00		822,000		-	83,000		739,000
MWPAT	2.00		3,508,344		-	207,432		3,300,912
MWRA	0.00	_	242,000	_	1,675,300	60,500	_	1,856,800
Total Sewer Enterprise bonds paya	able	¢	9.375.344	\$	1.675.300 \$	919.932	\$	10.130.712

Debt service requirements for principal and interest for Sewer enterprise fund bonds and notes payable in future fiscal years are as follows:

Fiscal Year	Principal		Interest		Total
					_
2012\$	1,075,686	\$	296,417	\$	1,372,103
2013	1,092,705		273,144		1,365,849
2014	1,089,496		248,955		1,338,451
2015	909,885		225,376		1,135,261
2016	910,871		203,993		1,114,864
2017	577,898		181,509		759,407
2018	589,089		160,424		749,513
2019	591,382		139,556		730,938
2020	401,866		120,659		522,525
2021	404,713		104,477		509,190
2022	412,615		88,315		500,930
2023	415,577		71,939		487,516
2024	424,599		55,328		479,927
2025	437,682		38,276		475,958
2026	380,827		22,075		402,902
2027	209,036		10,422		219,458
2028	78,386		4,928		83,314
2029	72,919		2,326		75,245
2030	27,463		835		28,298
2031	28,017		280	_	28,297
•				_	
Totals \$	10,130,712	\$_	2,249,234	\$	12,379,946

#### **Bonds and Notes Payable Schedule – Water Enterprise Fund**

Project	Interest Rate (%)	_	Outstanding at June 30, 2010	Issued	Redeemed		Outstanding at June 30, 2011
				 _			_
Water mains	4.10-5.00	\$	270,000	\$ - \$	20,000	\$	250,000
Water improvements	4.00		1,969,000	-	211,000		1,758,000
Water tower	2.00-4.00		160,000	-	40,000		120,000
Water projects	3.00-5.00		743,000	-	202,000		541,000
MWRA	0.00	_	-	 1,716,518		_	1,716,518
Total Water Enterprise bonds paya	ıble	.\$	3,142,000	\$ 1,716,518 \$	473,000	\$	4,385,518

The City is a member of the Massachusetts Water Resources Authority (MWRA) which offers its members interest free loans for various purposes. As of June 30, 2011, the City has \$3,573,318 outstanding with the MWRA.

Debt service requirements for principal and interest for Water enterprise fund bonds and notes payable in future fiscal years are as follows:

Fiscal Year	Principal	 Interest		Total
2012	\$ 554,652	\$ 96,989	\$	651,641
2013	549,652	83,277		632,929
2014	414,651	72,436		487,087
2015	349,652	64,596		414,248
2016	309,652	57,883		367,535
2017	309,651	52,412		362,063
2018	284,652	48,107		332,759
2019	284,652	43,587		328,239
2020	277,652	38,394		316,046
2021	277,652	33,624		311,276
2022	106,000	29,384		135,384
2023	106,000	25,144		131,144
2024	106,000	20,904		126,904
2025	101,000	16,764		117,764
2026	101,000	12,660		113,660
2027	101,000	8,493		109,493
2028	101,000	4,289		105,289
2029	51,000	1,084		52,084
Totals	\$ 4,385,518	\$ 710,027	\$	5,095,545

The City is subject to various debt limits by statute and may issue additional general obligation debt under the normal debt limit.

At June 30, 2011, the City had the following authorized and unissued debt:

Purpose	Amount
School design/construction\$	3,371,642
Water improvements	3,906,482
Sewer improvements	10,588,380
Traffic improvements	1,800,000
Street construction	4,173,463
Design/engineering	1,625,000
Removal of solid waste disposal facility	721,000
Land acquisition and development	4,131,000
Technology	145,000
Equipment	1,946,000
City yard structures	550,000
Police communication system	572,000
Building remodeling	1,195,000
Total\$	34,724,967

## Changes in Long-term Liabilities

During the fiscal year ended June 30, 2011, the following changes occurred in long-term liabilities:

_	Beginning Balance		Additions		Reductions	Ending Balance		Due Within One Year
Governmental Activities:					· ·			
Long-term bonds payable\$	74,842,120	\$	-	\$	(7,128,638) \$	67,713,482	\$	6,623,638
Add: unamortized premium	466,071		-		(61,267)	404,804		56,360
Total bonds payable	75,308,191		-		(7,189,905)	68,118,286		6,679,998
Workers' compensation	658,000		263,000		(294,000)	627,000		192,000
Compensated absences	3,319,236		2,402,926		(2,324,955)	3,397,207		2,398,268
Other postemployment								
benefits obligation	39,577,222		35,234,739		(24,073,582)	50,738,379		-
_				_	<u>-</u>			
Total governmental activity								
long-term liabilities\$	118,862,649	\$	37,900,665	\$	(33,882,442) \$	122,880,872	\$	9,270,266
<del>-</del>		_		. =			_	
Business-Type Activities:								
Long-term bonds and notes \$	12,517,344	\$	3,391,818	\$	(1,392,932) \$	14,516,230	\$	1,630,338
Compensated absences	278,891		137,879		(126,537)	290,233		132,447
Other postemployment					, ,			
benefits obligation	643,893		994,029		(661,881)	976,041		-
	•	_	•	-	, , ,	· · · · · · · · · · · · · · · · · · ·	_	
Total business-type activity								
long-term liabilities\$	13,440,128	\$	4,523,726	\$	(2,181,350) \$	15,782,504	\$	1,762,785
=		_		-			=	

Long-term liabilities related to both governmental and business-type activities are normally paid from the funds reporting payroll and related expenditures. Except for the amounts related to compensated absences and workers' compensation, the governmental long-term liabilities are generally liquidated by the general fund.

## **NOTE 8 – GOVERNMENTAL FUND BALANCE CLASSIFICATIONS**

In fiscal year 2011, the City implemented GASB Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*. The intention of the GASB is to provide a more structured classification of fund balance and to improve the usefulness of fund balance reporting to the users of the City's financial statements. The reporting standard establishes a hierarchy for fund balance classifications and the constraints imposed on the uses of those resources.

Massachusetts General Law Ch.40 §5B allows for the establishment of stabilization funds for one or more different purposes. The creation of a fund requires a two-thirds vote of the legislative body and must clearly define the purpose of the fund. Any change to the purpose of the fund along with any additions to or appropriations from the fund requires a two-thirds vote of the legislative body.

At year end, the balance of the general stabilization fund is \$1,680,312 and is reported as unassigned fund balance within the general fund. The general fund beginning balance has been revised by \$1,699,589 to include the stabilization fund and totals \$25,635,301.

GASB 54 provides for two major types of fund balances, which are nonspendable and spendable. Nonspendable fund balances are balances that cannot be spent because they are not expected to be converted to cash or they are legally or contractually required to remain intact. Examples of this classification are prepaid items, inventories, and principal (corpus) of an endowment fund. The City has reported principal portions of endowment funds as nonspendable.

In addition to the nonspendable fund balance, GASB 54 has provided a hierarchy of spendable fund balances, based on a hierarchy of spending constraints.

- Restricted: fund balances that are constrained by external parties, constitutional provisions, or enabling legislation.
- <u>Committed</u>: fund balances that contain self-imposed constraints of the government from its highest level of decision making authority.
- <u>Assigned</u>: fund balances that contain self-imposed constraints of the government to be used for a particular purpose.
- <u>Unassigned</u>: fund balance of the general fund that is not constrained for any particular purpose.

The City has classified its fund balances with the following hierarchy.

-	General	Community Development	Community Preservation	City Capital Projects	Nonmajor Governmental Funds	Total Governmental Funds
FUND BALANCES:						
Nonspendable:						
Permanent fund principal\$	- \$	- \$	- \$	- \$	1,797,623 \$	1,797,623
Restricted for:						
Community preservation	-	-	16,475,032	-	-	16,475,032
Other special revenue	-	-	-	-	2,294,730	2,294,730
School federal grants	-	-	-	-	106,459	106,459
City state grants	-	-	-	-	183,056	183,056
School state grant	-	-	-	-	9,282	9,282
Insurance recovery	-	-	-	-	20,996	20,996
Gifts	-	-	-	-	920,668	920,668
Sale of lots/graves	-	-	-	-	1,161,705	1,161,705
Revenue reserve	-	-	-	-	1,342,746	1,342,746
School lunch	-	-	-	-	526,006	526,006
Parking meters	-	-	-	-	1,426,968	1,426,968
UDAG Nova Biomedical	-	-	-	-	88,751	88,751
Public safety trust funds	-	-	-	-	791,348	791,348
Traffic impact fund	-	-	-	-	1,734,607	1,734,607
School capital projects	-	-	-	-	905,299	905,299
Cemetery trust funds	-	-	-	-	30,466	30,466
Other permanent funds	-	-	-	-	249,500	249,500
Assigned to:						
General government	490,046	-	-	-	-	490,046
Public safety	783,714	-	-	-	-	783,714
Education	4,204,568	-	-	-	-	4,204,568
Public works	921,269	-	-	-	-	921,269
Community development	264,381	-	-	-	-	264,381
Health and human services	25,325	-	-	-	-	25,325
Culture and recreation	48,237	-	-	-	-	48,237
Employee benefits	115,256	-	-	-	-	115,256
Unassigned	18,459,773	(93,028)	<del>-</del>	(8,542,510)	(315,986)	9,508,249
TOTAL FUND BALANCES (DEFICIT)\$	25,312,569 \$	(93,028) \$	16,475,032 \$	(8,542,510) \$	13,274,224 \$	46,426,287

### **NOTE 9 - RISK FINANCING**

The City is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; and natural disasters for which the City carries commercial insurance. In addition, the City is self-insured for damages not covered by commercial insurance. The amount of claim settlements has not exceeded insurance coverage in any of the previous three fiscal years.

The City participates in premium-based health care plans for its active employees and retirees, as well as being self-insured. The City is also self-insured for its workers' compensation and unemployment compensation activities which are accounted for in the funds incurring the expenditures. The self-insured health insurance activities are accounted for in the City's internal service fund where revenues are recorded when earned and expenses are recorded when the liability is incurred.

## Health Insurance

Health insurance claims are administered by a third party administrator and are funded on an as needed basis from the City's internal service fund. The estimate of Incurred But Not Reported (IBNR) claims is based on a two month claims paid average. The City purchases individual stop loss insurance for claims in excess of the coverage provided by the City in the amount of \$200,000 per claim. At June 30, 2011, the amount of the liability for health insurance claims totaled \$3,484,000. This liability is the best estimate based on available information. Changes in the reported liability since July 1, 2009, are as follows:

	Balance at Beginning of Fiscal Year	. <u>-</u>	Current Year Claims and Changes in Estimate	 Claims Payments	-	Balance at Fiscal Year-End	 Due Within One Year
Fiscal Year 2010\$ Fiscal Year 2011	3,454,000 3,511,000	\$	34,481,000 34,809,000	\$ (34,424,000) (34,836,000)	\$	3,511,000 3,484,000	\$ 3,511,000 3,484,000

## Workers' Compensation

Workers' compensation claims are administered by the City and are funded on a pay-as-you-go basis from annual appropriations. The estimated future workers' compensation liability is based on history and injury type. At June 30, 2011, the amount of the liability for workers' compensation claims totaled \$627,000. Changes in the reported liability since July 1, 2009, are as follows:

		Current Year			
	Balance at	Claims and		Balance at	
	Beginning of	Changes in	Claims	Fiscal	Due Within
	Fiscal Year	Estimate	Payments	Year-End	One Year
Fiscal Year 2010\$	467,000	\$ 581,000	\$ (390,000) \$	658,000	\$ 206,000
Fiscal Year 2011	658,000	263,000	(294,000)	627,000	192,000

# **NOTE 10 - PENSION PLAN**

Plan Description - The City contributes to the System, a cost-sharing multiple-employer defined benefit pension plan administered by the Waltham Contributory Retirement Board. Substantially all employees are members of the System, except for public school teachers and certain administrators who are members of the Massachusetts

Teachers Retirement System, to which the City does not contribute. Pension benefits and administrative expenses paid by the Teachers Retirement Board are the legal responsibility of the Commonwealth. The amount of these on-behalf payments totaled approximately \$14,978,000 for the fiscal year ended June 30, 2011, and, accordingly, are reported in the general fund as intergovernmental revenues and education expenditures.

The System provides retirement, disability and death benefits to plan members and beneficiaries. Chapter 32 of the MGL assigns authority to establish and amend benefit provisions of the plan. Cost-of-living adjustments granted between 1981 and 1997 and any increase in other benefits imposed by the Commonwealth's state law during those years are borne by the Commonwealth and are deposited into the pension fund. Cost-of-living adjustments granted after 1997 must be approved by the Waltham Contributory Retirement Board and are borne by the System. The System issues a publicly available unaudited financial report in accordance with guidelines established by the Commonwealth's PERAC. That report may be obtained by contacting the System located at 610 Main Street, Waltham, Massachusetts 02452.

At December 31, 2010, the System's membership consists of the following:

Active members	891
Inactive members	114
Retirees and beneficiaries currently receiving benefits	762
Total	1,767

Funding Policy - Plan members are required to contribute to the System at rates ranging from 5% to 11% of annual covered compensation. The City is required to pay into the System its share of the system-wide actuarial determined contribution that is apportioned among the employers based on active current payroll. Administrative expenses are funded through investment earnings. The current and two preceding fiscal years' apportionment of the annual pension cost between the two employers required the City to contribute 97%, 98% and 98%, respectively of the total. Chapter 32 of the MGL governs the contributions of plan members and the City.

Annual Pension Cost - The City's contributions to the System for the fiscal years ended June 30, 2011, 2010, and 2009 were approximately \$13,720,000, \$13,427,000, and \$12,878,000, respectively, which equaled its required contribution for each fiscal year. At June 30, 2011, the City did not have a net pension obligation. The required contribution was determined as part of the January 1, 2011, actuarial valuation using the individual entry age normal actuarial cost method. The actuarial assumptions included an 8.25% investment rate of return and projected salary increases of 4.0% per year. The actuarial value of the System's assets was determined using the fair value of the assets and a five-year smoothing of unrealized gains and losses. The System's unfunded actuarial accrued liability is being amortized as a level percentage of projected payroll on a closed basis. The remaining amortization period at January 1, 2011, was 20 years.

# **Schedule of Funding Progress**

Actuarial Valuation Date	-	Actuarial Value of Assets (A)	. <u>-</u>	Actuarial Accrued Liability (AAL) Entry Age (B)	 Unfunded AAL (UAAL) (B-A)	_	Funded Ratio (A/B)	Covered Payroll (C)	UAAL a Percen of Cove Payr ((B-A)	tage ered oll
01/01/11	\$	168,017,364	\$	301,356,797	\$ 133,339,433		55.8% \$	48,493,764	275.0	)%
01/01/10		160,564,692		279,108,340	118,543,648		57.5%	47,443,385	249.9	)%
01/01/08		161,934,253		251,353,888	89,419,635		64.4%	45,141,147	198.1	%
01/01/06		136,645,912		267,164,850	130,518,938		51.1%	43,804,722	298.0	)%
01/01/05		132,657,305		252,142,463	119,485,158		52.6%	42,282,485	282.6	3%
01/01/04		132,381,882		241,741,616	109,359,734		54.8%	40,324,076	271.2	2%

Funding progress is reported based on the biennial actuarial valuation performed by the System, and is being accumulated on a biennial basis. The City is responsible for approximately 97% of the unfunded liability.

Noncontributory Retirement Allowance – The City pays the entire retirement allowance for certain retirees who are eligible for noncontributory benefits and are not members of the System. The general fund expenditure for fiscal year 2011 totaled approximately \$187,000.

The schedule of funding progress, presented as required supplementary information, following the notes to the basic financial statements, presents multiyear trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits. Additionally, the schedule of employer contributions, presented as required supplementary information, following the notes to the basic financial statements, presents multiyear trend information for required and actual contributions relating to the cost-sharing plan as a whole, of which the City is one participating employer, as well as the City's proportionate share of the plan's annual contributions. This information is designed to be helpful for understanding the scale of the information presented relative to the City.

### NOTE 11 – POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS

Plan Description – The City of Waltham administers a single-employer defined benefit healthcare plan ("the Retiree Health Plan"). The plan provides lifetime healthcare, dental and life insurance for eligible retirees and their spouses through the City's group health insurance plan, which covers both active and retired members. Chapter 32B of the MGL assigns authority to establish and amend benefit provisions of the plan. Benefit provisions are negotiated between the City and the unions representing City employees and are renegotiated each bargaining period. The Retiree Health Plan does not issue a publicly available financial report.

Funding Policy – Contribution requirements are also negotiated between the City and union representatives. The required contribution is based on a pay-as-you-go financing requirement. The City contributes a variable portion of the cost of current-year premiums, which varies by plan, for eligible retired plan members and their spouses. Plan members receiving benefits contribute the remaining portion of their premium costs. For fiscal year 2011, the City contributed \$24.7 million to the plan.

Annual OPEB Cost and Net OPEB Obligation – The City's annual other postemployment benefit (OPEB) cost (expense) is calculated based on the annual required contribution of the employer (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover the normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed thirty years. The components of the City's annual OPEB cost for the year, the amount actually contributed to the plan, and changes in the City's net OPEB obligation are summarized in the following table:

Annual required contribution\$  Interest on net OPEB obligation  Adjustment to annual required contribution	35,869,480 1,608,845 (1,249,557)
	<u>, , , , , , , , , , , , , , , , , , , </u>
Annual OPEB cost (expense)	36,228,768
Contributions made	(24,735,463)
Increase in net OPEB obligation	11,493,305
Net OPEB obligation - beginning of year	40,221,115
Net OPEB obligation - end of year\$	51,714,420

The City's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation for fiscal year 2011 was as follows:

Fiscal Year Ended	Annual OPEB Cost	Annual OPEB Cost Contributed	Net OPEB Obligation	_
6/30/2011 \$	36,228,768	68%	\$ 51,714,420	_
6/30/2010	34,521,694	67%	40,221,115	
6/30/2009	30,128,701	59%	28,919,223	
6/30/2008	28,938,268	42%	16,659,199	

Funded Status and Funding Progress – As of July 1, 2009, the most recent actuarial valuation date, the actuarial accrued liability for benefits was \$676 million, all of which was unfunded. The covered payroll (annual payroll of active employees covered by the plan) was \$74.9 million, and the ratio of the UAAL to the covered payroll was 902 percent.

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, presented as required supplementary information following the notes to the financial statements, presents multiyear trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

The Commonwealth of Massachusetts passed special legislation that has allowed the City to establish the postemployment benefit trust fund and to enable the City to raise taxes necessary to begin pre-funding its OPEB liabilities. During fiscal year 2011, the City pre-funded future OPEB liabilities in the amount of approximately \$127,000.

Actuarial Methods and Assumptions – Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

In the July 1, 2009, actuarial valuation, actuarial liabilities were determined using the projected unit credit cost method. The actuarial assumptions included a 4% investment return assumption, which is based on the expected yield on the assets of the City, calculated based on the funded level of the plan at the valuation date, an annual health care cost trend rate of 8.5% initially, graded to 5% over 8 years and a 4.5% inflation rate. The UAAL is being amortized over a 30 year period, with amortization payments increasing at 4.5% per year on a closed basis. The remaining amortization period at June 30, 2011 is 26 years.

The schedule of actuarial methods and assumptions, presented as required supplementary information, following the notes to the basic financial statements, presents factors that significantly affect the identification of trends in the amounts reported.

## **NOTE 12 - COMMITMENTS**

The City has various commitments totaling approximately \$34.1 million for projects related to street/water/sewer infrastructure, building renovations, equipment and land development. Approximately \$28.2 million has been spent on these projects at June 30, 2011.

### **NOTE 13 - CONTINGENCIES**

The City participates in a number of federal award programs. Although the grant programs have been audited in accordance with the provisions of the Single Audit Act Amendments of 1996 through June 30, 2011, these programs are still subject to financial and compliance audits. The amount, if any, of expenditures which may be disallowed by the granting agencies cannot be determined at this time, although it is expected such amounts, if any, to be immaterial.

Various legal actions and claims are pending. Litigation is subject to many uncertainties, and the outcome of individual litigated matters is not always predictable. Although the amount of liability, if any, at June 30, 2011, cannot be ascertained, management believes any resulting liability should not materially affect the financial position at June 30, 2011.

## NOTE 14 - IMPLEMENTATION OF NEW GASB PRONOUNCEMENTS

During fiscal year 2011, the following GASB pronouncements were implemented:

- GASB <u>Statement #54</u>, Fund Balance Reporting and Governmental Fund Type Definitions, was
  implemented in fiscal year 2011. Financial statement changes include new fund balance designations
  and the reclassification of the stabilization fund from the special revenue fund to the general fund. Notes
  to the basic financial statements were changed to provide additional disclosure on the new designations
  of fund balance.
- GASB <u>Statement #59</u>, *Financial Instruments Omnibus*, was implemented in fiscal year 2011 and did not impact the financial statements.

Future implementation of GASB pronouncements:

- The GASB issued <u>Statement #60</u>, *Accounting and Financial Reporting for Service Concession Arrangements*, which is required to be implemented in fiscal year 2013. Management expects that the implementation of this pronouncement will have an impact on the basic financial statements.
- The GASB issued <u>Statement #61</u>, *The Financial Reporting Entity: Omnibus*, which is required to be implemented in fiscal year 2013. Management's current assessment is that this pronouncement will not have a significant impact on the basic financial statements.
- The GASB issued <u>Statement #62</u>, Codification of Accounting and Financial Reporting Guidance
  Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements, which is required to be
  implemented in fiscal year 2013. Management's current assessment is that this pronouncement will not
  have a significant impact on the basic financial statements.
- The GASB issued <u>Statement #63</u>, *Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position*, which is required to be implemented in fiscal year 2013. Management's current assessment is that this pronouncement will have a significant impact on the basic financial statements.
- The GASB issued <u>Statement #64</u>, *Derivative Instruments: Application of Hedge Accounting Termination Provisions, an amendment of GASB Statement No. 53*, which is required to be implemented in fiscal year 2012. Management does not believe that this pronouncement will require additional disclosure or impact the basic financial statements.

Required Sup	plementary	Information
--------------	------------	-------------

# General Fund Budgetary Comparison Schedule

The General Fund is the general operating fund of the City. It is used to account for all the financial resources, except those required to be accounted for in another fund.

This page intentionally left blank.

# FISCAL YEAR ENDED JUNE 30, 2011

_	Budgeted Amounts					
_	Original Budget	Final Budget	Actual Budgetary Amounts	Amounts Carried Forward To Next Year	Variance to Final Budget	
REVENUES:						
Real estate and personal property taxes,						
net of tax refunds\$	143,087,963 \$	143,087,963 \$	143,224,247 \$	- \$	136,284	
Tax liens		<del>-</del>	760,070	-	760,070	
Motor vehicle and other excise taxes	5,809,000	5,809,000	6,295,833	-	486,833	
Hotel/motel tax	2,200,000 900,000	2,200,000 900,000	2,665,704 862,461	-	465,704 (37,539)	
Penalties and interest on taxes	505,000	505,000	477,614	-	(27,386)	
Fees and rentals	465,800	465.800	634,572	_	168,772	
Payments in lieu of taxes	33,500	33,500	46,350	_	12,850	
Licenses and permits	2,271,500	2,271,500	4,082,752	_	1,811,252	
Fines and forfeitures	865,000	865,000	797,229	_	(67,771)	
Intergovernmental	17,064,242	17,064,242	17,228,750	_	164,508	
Departmental and other	727,200	727,200	533,675	_	(193,525)	
Special assessments	280,000	280,000	150,294	-	(129,706)	
Investment income	160,000	160,000	112,464	_	(47,536)	
	100,000	100,000	112,101		(47,000)	
TOTAL REVENUES	174,369,205	174,369,205	177,872,015	<u> </u>	3,502,810	
EXPENDITURES:						
Current:						
General government						
City Council	270 245	070.045	070.075		4.470	
Personnel General	270,345	273,845	272,675	-	1,170	
Equip/Unusual	62,700 32,325	62,700 32,325	59,182	32,325	3,518	
Capital Improvement	982	982	_	982	_	
Total	366,352	369,852	331,857	33,307	4,688	
Mayor's Office						
Personnel	261,769	267,669	256,315	-	11,354	
General	24,850	24,850	23,719	-	1,131	
Equip/Unusual	626,556	289,956	121,631	164,108	4,217	
Capital Improvement	<u> </u>	10,000	3,800	6,200	-	
Total	913,175	592,475	405,465	170,308	16,702	
Auditors						
Personnel	558,222	579,722	560,126	- 	19,596	
General	8,062	8,062	5,527	213	2,322	
Equip/Unusual	5,748	5,749	-	5,749	-	
Capital Improvement	804	804		804	-	
Total	572,836	594,337	565,653	6,766	21,918	
Treasurer and Collector	001.770	000 770	000 000			
Personnel	804,558	836,758	832,332	-	4,426	
General	268,944	283,944	265,136	9,800	9,008	
Equipment/Unusual	5,000	5,000	-	5,000	-	
Capital Improvement Total	1,000 1,079,502	1,000 1,126,702	1,097,468	1,000 15,800	13,434	
Accecare						
Assessors	206 464	440 064	254 027		E7 00 4	
Personnel	396,161 62,865	412,861 62,865	354,937 51,916	- 8 000	57,924 2 949	
	396,161 62,865 950	412,861 62,865 950	354,937 51,916 340	8,000 610	57,924 2,949	

# GENERAL FUND

# SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL

# FISCAL YEAR ENDED JUNE 30, 2011

<u>-</u>	Budgeted Amounts				
_	Original Budget	Final Budget	Actual Budgetary Amounts	Amounts Carried Forward To Next Year	Variance to Final Budget
Purchasing					
Personnel	190,598	198,298	193,928	-	4,370
General	5,860	5,861	5,831	-	30
Special	237,611	237,611	219,376		18,235
Total	434,069	441,770	419,135	-	22,635
Trust Funds					
Personnel	4,000	4,000	3,600	-	400
General	17,086	17,086	15,967	1,119	
Total	21,086	21,086	19,567	1,119	400
_aw Department					
Personnel	703,110	729,310	722,766	-	6,544
General	50,603	50,603	46,215	2,813	1,575
Equipment/Unusual	116,028	156,622	55,343	101,279	.,5.
Capital Improvement	17,298	17,298	4,920	12,378	
Total	887,039	953,833	829,244	116,470	8,119
Building General Support and Maintenance					
Personnel	1,397,360	1,404,560	1,364,869	-	39,691
General	290,101	325,101	282,958	15,974	26,169
Equipment/Unusual	10,000	10,000	202,000	10,000	20,100
Capital Improvement	32,782	32,782	16,460	16,322	
Total	1,730,243	1,772,443	1,664,287	42,296	65,860
Utilities					
General	1,028,025	1,181,024	1,181,021		3
Central Telephone Service					
Personnel	27,707	27,707	24,387	-	3,320
General	186,082	186,082	175,405	8,406	2,271
Equipment/Unusual	27,000	27,000	27,000	, · -	· .
Total	240,789	240,789	226,792	8,406	5,591
Personnel					
Personnel	284,699	294,399	280,535	-	13,864
General	5,024	5,023	4,925	_	98
Equipment/Unusual	26,125	26,125	15,327	10,798	
Total	315,848	325,547	300,787	10,798	13,962
Work Study					
General	8,454	8,454	4,527		3,927
City Clerk					
Personnel	331,163	338,563	338,563	-	-
General	32,700	32,700	29,021		3,679
Total	363,863	371,263	367,584		3,679
nformation Technology					
Personnel	918,770	933,670	926,290	-	7,380
General	269,395	269,395	267,618	-	1,777
			1,870	14,315	,
Equipment/Unusual	[ຄ.185	[ຄ. ເດລ	1.070		
Equipment/Unusual	16,185 99,055	16,185 99,055	37,204	61,851	-

# FISCAL YEAR ENDED JUNE 30, 2011

_	Budgeted A	mounts			
	Original Budget	Final Budget	Actual Budgetary Amounts	Amounts Carried Forward To Next Year	Variance to Final Budget
Voter Registration					
Personnel	208,838	215,038	214,529	-	509
General	90,835	90,835	89,000		1,835
Total	299,673	305,873	303,529	-	2,344
Fotal General Government	10,024,335	10,100,429	9,357,091	490,046	253,292
Public safety					
Police and Animal Control					
Personnel	12,866,779	12,888,779	12,851,771	-	37,00
General	274,049	324,049	288,006	26,515	9,52
Equipment/Unusual	157,319	157,319	130,450	10,893	15,97
Special	149,800	149,800	138,586	876	10,33
Total	13,447,947	13,519,947	13,408,813	38,284	72,85
Dispatch					
Personnel	1,394,640	1,394,640	1,371,507	-	23,13
General	18,820	18,820	9,237	_	9,58
Special	6,600	6,600	5,247	103	1,25
Total	1,420,060	1,420,060	1,385,991	103	33,96
Fire					
Personnel	13,353,402	13,365,302	12,488,448	684.700	192,15
General	279,052	304,052	239.303	36,406	28,34
Equipment/Unusual	68,807	68.807	45,555	14,506	8,74
Special	164,650	164,650	133,044	1,222	30,38
Capital Improvement	169,702	169,702	169,702	1,222	30,30
Total	14,035,613	14,072,513	13,076,052	736,834	259,62
Emergency Management					
Personnel	65,939	67,639	67,613	_	2
General	6,400	6,400	6,400	_	2
Equipment/Unusual	13,608	13,608	8,113	5,495	
Special	3,500	3,500	3,500	5,435	
Total	89,447	91,147	85,626	5,495	2
Wires General Support and Inspection					
Personnel	542,739	548,939	517,268	-	31,67
General	234,076	234,076	189,334	2,998	41,74
Equipment/Unusual	5,000	5,000	4,572	-	42
Total	781,815	788,015	711,174	2,998	73,84
Licensing					
Personnel	12,600	12,600	12,600	-	
General	3,900	3,900	2,963	-	93
Total	16,500	16,500	15,563	-	93
Total Public Safety	29,791,382	29,908,182	28,683,219	783,714	441,24
Education					
	51,929,004	51,929,004	46,628,033	3,558,126	1,742,84
Personnel		45.070.000	44.007.004	635,442	(182,74
PersonnelGeneral	15,617,221	15,279,993	14,827,294	033,442	(102,77
	15,617,221 267,620	15,279,993 269,226	318,709	- 035,442	• •
General				11,000	(49,48 187,32

# FISCAL YEAR ENDED JUNE 30, 2011

<u>-</u>	Budgeted Amounts				
	Original Budget	Final Budget	Actual Budgetary Amounts	Amounts Carried Forward To Next Year	Variance to Final Budget
Public Works					
Consolidated Public Works Administration					
Personnel	3,706,832	3,905,832	3,891,585		14,247
General	872,858	941,858	920,156	7,311	14,391
Equipment/Unusual	585,596	585,596	184,340	312,307	88,949
Capital Improvement	81,658	125,840		125,840	
Total	5,246,944	5,559,126	4,996,081	445,458	117,587
Snow and Ice Removal					
General	429,000	2,629,000	2,586,090	7,368	35,542
Street Lighting					
General	548,779	548,779	470,575	16,382	61,822
Collection and Disposal of Rubbish	5 500 475	5 404 475	4 500 004	450.004	470.400
Equipment and unusual	5,530,175	5,461,175	4,529,681	452,061	479,433
Cemetery Commission Personnel	3,000	3,000	2,900		100
1 G1301111G1	3,000	<u>,                                      </u>	2,900		100
otal Public Works	11,757,898	14,201,080	12,585,327	921,269	694,484
Community Development City Planner					
Personnel	193,928	206,127	187,229	_	18,898
General	850	851	851		10,030
	72,905	72,905	629	70,050	2,226
Equipment/Unusual	,			,	2,220
Capital Improvement	589,722 857,405	589,723 869,606	490,354 679,063	99,369 169,419	21,124
Housing					
Personnel	186,087	198,087	229,730	_	(31,643
General	1,350	1,350	1,350	_	(51,040
Total	187,437	199,437	231,080	-	(31,643
Board of Survey and Planning					
Personnel	17,000	17,000	9,300	-	7,700
General	3,900	3,900	2,725	_	1,175
Total	20,900	20,900	12,025		8,875
Zoning Board of Appeals					
Personnel	17,600	17,600	16,600	-	1,000
General	20,000	20,000	16,530	592	2,878
Total	37,600	37,600	33,130	592	3,878
Traffic Engineering					
Personnel	202,366	211,766	205,456	-	6,310
General	43,882	43,882	23,085	5,830	14,967
Equipment/Unusual	41,300	106,300	99,786	6,514	
Capital Improvement	4,693	4,693	-	4,693	
Total	292,241	366,641	328,327	17,037	21,277
Conservation Commission					
Personnel	70,593	72,793	59,480	-	13,313
		2,575	1,599	_	976
General	2,575	2,373			
General  Capital Improvement	53,915	53,915	-	53,915	

# FISCAL YEAR ENDED JUNE 30, 2011

_	Budgeted A	mounts			
	Original Budget	Final Budget	Actual Budgetary Amounts	Amounts Carried Forward To Next Year	Variance to Final Budget
Historical Commission					
Personnel	30,500	30,500	28,800	-	1,700
General	4,106	4,106	3,760	281	65
Equipment/Unusual	10,372	10,372	5,838	4,534	
Total	44,978	44,978	38,398	4,815	1,765
Paine Estate					
Personnel	96,421	99,121	98,973	-	148
General	34,780	34,780	27,898	1,967	4,915
Total	131,201	133,901	126,871	1,967	5,063
Engineering					
Personnel	382,216	388,316	351,058	-	37,258
General	7,010	7,010	6,724	-	286
Equipment/Unusual	14,738	14,738	-	14,738	-
Capital Improvement	5,393	5,393	3,495	1,898	
Total	409,357	415,457	361,277	16,636	37,544
Total Community Development	2,108,202	2,217,803	1,871,250	264,381	82,172
Health and Human Services					
Health					
Personnel	708,062	720,662	719,213	-	1,449
General	45,025	45,025	41,733	137	3,155
Equipment/Unusual Total	753,687	600 766,287	761,388	137	4,762
Veterans					
Personnel	153,036	159,136	158,862	_	274
General	210,360	210,360	179,286	-	31,074
Total	363,396	369,496	338,148	-	31,348
Council on Aging / Meals on Wheels					
Personnel	304,316	316,916	303,230	-	13,686
General	163,462	163,462	146,102	12,508	4,852
Total	467,778	480,378	449,332	12,508	18,538
Celebration of Holidays					
General	21,100	21,100	11,000	10,000	100
Disabilities Services Commission					
Personnel	7,000	7,000	7,000	-	-
General	200	200	77	- 0.000	123
Capital Improvements Total	2,680 9,880	2,680 9,880	7,077	2,680 2,680	123
Total Health and Human Services	1,615,841	1,647,141	1,566,945	25,325	54,871
Culture and Recreation	,1-··	,,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		,
Library					
Personnel	1,810,506	1,820,206	1,788,554	-	31,652
General	248,532	303,055	295,006	7,900	149
Equipment/Unusual	62,134	62,134	57,604	4,530	
Total	2,121,172	2,185,395	2,141,164	12,430	31,801

# FISCAL YEAR ENDED JUNE 30, 2011

	Budgeted A	Amounts			
	Original Budget	Final Budget	Actual Budgetary Amounts	Amounts Carried Forward To Next Year	Variance to Final Budget
Recreation	Daager	Daaget	Amounts	TO NEXT TEAT	I illai buuget
Personnel	423,844	446,720	423,006	_	23.714
General	14,299	9,423	8,333	_	1,09
Equipment/Unusual	26,000	26,000	25,624	_	37
Capital Improvement	90	90	-	90	0.
Total	464,233	482,233	456,963	90	25,18
Playgrounds					
Personnel	48,000	48,000	44,111	-	3,88
General	202,100	202,100	177,796	23,365	93
Equipment/Unusual	3,500	3,500	2,052	· <u>-</u>	1,44
Total	253,600	253,600	223,959	23,365	6,27
Summer Fun					
Personnel	59,796	59,796	59,796	-	
General	13,755	13,755	9,227	2,352	2,17
Total	73,551	73,551	69,023	2,352	2,17
Support of Recreation Activities					
General	102,000	102,000	71,403	10,000	20,59
Equipment/Unusual	10,000	10,000	8,014	-	1,98
Total	112,000	112,000	79,417	10,000	22,58
Total Culture and Recreation	3,024,556	3,106,779	2,970,526	48,237	88,01
Pension Benefits					
Contributory Retirement	13,800,000	13,800,000	13,720,447	-	79,55
Non-Contributory Retirement	210,000	210,000	186,598	-	23,40
Total	14,010,000	14,010,000	13,907,045	-	102,95
Employee Benefits					
Worker's Compensation	337,855	517,854	514,684	3,170	
Optional Medical Extension	1,550,000	1,550,000	1,550,000	-	
Hospital and Medical Insurance	35,344,412	35,344,412	35,237,417	106,995	20.4
Group Life Insurance - City Social Security	103,872 30,000	103,873 30,000	69,336 30.000	5,091	29,44
Unemployment	119,154	119,154	79,549	-	39,60
Total	37,485,293	37,665,293	37,480,986	115,256	69,05
State and county charges	1,547,786	1,547,786	1,596,400	<u>-</u> _	(48,61
Debt service:					
Principal	7,133,638	7,128,638	7,128,638	_	
Interest	2,988,265	2,993,265	2,823,164	_	170,10
Total	10,121,903	10,121,903	9,951,802		170,10
TOTAL EXPENDITURES	189,417,386	192,456,586	181,998,271	6,852,796	3,605,51
ESS (DEFICIENCY) OF REVENUES					

# GENERAL FUND

# SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL

# FISCAL YEAR ENDED JUNE 30, 2011

-	Budgeted	Amounts			
	Original Budget	Final Budget	Actual Budgetary Amounts	Amounts Carried Forward To Next Year	Variance to Final Budget
OTHER FINANCING SOURCES (USES): Premium from issuance of bonds Transfers in Transfers out	2,936,142 (116,154)	3,016,267 (116,154)	226,581 3,132,807 (116,154)	- - -	226,581 116,540 -
TOTAL OTHER FINANCING SOURCES (USES)	2,819,988	2,900,113	3,243,234		343,121
NET CHANGE IN FUND BALANCE	(12,228,193)	(15,187,268)	(883,022)	(6,852,796)	7,451,450
BUDGETARY FUND BALANCE, Beginning of year	24,446,917	24,446,917	24,446,917	<u> </u>	<u>-</u>
BUDGETARY FUND BALANCE, End of year\$	12,218,724	9,259,649 \$	23,563,895 \$	(6,852,796) \$	7,451,450

(concluded)

See notes to required supplementary information.

# Retirement System Schedule of Funding Progress and Employer Contributions

The Retirement System Schedule of Funding progress presents multiyear trend information about whether the actuarial value of planned assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits.

The Retirement System Schedule of Employer Contributions presents multiyear trend information for required and actual contributions relating to the cost-sharing plan as a whole, of which the City is one participating employer, as well as the City's proportionate share of the plan's annual contributions.

# WALTHAM CONTRIBUTORY RETIREMENT SYSTEM SCHEDULE OF FUNDING PROGRESS AND EMPLOYER CONTRIBUTIONS

# **Schedule of Funding Progress**

Actuarial Valuation Date	Actuarial Value of Assets (A)	Actuarial Accrued Liability (AAL) Entry Age (B)	 Unfunded AAL (UAAL) (B-A)	Funded Ratio (A/B)	Covered Payroll (C)	UAAL as a Percentage of Covered Payroll ((B-A)/C)
01/01/11 \$	168,017,364	\$ 301,356,797	\$ 133,339,433	55.8% \$	48,493,764	275.0%
01/01/10	160,564,692	279,108,340	118,543,648	57.5%	47,443,385	249.9%
01/01/08	161,934,253	251,353,888	89,419,635	64.4%	45,141,147	198.1%
01/01/06	136,645,912	267,164,850	130,518,938	51.1%	43,804,722	298.0%
01/01/05	132,657,305	252,142,463	119,485,158	52.6%	42,282,485	282.6%
01/01/04	132,381,882	241,741,616	109,359,734	54.8%	40,324,076	271.2%

# **Schedule of Employer Contributions**

			5	System Wide		_	City of	of Waltham		
Fiscal Year Ended	_	Annual Required Contributions	•	Actual Contributions Made	Percentag Contribute		Actual Contributions Made	City Contributions as a Percentage of System Wide Contributions		
2011 2010 2009 2008 2007 2006	\$	14,106,542 13,752,867 13,192,164 12,695,230 11,408,000 10,986,000	\$	14,106,542 13,752,867 13,192,164 12,695,230 11,408,000 10,986,000	100% 100% 100% 100% 100% 100%	\$	13,738,814 13,427,327 12,878,477 12,412,792 11,132,517 10,702,599	97% 98% 98% 98% 98% 97%		

See notes to required supplementary information.

# Other Postemployment Benefit Plan Schedules

The Schedule of Funding Progress compares, over time, the actuarial accrued liability for benefits with the actuarial value of accumulated plan assets.

The Schedule of Employer Contributions presents multiyear trend information for required and actual contributions relating to the plan.

The Schedule of Actuarial Methods and Assumptions presents factors that significantly affect the identification of trends in the amounts reported.

# OTHER POSTEMPLOYMENT BENEFIT PLAN SCHEDULE OF FUNDING PROGRESS AND EMPLOYER CONTRIBUTIONS

# **Schedule of Funding Progress**

		Actuarial Accrued					UAAL as a
	Actuarial	Liability (AAL)	Unfunded				Percentage
Actuarial	Value of	Projected	AAL	Funded		Covered	of Covered
Valuation	Assets	<b>Unit Credit</b>	(UAAL)	Ratio		Payroll	Payroll
Date	(A)	(B)	(B-A)	(A/B)		(C)	((B-A)/C)
7/1/2009 \$	- \$	675,785,889	\$ 675,785,889	0%	\$	74,891,604	902%
7/1/2006	-	517,127,027	517,127,027	0%		81,699,545	633%

# **Schedule of Employer Contributions**

Year	Year		Contributions	Percenta	ıge
Ended		Contribution	Made	Contribu	ted
	_				
6/30/2011	\$	35,869,480	\$ 24,735,463	69%	
6/30/2010		34,263,364	23,219,802	68%	
6/30/2009		30,299,577	17,868,677	59%	
6/30/2008		28,938,268	12,279,069	42%	

See notes to required supplementary information.

# OTHER POST EMPLOYMENT BENEFIT PLAN

# ACTUARIAL METHODS AND ASSUMPTIONS

## **Actuarial Methods:**

Actuarial cost method...... Projected Unit Credit

Amortization method....... Amortization payments increasing at 4.5%, closed

# **Actuarial Assumptions:**

# Plan Membership:

Current retirees, beneficiaries, and dependents.... 1,242
Current active members...... 1,369

See notes to required supplementary information.

# NOTE A - STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

### 1. Budgetary Information

Within 170 days after the annual organization of the City government (which is ordinarily in early January), the Mayor is required to submit a budget of proposed expenditures for the fiscal year beginning on the next July 1. The City Council may make appropriations for the recommended purposes and may reduce or reject any item. Without a recommendation of the Mayor, the Council may not make any appropriation for a purpose not included in the proposed budget, except by a two-thirds vote in the case of the failure of the Mayor to recommend an appropriation for such a purpose within 7 days after a request from the Council. The Council may not increase any item without the recommendation of the Mayor (except as provided by legislation, recommendation of the school committee or regional district school committee and by two-thirds vote of the Council, provided that such increase does not cause the total annual budget to exceed the property tax limitations). If the Council fails to act on any item of the proposed budget within 45 days, that item takes effect.

City department heads are generally required to submit their budget requests to the Mayor by the end of February. This does not apply to the school department, which must submit its request in time for the Mayor to include them in the submission to the council.

If the Mayor does not make a timely budget submission, provision is made for preparation of a budget by the Council. Provision is also made for supplementary appropriations upon recommendation of the Mayor. Water and Sewer Department expenditures are included in the budgets adopted by City Council.

The majority of appropriations are non-continuing which lapse at the end of each fiscal year. Others are continuing appropriations for which the governing body has authorized that an unspent balance from a prior fiscal year be carried forward and made available for spending in the current fiscal year. These carry forwards are included as part of the subsequent fiscal year's original budget.

Generally, expenditures may not exceed the legal level of spending (salaries, expenses and capital) authorized for an appropriation account. However, the payment of debt service is statutorily required, regardless of whether such amounts are appropriated. Additionally, expenditures for disasters, natural or otherwise, and final claims and judgments may exceed the level of spending authorized by two-thirds majority vote of the City Council.

An annual budget is adopted for the general fund in conformity with the guidelines described above. The initial fiscal year 2011 approved budget authorized approximately \$178.9 million in appropriations and other amounts to be raised. Also approved were carry forwards from fiscal year 2010 totaling \$10.6 million. During fiscal year 2011, the Council also approved supplemental appropriations totaling approximately \$3 million (2% of initial budget). Approximately 83% of the supplemental appropriations are attributable to the cost of snow and ice removal and building utilities.

The City Auditor's office has the responsibility to ensure that budgetary control is maintained. Budgetary control is exercised through the accounting system.

## 2. Budgetary - GAAP Reconciliation

For budgetary financial reporting purposes, the Uniform Municipal Accounting System basis of accounting (established by the Commonwealth) is followed, which differs from the GAAP basis of accounting. A reconciliation of budgetary-basis to GAAP-basis results for the general fund for the fiscal year ended June 30, 2011, is presented below:

Net change in fund balance - budgetary basis	\$ (883,022)
Perspective difference: Activity of the stabilization fund recorded in the general fund for GAAP	(19,277)
Basis of accounting differences:  Net change in revenues in recording 60 day receipts  Net change in revenues in recording tax refunds payable  Net difference in recognition of expenditures  Increase in revenues due to on-behalf payments  Increase in expenditures due to on-behalf payments	134,234 508,000 (62,667) 14,977,704 (14,977,704)
Net change in fund balance - GAAP basis	\$ (322,732)

# 3. Excess of Expenditures over Appropriations

For the fiscal year ended June 30, 2011, the City's expenditures exceeded appropriations for housing. This appropriation deficit will be funded by future grant receipts.

### **NOTE B – PENSION PLAN**

The City contributes to the System, a cost-sharing multiple-employer defined benefit pension plan administered by the Waltham Contributory Retirement Board. Substantially all employees are members of the System, except for public school teachers and certain administrators who are members of the Massachusetts Teachers Retirement System, to which the City does not contribute. Pension benefits and administrative expenses paid by the Teachers Retirement Board are the legal responsibility of the Commonwealth. The amount of these on-behalf payments totaled approximately \$14,978,000 for the fiscal year ended June 30, 2011, and, accordingly, are reported in the general fund as intergovernmental revenues and education expenditures.

The System provides retirement, disability and death benefits to plan members and beneficiaries. Chapter 32 of the MGL assigns authority to establish and amend benefit provisions of the plan. Cost-of-living adjustments granted between 1981 and 1997 and any increase in other benefits imposed by the Commonwealth's state law during those years are borne by the Commonwealth and are deposited into the pension fund. Cost-of-living adjustments granted after 1997 must be approved by the Waltham Contributory Retirement Board and are borne by the System.

Plan members are required to contribute to the System at rates ranging from 5% to 11% of annual covered compensation. The City is required to pay into the System its share of the system-wide actuarial determined contribution that is apportioned among the employers based on active current payroll. Administrative expenses are funded through investment earnings. The current and two preceding fiscal years apportionment of the annual pension cost between the two employers required the City to contribute 97%, 98% and 98%, respectively, of the total. Chapter 32 of the MGL governs the contributions of plan members and the City.

At June 30, 2011, the City did not have a net pension obligation. The required contribution was determined as part of the January 1, 2011, actuarial valuation using the individual entry age normal actuarial cost method. The actuarial assumptions included an 8.25% investment rate of return and projected salary increases of 4.0% per year. The actuarial value of the System's assets was determined using the fair value of the assets and a five-year smoothing of unrealized gains and losses. The System's unfunded actuarial accrued liability is being amortized as a level percentage of projected payroll on a closed basis. The remaining amortization period at January 1, 2011, was 20 years.

The schedule of funding progress presents multiyear trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits. Additionally, the schedule of employer contributions presents multiyear trend information for required and actual contributions relating to the cost-sharing plan as a whole, of which the City is one participating employer, as well as the City's proportionate share of the plan's annual contributions. This information is designed to be helpful for understanding the scale of the information presented relative to the City.

### NOTE C - OTHER POSTEMPLOYMENT BENEFITS

The City administers a single-employer defined benefit healthcare plan ("the Retiree Health Plan"). The plan provides lifetime healthcare, dental and life insurance for eligible retirees and their spouses through the City's healthcare, life and dental insurance plans, which covers both active and retired members, including teachers.

The City currently finances its other postemployment benefits (OPEB) on a combined pre-funded and pay-as-you-go basis. However, the funded ratio (actuarial value of assets expressed as a percentage of the actuarial accrued liability) is 0% as of 7/1/09 the most actuarial valuation date. In accordance with Governmental Accounting Standards, the City has recorded its OPEB cost equal to the actuarial determined annual required contribution (ARC) which includes the normal cost of providing benefits for the year and a component for the amortization of the total unfunded actuarial accrued liability of the plan.

The Schedule of Funding Progress presents multiyear trend information which compares, over time, the actuarial accrued liability for benefits with the actuarial value of accumulated plan assets. Because the City implemented GASB Statement 45 in fiscal 2008, information for prior years is not available.

Projections of benefits for financial reporting purposes are based on the substantive plan and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

The Schedule of Employer Contributions presents multiyear trend information for required and actual contributions relating to the plan.

The Schedule of Actuarial Methods and Assumptions presents factors that significantly affect the identification of trends in the amounts reported.

# **Combining Statements**

# Nonmajor Governmental Funds

# Special Revenue Funds

Special revenue funds are used to account for specific revenues that are legally restricted to expenditure for particular purposes.

Other Special Revenue Fund – This fund is used to account for receipts reserved for appropriation.

School Federal Grants – This fund is used to account for the educational programs specifically financed by federal grants which are designated for specific programs.

City State Grants Fund – This fund is used to account for non-school related activity specifically financed by state grants which are designated for specific programs.

School State Grants Fund – This fund is used to account for the educational programs specifically financed by state grants which are designated for specific programs.

Insurance Recovery Fund – This fund is used to account for insurance reimbursements.

Gifts Fund – This fund is used to account for gifts which have been accepted by the City to be used for the purpose specified by the donor.

Sale of Lots/Graves Fund – This fund is used to account for the proceeds from the sale of cemetery lots and graves for cemetery improvements.

Revenue Reserve Fund - This fund is used to account for school receipts reserved for appropriation.

School Lunch Fund – This fund is used to account for all cafeteria activities and is funded by user charges, federal and state grants and commodities received.

Parking Meters Fund – This fund is used to account for parking meter and off-street parking lot proceeds.

*UDAG Nova Biomedical Fund* – This fund is used to account for special programs under community development block grant guidelines.

*Vocational School Reserve Fund* – This fund is used to account for the proceeds from outside services provided by vocational students.

*Public Safety Trust Funds* – This fund is used to account for contributions where both principal and investment earnings may be spent to support public safety.

Traffic Impact Fund - This fund is used to account for traffic improvements required by special permit.

Police and Fire Detail Fund – This fund is used to account for police and fire detail activities.

## Capital Project Funds

Capital Project Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by Enterprise Funds).

School Capital Projects – This fund is used to account for the construction and renovation to the City's schools. These projects will be funded through the issuance of long-term bonds and notes and other available funds.

### Permanent Funds

Permanent funds are used to report resources that are legally restricted to the extent that only earnings, not principal, may be used for purposes that support governmental programs.

Cemetery Trust Funds – This fund is used to account for various contributions and activities associated with maintenance of the City's cemeteries.

Other Permanent Funds – This fund is used to account for various contributions associated with governmental programs.

This page intentionally left blank.

# NONMAJOR GOVERNMENTAL FUNDS

# COMBINING BALANCE SHEET

## JUNE 30, 2011

	Special Revenue Funds											
	Other Special	School	City	School	Insurance							
ASSETS	Revenue	Federal Grants	State Grants	State Grants	Recovery	Gifts						
Cash and cash equivalents\$ Investments	2,308,062 \$	- \$	214,447	\$ - :	\$ 24,643	\$ 925,947						
Receivables, net of uncollectibles:	451											
Departmental and other	451	1,158,453		33,943								
TOTAL ASSETS\$	2,308,513 \$	1,158,453 \$	214,447	\$ 33,943	\$ 24,643	\$ 925,947						
LIABILITIES AND FUND BALANCES												
LIABILITIES:												
Warrants payable\$	13,332 \$	31,234 \$	31,391	\$ 10,787	\$ 3,647	\$ 5,279						
Deferred revenues	451	-	-	-	-	-						
Due to other funds	<u> </u>	1,020,760		13,874	=	-						
TOTAL LIABILITIES	13,783	1,051,994	31,391	24,661	3,647	5,279						
FUND BALANCES:												
Nonspendable Restricted Unassigned	2,294,730 -	106,459 	183,056	9,282	20,996	920,668						
TOTAL FUND BALANCES	2,294,730	106,459	183,056	9,282	20,996	920,668						
TOTAL LIABILITIES AND FUND BALANCES\$	2,308,513 \$	1,158,453 \$	214,447	\$ 33,943	\$ 24,643	\$ 925,947						

		Special Re	ven	ue Funds			
Sale of Lots/Graves	Revenue Reserve	School Lunch	_	Parking Meters	UDAG Nova Biomedical	 Vocational School Reserve	
\$ 1,161,705 \$ -	1,347,925 \$ -	552,371 -	\$	1,429,269	\$	88,751 -	\$ 3,281
<u>-</u>	- -	- -		- -		-	- -
\$ 1,161,705 \$	1,347,925	552,371	\$	1,429,269	\$	88,751	\$ 3,281
\$ - \$ -	5,179 \$ -	26,365	\$	2,301	\$	- -	\$ 7,380
<del>-</del> -	<del>-</del>		_	<u>-</u>			 <u>-</u>
<u> </u>	5,179	26,365	-	2,301			 7,380
- 1,161,705 -	- 1,342,746 -	526,006 -	_	1,426,968 -		- 88,751 -	 - - (4,099)
1,161,705	1,342,746	526,006	_	1,426,968		88,751	 (4,099)
\$ 1,161,705 \$	1,347,925	552,371	\$	1,429,269	\$	88,751	\$ 3,281

# NONMAJOR GOVERNMENTAL FUNDS

# COMBINING BALANCE SHEET

# JUNE 30, 2011

_			Capital Projects			
ASSETS	Public Safety Trust Funds	 Traffic Impact Fund	 Police and Fire Detail	Subtotal	-	School Capital Projects
Cash and cash equivalents\$ Investments	797,712 -	\$ 1,734,607	\$ - \$	10,588,720	\$	918,414 -
Receivables, net of uncollectibles:  Departmental and other Intergovernmental	-	 - -	 253,631 <u>-</u>	254,082 1,192,396	-	- -
TOTAL ASSETS\$	797,712	\$ 1,734,607	\$ 253,631	12,035,198	\$	918,414
LIABILITIES AND FUND BALANCES						
LIABILITIES:  Warrants payable\$  Deferred revenues  Due to other funds	6,364	\$ - - -	\$ - \$ 253,631 311,887	143,259 254,082 1,346,521	\$	13,115 - -
TOTAL LIABILITIES	6,364	 	 565,518	1,743,862		13,115
FUND BALANCES:  Nonspendable	- 791,348 -	 - 1,734,607 -	 - - (311,887)	- 10,607,322 (315,986)	-	- 905,299 -
TOTAL FUND BALANCES	791,348	 1,734,607	 (311,887)	10,291,336	-	905,299
TOTAL LIABILITIES AND FUND BALANCES\$	797,712	\$ 1,734,607	\$ 253,631 \$	12,035,198	\$	918,414

		Pe	ermanent Funds			_			
	Cemetery				Total Governmental				
	Trust Funds		Permanent Funds		Subtotal		Funds		
_		-		-		-			
\$	223,321	\$	71,014	\$	294,335	\$	11,801,469		
	1,392,611		390,643		1,783,254		1,783,254		
	-		-		-		254,082		
_	-		-	-	-	-	1,192,396		
\$	1,615,932	\$	461,657	\$	2,077,589	\$	15,031,201		
Ψ_	1,010,002	Ψ=	401,007	Ψ	2,011,000	Ψ	10,001,201		
\$	-	\$	-	\$	-	\$	156,374		
	-		-		-		254,082		
_	-	_	-	-	-	-	1,346,521		
_	-		-	_	-	_	1,756,977		
	1,585,466		212,157		1,797,623		1,797,623		
	30,466		249,500		279,966		11,792,587		
_	-	_	-		-	-	(315,986)		
_	1,615,932	_	461,657	_	2,077,589	_	13,274,224		
\$_	1,615,932	\$	461,657	\$	2,077,589	\$	15,031,201		

(Concluded)

# NONMAJOR GOVERNMENTAL FUNDS

# COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES

# FISCAL YEAR ENDED JUNE 30, 2011

	Special Revenue Funds								
_	Other Special Revenue		School Federal Grants	<u> </u>	City State Grants		School State Grants		Insurance Recovery
REVENUES:		_		_		_		_	
Charges for services\$	-	\$	-	\$	-	\$	-	\$	-
Fees and rentals	-		-		-		-		-
Intergovernmental	61,345		4,846,202		1,659,168		388,848		_
Departmental and other	624,687		-		-		-		54,692
Contributions	66,111		_		-		-		-
Investment income					24				
TOTAL REVENUES	752,143		4,846,202		1,659,192		388,848	ē	54,692
EXPENDITURES:									
Current:									
General government	9,320		-		13,283		-		25,499
Public safety	-		-		989,081		-		5,638
Education	-		4,046,237		-		340,423		-
Public works	-		-		-		-		29,487
Community development	2,078		-		630,110		-		-
Human services	86,676		-		67,738		-		-
Culture and recreation	183,462				1,432				
TOTAL EXPENDITURES	281,536		4,046,237		1,701,644		340,423		60,624
EXCESS (DEFICIENCY) OF REVENUES									
OVER (UNDER) EXPENDITURES	470,607		799,965		(42,452)		48,425		(5,932)
OTHER FINANCING SOURCES (USES):									
Transfers in	(54.500)		(450,702)		-		(20.440)		-
Transfers out	(54,522)		(152,703)				(36,140)	•	
TOTAL OTHER FINANCING SOURCES (USES)	(54,522)		(152,703)				(36,140)		
NET CHANGE IN FUND BALANCES	416,085		647,262		(42,452)		12,285		(5,932)
FUND BALANCES AT BEGINNING OF YEAR	1,878,645		(540,803)		225,508		(3,003)		26,928
FUND BALANCES AT END OF YEAR\$	2,294,730	\$	106,459	\$	183,056	\$	9,282	\$	20,996

	Special Revenue Funds												
-	Gifts		Sale of Lots/Graves		Revenue Reserve		School Lunch		Parking Meters		UDAG Nova Biomedical		Vocational School Reserve
\$	-	\$	-	\$	-	\$	-	\$	496,126	\$	-	\$	-
	-		-		545,200		805,700				-		50,780
	-		-		4 005 450		-		103,162		-		-
	-		- 81,850		1,065,152 30,072		986,004 16,753		-		-		-
	522,150		01,000		51,850		10,733		_		_		_
	119		-		258		116		-		243		-
-	522,269		81,850		1,692,532		1,808,573		599,288	•	243	•	50,780
	21,330		_		_		_		_		_		_
	63,531		-		_		_		_		_		_
	-		-		953,874		1,690,222		-		_		50,110
	-		-		-		-		-		-		-
	25,563		-		-		-		520,252		30,879		-
	27,554		-		-		-		-		-		-
_	7,997		-										
-	145,975				953,874		1,690,222		520,252		30,879	,	50,110
-	376,294		81,850	•	738,658		118,351		79,036	•	(30,636)		670
	-		-		77,303 -		-		- (5,000)		- -		- -
-	-		-		77,303				(5,000)				
	376,294		81,850		815,961		118,351		74,036		(30,636)		670
-	544,374		1,079,855		526,785		407,655		1,352,932	-	119,387	•	(4,769)
\$	920,668	\$	1,161,705	\$	1,342,746	\$	526,006	\$	1,426,968	\$	88,751	\$	(4,099)

#### NONMAJOR GOVERNMENTAL FUNDS

#### COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES

#### FISCAL YEAR ENDED JUNE 30, 2011

	Special Revenue Funds								
			Traffic						
	Public Safety		Impact	Police and					
_	Trust Funds		Fund	Fire Detail	Subtotal				
REVENUES:		_	•						
Charges for services\$ Fees and rentals	-	\$	- \$	- \$	496,126				
Fines and forfeitures.	-		-	-	1,401,680 103,162				
Intergovernmental	-		-	-	9,006,719				
Departmental and other	85,327		_	2,419,478	3,312,859				
Contributions	-		_	-	640,111				
Investment income	2,451	_	1,433		4,644				
TOTAL REVENUES	87,778	_	1,433	2,419,478	14,965,301				
EXPENDITURES:									
Current:									
General government	-		-	-	69,432				
Public safety	89,804		-	2,373,220	3,521,274				
Education	-		-	-	7,080,866				
Public works	-		-	-	29,487				
Community development	-		61,916	-	1,270,798				
Human services	-		-	-	181,968				
Culture and recreation	-	_	<u> </u>		192,891				
TOTAL EXPENDITURES	89,804	_	61,916	2,373,220	12,346,716				
EXCESS (DEFICIENCY) OF REVENUES									
OVER EXPENDITURES	(2,026)	_	(60,483)	46,258	2,618,585				
OTHER FINANCING SOURCES (USES):									
Transfers in	_		-	-	77,303				
Transfers out	-	_	<u> </u>		(248,365)				
TOTAL OTHER FINANCING SOURCES (USES)	-	_	<u>-</u>		(171,062)				
NET CHANGE IN FUND BALANCES	(2,026)		(60,483)	46,258	2,447,523				
FUND BALANCES AT BEGINNING OF YEAR	793,374	. <u>-</u>	1,795,090	(358,145)	7,843,813				
FUND BALANCES AT END OF YEAR\$	791,348	\$	1,734,607 \$	(311,887) \$	10,291,336				

	Capital Projects		Perm				
_					Total		
	School Capital		Cemetery	Permanent			Governmental
_	Projects		Trust Funds	Funds	Subtotal		Funds
_		_				_	
\$	-	\$	- \$	- \$	-	\$	496,126
	-		-	-	-		1,401,680
	-		-	-	-		103,162 9,006,719
	-		-	150	150		3,313,009
	_		27,250	130	27,250		667,361
	_		55,615	8,005	63,620		68,264
-		•		0,000			00,20:
_	-		82,865	8,155	91,020		15,056,321
	_		-	2,621	2,621		72,053
	_		_	· -	, <u>-</u>		3,521,274
	261,272		_	_	_		7,342,138
			113,277	_	113,277		142,764
	_			_	,		1,270,798
	_		_	_	_		181,968
	_		_	_	_		192,891
-		•					
-	261,272		113,277	2,621	115,898		12,723,886
-	(261,272)		(30,412)	5,534	(24,878)		2,332,435
	-		-	-	-		77,303
-	-		<u> </u>	-			(248,365)
	-		-	-	-		(171,062)
-		•					
	(261,272)		(30,412)	5,534	(24,878)		2,161,373
-	1,166,571		1,646,344	456,123	2,102,467		11,112,851
\$	905,299	\$	1,615,932 \$	461,657 \$	2,077,589	\$	13,274,224

(Concluded)

### Private Purpose Trust Funds

Scholarship Trust Fund – This fund is used to account for scholarships held by the City to benefit individuals.

Housing Trust Fund – This fund is used to account for the City's rental subsidy program.

#### PRIVATE PURPOSE TRUST FUNDS

#### COMBINING STATEMENT OF NET ASSETS

#### JUNE 30, 2011

	Private Purpose Trust Funds								
	Scholarship Trust Funds	Housing Trust Funds		Total					
ASSETS			_						
Cash and cash equivalents\$	388,357	1,053,321	\$	1,441,678					
Government agencies	2,201,879			2,201,879					
TOTAL ASSETS	2,590,236	1,053,321		3,643,557					
NET ASSETS  Held in trust for other purposes\$	2,590,236 \$	5 1,053,321	\$	3,643,557					

#### PRIVATE PURPOSE TRUST FUNDS

#### COMBINING STATEMENT OF CHANGES IN NET ASSETS

#### FISCAL YEAR ENDED JUNE 30, 2011

	Private Purpose Trust Funds							
	Scholarship Trust Funds		Housing Trust Funds		Total			
ADDITIONS:				_				
Contributions:	407.470	Φ.		•	407.470			
Private donations\$	127,170	\$	-	\$	127,170			
Net investment income (loss):								
Interest	69,070		5,007		74,077			
	20,010	-	2,001	_	,			
TOTAL ADDITIONS	196,240		5,007		201,247			
DEDUCTIONS:								
Educational scholarships	134,827		-		134,827			
Housing subsidies	-		705,141	_	705,141			
TOTAL DEDUCTIONS	134,827		705,141	_	839,968			
CHANGE IN NET ASSETS	61,413		(700,134)		(638,721)			
NET ACCETO AT DECINING OF VEAD	0.500.000		4 750 455		4 000 070			
NET ASSETS AT BEGINNING OF YEAR	2,528,823		1,753,455	_	4,282,278			
NET ASSETS AT END OF YEAR\$	2,590,236	\$	1,053,321	\$_	3,643,557			

## Agency Fund

This fund is used primarily to account for confiscated police property and security deposits.								

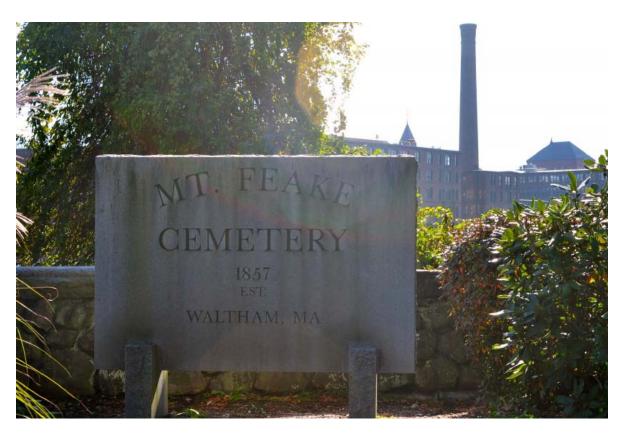
#### **AGENCY FUND**

#### STATEMENT OF CHANGES IN ASSETS AND LIABILITIES

#### FISCAL YEAR ENDED JUNE 30, 2011

ASSETS	Beginning of Year	 Additions	 Deletions	_	End of Year
CURRENT:  Cash and cash equivalents\$	776,629	\$ 1,018,311	\$ (954,465)	\$ =	840,475
LIABILITIES  Warrants payable\$  Liabilities due depositors	38,857 737,772	\$ 30,859 987,452	\$ (38,857) S (915,608)	\$ _	30,859 809,616
TOTAL LIABILITIES\$	776,629	\$ 1,018,311	\$ (954,465)	\$	840,475

### Statistical Section



Mt. Feake Cemetery

### Statistical Section

This part of the City of Waltham's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the City's overall financial health.

#### Financial Trends

• These schedules contain trend information to help the reader understand how the City's financial performance and well-being have changed over time.

#### Revenue Capacity

 These schedules contain information to help the reader assess the City's most significant local revenue source, the property tax.

#### Debt Capacity

• These schedules present information to help the reader assess the affordability of the City's current levels of outstanding debt and the City's ability to issue additional debt in the future.

#### Demographic and Economic Information

• These schedules offer demographic and economic indicators to help the reader understand the environment within which the City's financial activities take place.

#### Operating Information

 These schedules contain service and infrastructure data to help the reader understand how the information in the City's financial report relates to the services the City provides and the activities it performs.

SOURCES: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year. The City implemented GASB Statement 34 in 2002; schedules presenting government-wide information include information beginning in that year.

#### City of Waltham, Massachusetts Net Assets By Component Last Ten Fiscal Years

<u> </u>	Fiscal Year									
_	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Governmental activities Invested in capital assets, net of related debt\$ Restricted Unrestricted	25,019,462 \$ 5,119,144 54,994,371	60,722,841 \$ 7,967,649 57,411,609	82,314,542 \$ 7,615,103 50,684,886	124,736,372 \$ 8,662,081 44,046,989	152,292,512 \$ 6,684,687 48,221,543	151,715,584 \$ 6,772,208 54,748,751	167,046,725 \$ 8,155,442 38,856,595	166,859,105 \$ 8,967,296 22,706,711	169,360,245 \$ 7,547,471 12,459,498	169,551,297 8,848,029 10,154,802
Total governmental activities net assets\$	85,132,977 \$	126,102,099	140,614,531 \$	177,445,442 \$	207,198,742 \$	213,236,543 \$	214,058,762 \$	198,533,112 \$	189,367,214 \$	188,554,128
Business-type activities Invested in capital assets, net of related debt\$ Unrestricted	12,193,808 \$ 9,473,742	12,894,413 13,406,944	3 13,804,798 \$ 13,514,487	13,963,633 \$ 13,806,301	18,461,108 \$ 9,336,814	13,954,222 \$ 14,469,972	15,605,526 \$ 16,754,344	14,475,464 \$ 16,923,713	11,605,346 \$ 13,507,266	12,188,286 17,253,879
Total business-type activities net assets\$	21,667,550 \$	26,301,357	27,319,285 \$	27,769,934 \$	27,797,922 \$	28,424,194 \$	32,359,870 \$	31,399,177 \$	25,112,612 \$	29,442,165
Primary government Invested in capital assets, net of related debt\$ Restricted Unrestricted	37,213,270 \$ 5,119,144 64,468,113	73,617,254 \$ 7,967,649 70,818,553	96,119,340 \$ 7,615,103 64,199,373	138,700,005 \$ 8,662,081 57,853,290	170,753,620 \$ 6,684,687 57,558,357	165,669,806 \$ 6,772,208 69,218,723	187,511,336 \$ 8,155,442 50,751,854	181,334,569 \$ 8,967,296 39,630,424	180,965,591 \$ 7,547,471 25,966,764	181,739,583 8,848,029 27,408,681
Total primary government net assets\$	106,800,527 \$	152,403,456	167,933,816 \$	205,215,376 \$	234,996,664 \$	241,660,737 \$	246,418,632 \$	229,932,289 \$	214,479,826 \$	217,996,293

This page intentionally left blank.

#### City of Waltham, Massachusetts Changes in Net Assets Last Ten Fiscal Years

Fiscal Year

	_			Fiscal Ye	ear		
		2002	2003	2004	2005	2006	2007
	-	_002		2007	_500	2000	_007
Expenses							
Governmental activities:		_					
General government	\$	14,021,793 \$	12,355,882 \$	12,444,145 \$	11,297,905 \$	11,977,216 \$	10,808,307
Public safety Education		41,090,289 59,523,029	40,660,657 75,392,346	41,995,107 82,632,614	42,668,631 79,312,823	46,731,199 89,112,944	49,652,433 95,343,997
Public works		15,355,271	15,016,238	13,392,563	14,239,159	14,542,384	15,607,027
Community development		4.552.851	5,861,444	4,862,504	3,922,508	5,313,135	4,922,180
Health and human services		2,915,583	2,798,609	1,992,123	2,084,853	2,190,954	2,373,030
Culture and recreation		4,131,335	3,371,350	5,903,371	5,228,564	4,254,812	4,227,546
Claims and judgments		2,693	63,976	-	-	-	-
Interest	-	869,406	1,618,856	2,211,900	2,884,943	3,236,060	2,709,385
Total government activities expenses	-	142,462,250	157,139,358	165,434,327	161,639,386	177,358,704	185,643,905
Business-type activities:							
Sewer		10,461,985	11,265,096	11,691,185	11,790,299	11,965,061	13,777,149
Water		7,355,065	7,153,861	7,868,940	8,550,968	9,393,920	10,217,450
Veterans Memorial Rink	-			<del></del>		333,078	347,630
Total business-type activities expenses	-	17,817,050	18,418,957	19,560,125	20,341,267	21,692,059	24,342,229
Total primary government expenses	\$	160,279,300 \$	175,558,315 \$	184,994,452 \$	181,980,653 \$	199,050,763 \$	209,986,134
Program Revenues							
Governmental activities:							
General government charges for services	\$	911,840 \$	896,662 \$	3,384,744 \$	3,987,652 \$	5,558,844 \$	4,646,711
Public Safety charges for services		4,359,428 1.338.875	4,786,769 1,443,669	2,136,268 2.348.013	2,133,941 2,272,649	2,291,049	2,438,923
Education charges for services  Public works charges for services		73,402	1,443,669	162.640	2,272,649 57,709	2,747,252 382,803	2,834,459 622,572
Other charges for services		829,464	975,761	1,380,304	1,416,363	1,459,806	1,510,571
Operating grants and contributions		13,559,705	28,492,174	25,134,253	26,985,474	28,774,027	30,656,882
Capital grants and contributions	_	1,539,564	27,971,905	19,770,608	31,578,071	10,409,121	6,498,738
Total government activities program revenues	_	22,612,278	64,723,225	54,316,830	68,431,859	51,622,902	49,208,856
<b>.</b>							
Business-type activities:		20 905 152	20 222 724				
Sewer and water charges for services		20,895,152	20,332,731	11,485,059	11,850,305	11,953,817	13,764,259
Water charges for services			-	9,072,704	8,880,173	9,313,013	10,456,605
Veterans Memorial Rink charges for services		-	_	-	-	277,761	345,096
Water capital grants and contributions	_			<u> </u>			270,000
Total business-type activities program revenues		20,895,152	20,332,731	20,557,763	20,730,478	21,544,591	24,835,960
Total primary government program revenues	\$	43,507,430 \$	85,055,956 \$	74,874,593 \$	89,162,337 \$	73,167,493 \$	74,044,816
				··			
Net (Expense)/Revenue	•	(110 010 070) 6	(00 440 400) <b>f</b>	(444 447 407) 6	(00 007 507) 6	(400.070.004)	(400 405 040)
Governmental activities	\$	(119,849,972) \$ 3,078,102	(92,416,133) \$ 1,913,774	(111,117,497) \$ 997,638	(93,207,527) \$ 389,211	(120,276,934) \$ (147,468)	(136,435,049) 493,731
Business-type activities	-			997,030	303,211	(147,400)	493,791
Total primary government net expense	\$	(116,771,870) \$	(90,502,359) \$	(110,119,859) \$	(92,818,316) \$	(120,424,402) \$	(135,941,318)
General Revenues and other Changes in Net Assets							
Governmental activities:							
Real estate and personal property taxes,	•	05.404.000 @	100 100 075 Ф	105 000 010 Ф	100 507 017 6	444 705 000 Ф	444700004
net of tax refunds payable Tax liens	\$	95,184,809 \$ 598,125	100,133,375 \$ 345,338	105,990,642 \$ 446,657	108,567,617 \$ 443,667	111,785,303 \$ 183,072	114,706,884 496,762
Motor vehicle and other excise taxes		7,489,695	6,145,014	5,821,144	6,414,380	6,405,194	6,223,714
Hotel/motel tax		1,343,130	1,413,824	1,494,529	1,577,119	1,791,211	1,983,506
Community preservation tax		-	-	-	-	1,835,071	2,126,162
Meals tax		-	-	-	-	-	-
Penalties and interest on taxes		767,868	586,956	511,752	457,007	404,635	449,572
Payments in lieu of taxes		255,976	82,257	43,113	45,000	95,301	33,200
specific programs		12,635,472	4,941,207	10,350,515	10,807,226	11,050,883	13,152,486
Unrestricted investment income		1,849,779	1,282,315	971,577	1,726,423	2,846,099	3,359,616
Miscellaneous		2,587,768	-	-	-	-	-
Transfers	-	(92,500)	(138,416)		277,404	(100,000)	(59,052)
Total governmental activities		122,620,122	114,791,870	125,629,929	130,315,843	136,296,769	142,472,850
Pusiness type activities:							
Business-type activities:  Unrestricted investment income		13,439	40,495	20,290	61,438	75,456	73,489
Transfers	_	92,500	138,416		40,938	100,000	59,052
Total business-type activities	-	105,939	178,911	20,290	102,376	175,456	132,541
Total primary government	\$	122,726,061 \$	114,970,781 \$	125,650,219 \$	130,418,219 \$	136,472,225 \$	142,605,391
Changes in Net Assets	_						
Changes in Net Assets	e	2770450 6	22 275 727 ^	14 510 400 6	27 400 240	16.010.005 *	6 027 004
Governmental activities	\$	2,770,150 \$ 3,184,041	22,375,737 \$ 2,092,685	14,512,432 \$ 1,017,928	37,108,316 \$ 491,587	16,019,835 \$ 27,988	6,037,801 626,272
Total primary government	\$	5,954,191 \$	24,468,422 \$	15,530,360 \$	37,599,903 \$	16,047,823 \$	6,664,073
· · · · · · ·				· -	· · · · · · · · · · · · · · · · · · ·		

Fiscal	Year
--------	------

_		Fisca	ear			
	2008	2009		2010		2011
-		2000	-	2010		2011
_			_		_	
\$	12,828,297 \$	12,936,686	\$	12,548,346	\$	12,409,747
	57,670,691	56,145,799 113,953,264		57,363,358		54,681,748
	109,656,513 17,408,819	18,303,644		112,799,898 17,436,688		119,839,129 17,944,889
	5,796,409	5,810,281		5,034,910		5,425,862
	2,717,555	2,696,784		2,818,957		2,756,414
	4,705,448	4,230,997		5,028,081		5,258,378
	-,700,440	-,200,007		-		
_	2,596,363	2,448,936	_	3,054,071		2,523,695
_	213,380,095	216,526,391	-	216,084,309		220,839,862
	14,657,691	15,512,343		17,385,085		16,776,463
	10,077,596 419,504	11,198,348		11,129,805		11,787,043
_	419,504	434,579	-	384,013		414,329
_	25,154,791	27,145,270	_	28,898,903		28,977,835
\$	238,534,886 \$	243,671,661	\$	244,983,212	\$	249,817,697
\$	5,228,939 \$	5,163,594	\$	1,969,326	\$	3,934,076
	2,552,702	2,857,635		3,443,664		3,493,485
	2,961,479	3,700,154		3,908,483		4,567,355
	975,061	415,032		666,730		714,008
	1,674,251	1,723,028		1,721,146		1,678,380
	31,048,318	33,649,763		33,503,809		37,611,357
_	24,884,028	1,915,581	-	2,246,744		2,213,768
	69,324,778	49,424,787		47,459,902		54,212,429
-	00,027,110	.0, 124,101	-	, 100,002		♥ 1,E1E,∃E0
	16 244 570	14 557 405		14 000 740		10 000 450
	16,311,578	14,557,425		14,029,718		18,222,159
	12,353,427	10,869,955		10,089,418		13,175,501
	351,698	355,196		379,428		381,936
-		247,500	-	-		1,370,700
_	29,016,703	26,030,076	_	24,498,564		33,150,296
\$_	98,341,481 \$	75,454,863	\$	71,958,466	\$	87,362,725
-	· / ·		-	, 22	= ^ =	
_			_		_	
\$	(138,596,449) \$	(162,808,858)	\$	(168,624,407)		(166,627,433)
_	3,861,912	(1,115,194)	-	(4,400,339)		4,172,461
\$	(134,734,537) \$	(163 924 052)	\$	(173,024,746)	\$	(162,454,972)
Ψ_	(101,101,001) <b></b>	(100,021,002)	Υ_	(170,021,110)	•*•	(102,101,012)
\$	117,203,576 \$	126,943,021	\$	136,608,856	\$	143,611,657
φ	358,871	1,282,908	Ψ	446,529	φ	1,075,894
	6,585,465	6,039,430		6,013,280		6,233,152
	2,177,556	1,916,727		1,974,863		2,665,704
	2,215,987	2,088,829		2,217,436		2,319,559
	-,210,301	2,000,029		£,£11, <del>4</del> 00		862,461
	449,873	440,482		510,939		481,134
	9,600	45,834		33,586		46,350
	13,611,256 2,265,352	11,841,812 976,911		9,319,430 388,780		8,357,186 277,404
	ح,حان,عاك	9/0,911		300,780		211,404
_	<u> </u>	-	-	1,944,810		(116,154)
	144,877,536	151,575,954		159,458,509		165,814,347
-	144,077,000	101,070,904	-	105,400,009		100,014,047
	70 704	454501		50.50:		40.000
	73,764	154,501 -		58,584 (1,944,810)		40,938 116,154
-			-			
-	73,764	154,501	-	(1,886,226)		157,092
\$_	144,951,300 \$	151,730,455	\$	157,572,283	\$	165,971,439
-		<u></u>	-		-	<u> </u>
¢	6 204 007 #	(11 222 004)	æ	(0.165.900)	¢	(012.000)
\$	6,281,087 \$ 3,935,676	(11,232,904) (960,693)		(9,165,898) (6,286,565)		(813,086) 4,329,553
-	0,000,070	(300,033)	-	(0,200,000)		-1,023,003
\$	10,216,763 \$	(12,193,597)	\$	(15,452,463)	\$	3,516,467
			-			

#### City of Waltham, Massachusetts Fund Balances, Governmental Funds Last Ten Fiscal Years

Fiscal Year 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 General Fund Reserved.....\$ 12.251.925 \$ 11.452.472 \$ 8.578.650 \$ 11.538.490 \$ 13.343.295 \$ 10.491.290 \$ 10.889.750 \$ 9.203.972 \$ 10.558.086 \$ 22,818,750 22,078,742 20.981.827 18.059.088 18,951,797 21,677,383 17,315,054 16,381,705 13,377,626 Unreserved..... Assigned..... 6,852,796 Unassigned..... 18,459,773 23,935,712 Total general fund.....\$ 35,070,675 \$ 33,531,214 \$ 29,560,477 \$ 29,597,578 \$ 32,295,092 \$ 32,168,673 \$ 28,204,804 25,585,677 \$ 25,312,569 All Other Governmental Funds 1,667,463 \$ 1,697,219 \$ 1,506,344 \$ 1,529,871 \$ 1,770,206 \$ Reserved.....\$ 1,694,401 \$ 1,664,119 \$ 1,719,969 \$ 1,751,907 \$ Unreserved, reported in: Special revenue funds..... 10,912,444 13,929,864 19,805,905 17,596,831 18,455,420 22,165,402 24,975,115 24,272,725 23,780,763 Capital projects funds..... (30,791,122)(47,319,847)(57,961,099) (58,937,147)(38,767,997)(1,254,426)6,907,731 349,087 (1,760,707)571,381 823,330 291,743 353,057 340,878 Permanent funds..... 352,555 320,541 318,782 332,261 Nonspendable..... 1,797,623 Restricted..... 28,267,619 Unassigned..... (8,951,524) Total all other governmental funds.......\$ (17,612,896) \$ (30,899,190) \$ (36,296,295) \$ (39,518,702) \$ (18,327,917) \$ 22,926,977 33,955,872 26,714,597 \$ 24,122,523 21,113,718

The City implemented GASB 54 in fiscal year 2011, fund balances prior to fiscal year 2011 have been reported in the pre-GASB 54 format.

#### City of Waltham, Massachusetts Changes in Fund Balances, Governmental Funds Last Ten Fiscal Years

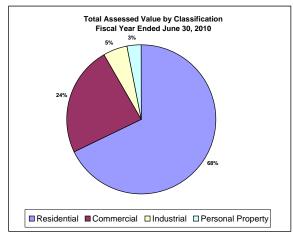
<u> </u>					Fiscal Y	ear				
	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Revenues:										
Real estate and personal property taxes,										
net of tax refunds\$	95,023,169 \$	100,332,563 \$	106,199,284 \$	108,293,615 \$	111,573,036 \$	114,743,267 \$	116,937,707 \$	126,844,968 \$	136,176,138 \$	143,866,481
Tax liens	598,125	316,588	577,972	568,874	388,786	271,339	249,893	509,178	685,462	760,070
Motor vehicle and other excise taxes	7,451,112	7,387,227	6,163,156	6,524,925	6,360,950	5,989,376	6,826,127	6,149,014	5,822,906	6,295,833
Community preservation tax	· · · · -	· · · · -	-	· · · · -	1,797,283	2,126,162	2,215,987	2,088,829	2,217,436	2,319,559
Hotel/motel tax	-	-	1,494,529	1,577,119	1,791,211	1,983,506	2,177,556	1,916,727	1,974,863	2,665,704
Meals tax	-	-	-	-	-	-	-	-	-	862,461
Charges for services	4,527,541	4,481,348	406,699	362,048	350,460	342,937	436,355	469,206	498,741	496,126
Penalties and interest on taxes	767,868	586,956	511,752	457,007	404,635	449,572	449,873	440,482	510,939	481,134
Fees and rentals	-	-	370,277	428,481	405,660	501,438	536,719	450,611	2,032,365	2,036,252
Payment in lieu of taxes	255,976	82,257	43,113	45,000	95,301	33,200	9,600	45,834	33,586	46,350
Licenses and permits	2,365,092	2,727,429	2,834,822	3,299,548	3,535,083	4,355,487	4,946,886	4,219,961	2,165,567	4,082,752
Fines and forfeitures	562,872	528,875	522,345	522,629	482,128	544,149	585,032	640,202	1,045,306	900,391
Intergovernmental	27,858,215	27,944,662	34,350,305	59,213,246	84,495,059	72,937,451	70,472,597	43,890,085	43,542,464	43,814,540
Departmental and other	1,500,020	2,648,918	3,712,530	4,156,154	6,080,410	4,606,553	5,383,033	5,213,436	3,437,837	3,907,158
Special assessments	-	-	151,837	191,038	121,514	118,998	106,883	98,438	282,434	150,294
Contributions	868,234	179,929	759,407	333,040	539,784	155,691	260,074	281,259	314,517	667,361
Investment income	1,946,079	1,170,914	871,766	1,501,818	2,497,639	2,921,715	1,979,159	889,116	350,319	244,587
									<u> </u>	
Total Revenue	143,724,303	148,387,666	158,969,794	187,474,542	220,918,939	212,080,841	213,573,481	194,147,346	201,090,880	213,597,053
Expenditures:										
General government	11,361,053	10,259,888	9,350,364	8,586,286	8,447,755	8,414,315	8,806,897	9,409,274	9,082,529	9,313,888
Public safety	26,429,319	27,344,357	26,051,354	26,888,370	28,279,739	30,092,856	30,177,858	30,867,119	31,106,507	32,204,493
Education	51,471,674	53,211,630	62,357,832	66,497,101	68,856,050	73,644,435	75,244,100	81,547,267	81,477,625	84,122,351
Public works	7,661,030	9,536,067	10,517,025	10,724,718	11,944,107	10,393,362	11,582,087	11,424,619	11,414,663	11,906,464
Community development	5,507,712	5,423,132	4,459,788	3,438,692	4,490,448	3,452,090	5,186,866	5,996,538	4,177,061	5,085,616
Health and human services	1,548,259	1,565,382	1,333,886	1,446,547	1,525,335	1,571,631	1,569,112	1,591,448	1,751,057	1,747,913
Culture and recreation	3,521,925	3,878,939	3,557,754	3,446,171	2,896,147	2,856,531	3,050,634	3,211,970	3,149,481	3,163,417
Pension benefits	8,458,400	9,050,567	8,656,467	9,665,038	10,116,370	10,556,442	12,081,677	12,282,098	12,747,613	13,152,472
Employee benefits	20,932,586	22,768,151	26,159,701	25,304,094	26,429,630	28,246,033	33,074,839	32,072,199	34,768,726	37,191,542
Claims and judgments	2,693	63,977	-	-	-	-	-	-	-	-
State and county charges	1,679,366	1,589,676	1,449,923	1,362,478	1,325,343	1,419,642	1,438,294	1,556,523	1,507,037	1,560,299
Capital outlay	26,169,476	34,134,291	35,364,211	46,214,191	14,582,399	10,815,801	46,058,616	11,598,644	5,348,663	5,876,504
Debt service										
Principal	2,140,000	1,730,000	3,865,000	4,120,000	25,055,000	5,520,000	5,270,000	5,115,000	7,556,538	7,128,638
Interest	787,692	1,047,839	2,468,187	3,254,358	3,432,451	3,000,128	2,638,497	2,901,122	3,225,848	2,885,831
Total Expenditures	167,671,185	181,603,896	195,591,492	210,948,044	207,380,774	189,983,266	236,179,477	209,573,821	207,313,348	215,339,428
Excess of revenues over (under) expenditures	(23,946,882)	(33,216,230)	(36,621,698)	(23,473,502)	13,538,165	22,097,575	(22,605,996)	(15,426,475)	(6,222,468)	(1,742,375)
Other Financing Sources (Uses)										
Issuance of bonds and notes	-	17,140,000	25,635,000	19,885,000	10,355,000	18,470,000	29,633,658	5,040,000	-	-
Premium from issuance of bonds and notes	-	1,360,141	980,374	403,197	95,134	619,952	37,364	526,073	35,619	226,581
Sale of capital assets	308,000	28,750	-	-	-	-	-	-	-	-
Transfers in	6,406,687	4,727,086	4,145,419	2,604,231	1,813,554	1,700,597	1,903,390	2,864,687	5,317,960	248,365
Transfers out	(6,499,187)	(4,865,502)	(4,145,419)	(2,604,231)	(1,913,554)	(1,759,649)	(1,903,390)	(2,864,687)	(3,373,150)	(364,519)
Total other financing sources (uses)	215,500	18,390,475	26,615,374	20,288,197	10,350,134	19,030,900	29,671,022	5,566,073	1,980,429	110,427
Net change in fund balance\$	(23,731,382) \$	(14,825,755) \$	(10,006,324) \$	(3,185,305) \$	23,888,299 \$	41,128,475 \$	7,065,026 \$	(9,860,402) \$	(4,242,039) \$	(1,631,948)
Debt service as a percentage of noncapital expenditures.	2.07%	1.88%	3.86%	4.61%	4.47% (a)	4.76%	4.22%	4.11%	5.43%	4.85%

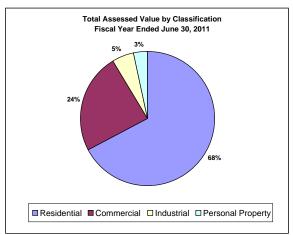
Notes:
- In fiscal year 2004, the on-behalf payments by the Commonwealth for teachers pension benefits were reported for the first time.

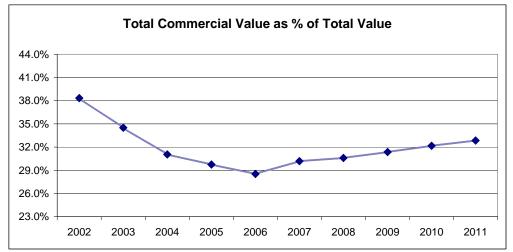
(a) The percentage was adjusted to reflect a \$20 million payment of short-term debt that was reported as long-term debt (FAS 6).

#### City of Waltham, Massachusetts Assessed Value and Actual Value of Taxable Property by Classification and Tax Rates Last Ten Fiscal Years

					Assessed and A	ctual Values and T	「ax Rates			
Fiscal Year		Residential Value	Residential Tax Rate	Commercial Value	Industrial Value	Personal Property	Total Commercial Value	Commercial Tax Rate	Total Direct Rate	Total City Value
2002		\$4,240,407,600	\$10.47	\$1,934,142,400	\$465,370,900	\$236,955,700	\$ 2,636,469,000	\$22.60	\$15.12	\$6,876,876,600
2003		\$4,925,898,587	\$9.67	\$1,895,463,068	\$466,912,733	\$233,376,400	\$ 2,595,752,201	\$23.65	\$14.49	\$7,521,650,788
2004	(1)	\$5,429,509,969	\$9.21	\$1,666,556,449	\$503,907,238	\$275,467,674	\$ 2,445,931,361	\$26.31	\$14.52	\$7,875,441,330
2005		\$5,487,525,201	\$9.89	\$1,550,274,117	\$487,910,338	\$285,014,010	\$ 2,323,198,465	\$27.87	\$15.24	\$7,810,723,666
2006		\$5,943,352,380	\$10.33	\$1,592,360,048	\$500,429,864	\$280,132,600	\$ 2,372,922,512	\$25.77	\$14.74	\$8,316,274,892
2007	(1)	\$6,313,415,259	\$9.97	\$1,904,693,049	\$556,350,782	\$268,794,020	\$ 2,729,837,851	\$22.97	\$13.89	\$9,043,253,110
2008		\$6,252,981,375	\$10.55	\$1,976,938,538	\$522,963,697	\$256,840,580	\$ 2,756,742,815	\$23.21	\$14.42	\$9,009,724,190
2009		\$6,122,890,011	\$11.30	\$2,008,953,904	\$526,041,471	\$263,231,090	\$ 2,798,226,465	\$25.31	\$15.69	\$8,921,116,476
2010	(1)	\$5,795,080,312	\$12.54	\$2,026,368,766	\$464,727,284	\$256,463,760	\$ 2,747,559,810	\$28.67	\$17.73	\$8,542,640,122
2011		\$5,635,369,835	\$13.09	\$2,045,047,523	\$440,775,576	\$271,782,840	\$ 2,757,605,939	\$30.43	\$18.79	\$8,392,975,774







<sup>(1)</sup> Revaluation year.

Source: Assessor's Department, City of Waltham

All property in the Commonwealth of Massachusetts is assessed at 100% of fair cash value.

Note: Chapter 59, Section 21C of the Massachusetts General Laws, known as "Proposition 2 1/2", imposes 2 separate limits on the annual tax levy of the City. The primary limitation is that the tax levy cannot exceed 2 1/2 percent of the full and fair cash value. The secondary limitation is that the tax levy cannot exceed the maximum levy limit for the preceding fiscal year as determined by the State Commissioner of Revenue by more than 2 1/2 percent, subject to an exception for property added to the tax rolls and for certain substantial valuation increases other than as part of a general revaluation. The secondary limit may be exceeded in any year by a majority vote of the voters, however it cannot exceed the primary limitation.

#### City of Waltham, Massachusetts Principal Taxpayers Current Year and Eight Years Ago

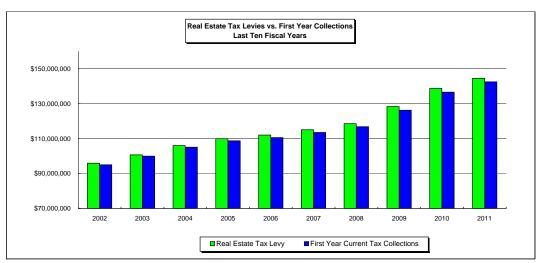
			2011			2003	
Name	Nature of Business	Assessed Valuation	Rank	Percentage of Total Taxable Assessed Value	Assessed Valuation	Rank	Percentage of Total Taxable Assessed Value
BCCC Property LLC	Office Building	\$150,512,710	1	1.76%	-	-	-
Astra	Office Building	\$95,614,400	2	1.12%	-	-	-
NSTAR	Utility	\$74,946,750	3	0.88%	-	-	-
BP Reservoir Place, LLC	Office Building	\$74,584,300	4	0.87%	\$127,479,800	2	2.14%
Windsor Village	Apartments	\$62,629,440	5	0.73%	\$74,857,800	3	1.25%
MMS Lot & MMS Winter St LLC	Office Building	\$59,111,040	6	0.69%	\$59,596,200	8	1.00%
404 Wyman St.	Office Building	\$58,221,340	7	0.68%	\$71,257,900	5	1.19%
PD Winter Street Trust	Office Building	\$56,407,300	8	0.66%	-	-	-
Longview Place, LLC. Hope Ave.	Apartments	\$54,495,300	9	0.64%	-	-	-
Gardencrest Apartments	Apartments	\$54,180,000	10	0.60%	\$72,621,100	4	1.63%
Brandeis University	Office Building	-		-	\$57,709,300	10	0.97%
SRI Two Rtly Tr. Bay Colony	Office Building	-	-	-	\$174,881,800	1	2.93%
ASN - Mass Holdings	Manufacturing Facility	-	-	-	\$70,401,400	6	1.18%
Prospect Hill Acquisition Tr.	Office Building	-	-	-	\$67,990,700	7	1.14%
Cronin's Landing	Mixed Use	-	-	-	\$58,348,200	9	0.98%
	Totals	\$740,702,580	=	8.64%	\$835,144,200	=	14.40%

Source: Assessor's Department, City of Waltham

The City did not have the 2002 taxpayer information available, so the 2003 data has been presented.

#### City of Waltham, Massachusetts Property Tax Levies and Collections Last Ten Fiscal Years

Fiscal Year		Total Tax Levy	 Less patements & exemptions	Net Tax Levy	Net as % of Total	First Year Current Tax Collections	Percent of Net Levy Collected	Deline Ta Collec	ax		Total Tax Ilections	Percent of Total Tax Collections to Net Tax Levy	utstanding Delinquent Taxes	Percent of Delinquent Tax to Net Tax Levy
2002	5	97,132,870	\$ 1,192,539	\$ 95,940,331	98.77%	\$ 95,010,950	99.03%	\$	319,187	\$ 9	95,330,137	99.36%	\$ 610,194	0.64%
2003	9	101,680,103	\$ 946,821	\$ 100,733,282	99.07%	\$ 99,955,013	99.23%	\$	109,208	\$ 10	00,064,221	99.34%	\$ 669,061	0.66%
2004	(1)	106,597,742	\$ 579,050	\$ 106,018,692	99.46%	\$ 105,093,822	99.13%	\$	120,830	\$ 10	05,214,652	99.24%	\$ 804,040	0.76%
2005		110,522,720	\$ 526,233	\$ 109,996,487	99.52%	\$ 108,786,615	98.90%	\$ 8	803,002	\$ 10	09,589,617	99.63%	\$ 406,870	0.37%
2006	5	112,831,612	\$ 729,197	\$ 112,102,415	99.35%	\$ 110,628,939	98.69%	\$	339,620	\$ 11	10,968,559	98.99%	\$ 1,133,856	1.01%
2007	(1)	115,760,050	\$ 650,404	\$ 115,109,646	99.44%	\$ 113,547,290	98.64%	\$ 1,	193,164	\$ 11	14,740,454	99.68%	\$ 369,192	0.32%
2008		119,538,305	\$ 918,871	\$ 118,619,434	99.23%	\$ 116,826,578	98.49%	\$	895,509	\$ 11	17,722,087	99.24%	\$ 897,347	0.76%
2009	9	129,065,767	\$ 674,763	\$ 128,391,004	99.48%	\$ 126,252,280	98.33%	\$ 1,4	405,679	\$ 12	27,657,959	99.43%	\$ 733,045	0.57%
2010	(1)	139,964,888	\$ 1,264,748	\$ 138,700,140	99.10%	\$ 136,591,479	98.48%	\$	913,858	\$ 13	37,505,337	99.14%	\$ 1,194,803	0.86%
2011		145,976,141	\$ 1,467,306	\$ 144,508,835	98.99%	\$ 142,459,955	98.58%	\$	-	\$ 14	42,459,955	98.58%	\$ 2,048,880	1.42%



(1) Revaluation year.

Source: Assessor's Department City of Waltham

#### City of Waltham, Massachusetts **Ratios of Outstanding Debt and General Bonded Debt** Last Ten Fiscal Years

			-		Governm	nental Activities D	Pebt	
Fiscal Year	U. S. Census Population	Personal Income	Equalized Value	General Obligation Bonds	Capital Leases	Per Capita	Percentage of Personal Income	Percentage of Equalized Value
2002	59,255	\$1,406,121,150	\$7,455,289,200	\$6,915,000	\$0	\$117	0.49%	0.09%
2003	59,073	\$1,406,114,619	\$7,455,289,200	\$22,325,000	\$0	\$378	1.59%	0.30%
2004	58,894	\$1,431,124,200	\$8,289,720,700	\$44,095,000	\$0	\$749	3.08%	0.53%
2005	59,232	\$1,523,387,808	\$8,289,720,700	\$59,860,000	\$0	\$1,011	3.93%	0.72%
2006	59,556	\$1,641,780,252	\$9,255,808,700	\$45,160,000	\$0	\$758	2.75%	0.49%
2007	59,352	\$1,760,795,784	\$9,264,421,800	\$58,110,000	\$0	\$979	3.30%	0.63%
2008	60,325	\$1,819,402,000	\$9,934,066,400	\$82,473,658	\$0	\$1,367	4.53%	0.83%
2009	60,236	\$1,819,428,380	\$9,934,066,400	\$82,398,658	\$0	\$1,368	4.53%	0.83%
2010	60,605	\$1,819,422,705	\$9,205,804,000	\$74,842,120	\$0	\$1,235	4.11%	0.81%
2011	60,605	\$1,819,422,705	\$9,212,986,100	\$67,713,482	\$0	\$1,117	3.72%	0.73%

	Business-type	Activities (1)	Total Primary Government							
Fiscal Year	General Obligation Bonds	Capital Leases	Total Debt Outstanding	Per Capita	Percentage of Personal Income	Percentage of Equalized Value				
2002	\$6,426,304	\$0	\$13,341,304	\$225	0.95%	0.18%				
2003	\$5,688,547	\$0	\$28,013,547	\$474	1.99%	0.38%				
2004	\$6,166,873	\$0	\$50,261,873	\$853	3.51%	0.61%				
2005	\$5,474,582	\$0	\$65,334,582	\$1,103	4.29%	0.79%				
2006	\$4,322,291	\$0	\$49,482,291	\$831	3.01%	0.53%				
2007	\$10,717,569	\$0	\$68,827,569	\$1,160	3.91%	0.74%				
2008	\$11,719,771	\$0	\$94,193,429	\$1,561	5.18%	0.95%				
2009	\$13,540,855	\$0	\$95,939,513	\$1,593	5.27%	0.97%				
2010	\$12,517,344	\$0	\$87,359,464	\$1,441	4.80%	0.95%				
2011	\$14,516,230	\$0	\$82,229,712	\$1,357	4.52%	0.89%				

<sup>(1)</sup> Sewer and Water Funds

Source: Audited Financial Statements, U. S. Census, Division of Local Services Population estimates obtained from the Division of Local Services

### City of Waltham, Massachusetts Direct and Overlapping Governmental Activities Debt

#### As of June 30, 2011

City of Waltham, Massachusetts	Debt Outstanding	Estimated Percentage Applicable	 Estimated Share of Overlapping Debt	As: Op	urrent Year sessment for erations and ebt Service
Debt repaid with property taxes and user charges					
MWRA Water	\$ 2,034,145,000	3.855%	\$ 78,416,290	\$	7,698,671
MWRA Sewer	4,004,845,000	2.886%	115,579,827		12,347,461
MBTA	5,665,346,351	0.800%	 45,322,771		1,217,406
Subtotal			239,318,887	\$	21,263,538
City direct debt			 67,713,482		
Total direct and overlapping debt			\$ 307,032,369		

Source: Official Statement for Sale of Bonds

#### City of Waltham, Massachusetts Computation of Legal Debt Margin Last Ten Fiscal Years

Fiscal Year

_										
<u>-</u>	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Equalized Valuation	\$ 7,455,289,200	\$ 7,455,289,200	\$ 8,289,720,700	\$ 8,289,720,700	\$ 9,255,808,700	\$ 9,264,421,800	\$ 9,934,066,400	\$ 9,934,066,400	\$ 9,205,804,000	\$ 9,212,986,100
Debt Limit -5% of Equalized Valuation	372,764,460	372,764,460	414,486,035	414,486,035	462,790,435	463,221,090	496,703,320	496,703,320	460,290,200	460,649,305
Less:										
Outstanding debt applicable to limit Authorized and unissued debt	10,883,656 168,815,000	25,924,265 165,423,545	28,196,873 161,298,545	43,309,582 139,279,402	47,902,291 84,412,854	66,632,569 70,903,551	73,510,840 39,822,677	92,277,513 16,099,973	83,760,995 29,314,022	77,849,194 30,413,485
Legal debt margin	\$ 193,065,804	\$ 181,416,650	\$ 224,990,617	\$ 231,897,051	\$ 330,475,290	\$ 325,684,970	\$ 383,369,803	\$ 388,325,834	\$ 347,215,183	\$ 352,386,626
Total debt applicable to the limit as a percentage of debt limit	48.21%	51.33%	45.72%	44.05%	28.59%	29.69%	22.82%	21.82%	24.57%	23.50%

Source: City Auditor's Office, City of Waltham

#### City of Waltham, Massachusetts Principal Employers (excluding City) Current Year and Eight Years Ago

			2011			2003	
	Nature			Percentage of			Percentage of
Employer	of Business	Employees	Rank	Total City Employment	Employees	Rank	Total City Employment
Linployer	Dusiness	Lilipioyees	Italik	Linployment	Linployees	Italik	Linployment
Brandeis University	Higher Education	1,512	1	4.51%	1,512	2	4.30%
Bentley University	Higher Education	800	2	2.39%	1,037	4	2.95%
Bank of America	Financial Services	660	3	1.97%	-	-	-
Keyspan	Utitlity	650	4	1.94%	-	-	-
AM-FM Cleaning Corporation	Janitorial Contracting	600	5	1.79%	600	10	1.71%
Nova Biomedical Corporation	BioTech Research	600	6	1.79%	600	8	1.71%
Raytheon Corporation	Electronics	587	7	1.75%	-	-	-
Verizon	Communications	520	8	1.55%	-	-	-
Parexel International Corporation	R&D Consultant	500	9	1.49%	-	-	-
Automatic Data Processing	Payroll Services	420	10	1.25%	-	-	-
FleetBoston	Financial Services	-	-	-	1,700	1	4.83%
Tufts Health Plan	Health Care	-	-	-	1,500	3	4.26%
Deaconess Waltham Hospital	Health Care	-	-	-	994	5	2.83%
IBM Corporation	Computers	-	-	-	800	6	2.27%
Terra Lycos	Software Development	-	-	-	600	7	1.71%
Parametric Technology Corporation	Computer Systems				600	9	1.71%
		6,849	=	20.45%	9,943	=	28.26%

Source: Massachusetts Department of Employment and Training

The City did not have the 2002 taxpayer information available, so the 2003 data has been presented.

# City of Waltham, Massachusetts Demographic and Economic Statistics Last Ten Fiscal Years

Fiscal Year	Population Estimates	Personal Income	Per Capita Personal Income	Median Age	School Enrollment	Unemployment Rate
2002	59,255	1,406,121,150	\$23,730	34.2	4,975	4.9%
2003	59,073	1,406,114,619	\$23,803	34.2	5,068	4.9%
2004	58,894	1,431,124,200	\$24,300	34.2	4,825	3.2%
2005	59,232	1,523,387,808	\$25,719	34.2	4,669	4.0%
2006	59,556	1,641,780,252	\$27,567	34.2	4,718	4.0%
2007	59,352	1,760,795,784	\$29,667	34.2	4,836	3.6%
2008	60,325	1,819,402,000	\$30,160	34.2	4,725	4.2%
2009	60,236	1,819,428,380	\$30,205	34.2	4,751	6.8%
2010	60,605	1,819,422,705	\$30,021	34.2	4,763	6.7%
2011	60,605	1,819,422,705	\$30,021	34.2	4,796	5.7%

Source: U. S. Census, Division of Local Services

Median age is based on most recent census data

Population estimates obtained from the Division of Local Services

## City of Waltham, Massachusetts Full-time Equivalent City Employees by Function Last Ten Fiscal Years

Fiscal Year Function: General government..... Public safety..... Education..... Consolidated public works..... Community development..... Health and human services..... Culture and recreation..... Water/sewer..... 1,580 1,563 1,524 1,535 1,532 1,565 1,562 1,548 1,529 1,533

Source: City records.

## City of Waltham, Massachusetts Operating Indicators by Function/Program Last Ten Fiscal Years

Fiscal Year

Function/Program	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
General Government										
Cash flow (millions)	375	400	440	460	480	500	520	540	550	580
Accounts payable invoices processed	31,109	31,778	36,640	37,000	37,000	37,000	36,000	36,000	36,000	36,000
Payroll checks processed	61,892	63,223	72,885	73,000	73,000	73,000	72,000	72,000	72,000	72,000
Police										
Arrests	1,334	1,175	1,058	1,074	1,193	1,137	1,194	1,006	1,181	1,097
Traffic citations	14,439	10,803	12,297	15,406	16,496	14,569	13,914	11,140	10,363	11,260
Parking violations	6,671	4,531	4,652	5,311	5,170	5,181	4,939	5,150	5,247	4,546
Service calls	44,394	40,837	42,079	38,563	35,119	34,494	34,694	35,000	35,000	35,000
Major investigations	709	1,092	1,470	1,542	1,607	1,721	1,826	1,880	1,587	1,607
Fire										
Inspections - schools/nursing homes/hospitals	240	240	223	220	200	100	100	100	100	100
Inspections - commercial/industrial	714	749	254	270	260	525	520	550	550	550
Emergency responses - box alarms	1,033	1,090	1,125	1,082	1,150	1,200	1,200	1,200	1,360	1,800
Emergency responses - still alarms	3,905	3,500	5,723	5,588	5,800	5,650	5,500	6,000	5,990	6,500
Emergency responses - false alarms	123	195	203	200	150	160	170	190	150	200
Water										
Consumption in gallons (billions/year)	3.2	2.9	2.9	2.7	3	3	3	3	2.8	2.8
Leak detection (miles)	n/a	160	155	155	160	151	165	165	165	165
Service repairs	n/a	165	158	208	183	225	150	155	91	100
Sewer										
Service repairs	n/a	n/a	23	25	30	45	43	40	26	30
Stoppages - mains	n/a	n/a	118	98	18	150	125	100	79	72
Stoppages - services	n/a	n/a	232	290	41	275	249	300	238	175
Health and Human Services										
Permits - public health	924	925	822	797	771	760	746	885	833	850
Senior citizen programs	10	10	15	26	26	26	26	26	26	26
Senior citizen programs - participants	2,400	2,000	2,350	2,400	2,400	2,500	2,351	2,200	2,613	2,615
Recreation activities	163	159	165	166	170	230	195	200	220	230
Recreation activities - participants	22,700	16,406	17,085	17,080	17,125	15,050	13,000	14,000	13,982	14,225
Veterans cases	550	550	570	640	750	850	950	1,050	1,050	1,050
Cemetery burials	246	251	208	230	230	215	168	100	200	200
Libraries										
Items circulated	553,950	591,727	642,884	641,497	645,000	640,000	578,192	575,000	527,956	507,500
Registered borrowers	30,000	28,640	29,963	31,744	32,500	32,500	30,268	32,000	28,991	28,900

Source: Various City Departments n/a = information not available

## City of Waltham, Massachusetts Capital Asset Statistics by Function/Program Last Ten Fiscal Years

#### **Fiscal Year**

Function/Program	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
General Government										
Number of Buildings	58	59	60	59	59	59	59	59	59	59
Police	•		•	•	•		•			
Number of Stations	3	3	3	3	3	3	3	3	3	3
Fire	•		•	•						•
Number of Stations	6	6	6	6	6	6	6	6	6	6
Education	•		-	_	_	_				•
Number of elementary schools	8	8	7	7	/	/	6	6	6	6
Number of middle schools	2	2	2	2	2	2	2	2	2	2
Number of high schools	1	1	1	1	1	1	1	1	1	1
Public Works										
Water mains (miles)	159	159	159	159	159	159	159	159	159	159
Fire hydrants	1,176	1,176	1,176	1,176	1,176	1,176	1,176	1,176	1,176	1,176
Sanitary sewers (miles)	160	160	160	160	160	160	160	160	160	160
Storm sewers (miles)	121	121	121	121	121	121	121	121	121	121
Culture and Recreation										
Parks and playgrounds	13	13	13	13	13	13	13	13	13	13
Fields (baseball)	11	11	11	11	11	11	11	11	11	11
Fields (softball)	5	5	5	7	7	7	7	7	7	7
Fields (soccer/multi-purpose)	4	4	4	8	8	8	8	8	8	8
Wading pools/spray parks	3	4	4	5	5	5	5	5	5	5
Basketball courts	18	18	18	18	18	18	18	18	18	18
Tennis courts	9	9	9	9	9	9	9	9	9	9

Source: Various City Departments