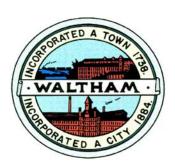
### The City of Waltham



# Invites Interested Parties To propose the best qualifications and price For the service or product herewith described:

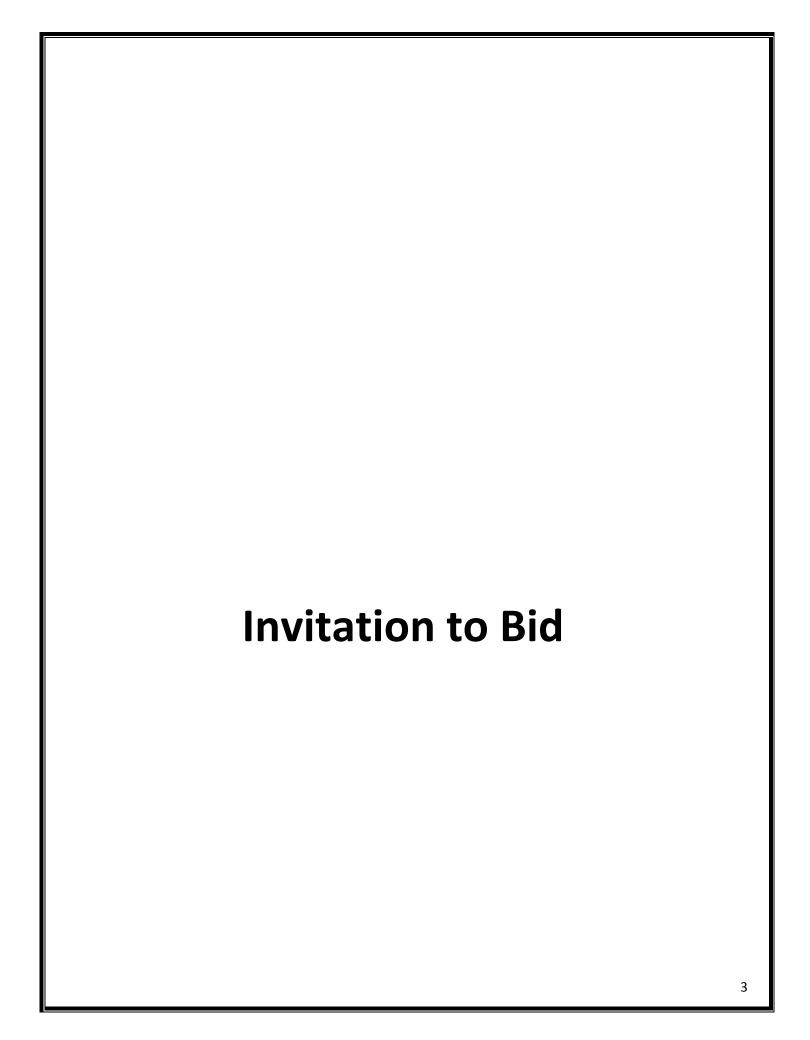
Education Consultant to Evaluate
Six (6) Elementary Schools
and Two (2) Middle Schools

The bid opening will be held: 10 AM Tuesday November 26, 2013

Phone: 781-314-3244, Fax: 781-314-3245

# **Table of Contents:**

- Invitation to Bid
- Intent of the Project
- Agreement
- Instructions
- General Conditions
- Specifications
- Compliance
- Bid Price



#### The City of Waltham

#### **Purchasing Department**

**REQUEST FOR QUALIFICATIONS (RFB)** 

Under the rules of M.G.L. Chapter 30B, the Chief Procurement Officer of the City of Waltham Purchasing Department hereby requests sealed bids for:

## Education Consultant to Evaluate Six (6) Elementary Schools and Two (2) Middle Schools

Price Proposals will be received at the office of the Purchasing Agent, City Hall, 610 Main Street, Waltham MA 02452, until,

#### 10 AM Tuesday November 26, 2013

At which time and place the bids will be publicly opened and read.

Specifications and information available on line by visiting the Waltham Purchasing Department web site at <a href="https://www.city.waltham.ma.us/open-bids">www.city.waltham.ma.us/open-bids</a>

### BIDS MUST BE SIGNED AND ENCLOSED IN A SEALED ENVELOPE AND MARKED: BID FOR: Education Consultant

If the Bidder is a corporation, state your correct corporate name and State of incorporation. If Bidder is a partnership, state names and addresses of partners. If Bidder is a trust or other legal entity, state correct names and addresses of trustees or names and address of those legally authorized to bid and enter into contracts.

Bids must be signed and enclosed in two (2) sealed envelopes. One envelope shall be marked QUALIFICATIONS for the Education Consultant. The second (2d) envelope shall be marked PRICE for the Education Consultant

EXCEPTION OR ALTERNATES TO SPECIFICATIONS, TERMS OF SALE, AND DISCOUNTS AVAILABLE, MUST BE INCLUDED IN THE BID PRIOR TO OPENING DATE.

Intent of Project	
The City of Waltham wishes to enter into a service agreement with an education consultant and Architect to evaluate the six (6) elementary schools in conjunction with the potential impact on two (2) two middle schools and the high school	
	5

#### **AGREEMENT**

#### **CITY OF WALTHAM**

ARTICLE 1.	This agreement, made this _	day of	, 2013 by and
between the MAYOR, and	CITY OF WALTHAM, party of th	e first part, hereinafter	called the CITY, by its
hereinafter ca	alled the CONTRACTOR.		

**ARTICLE 2.** Witnesseth, that the parties to this agreement, each in consideration of the agreement on the part of the others herein contained, do hereby agree, the CITY OF WALTHAM for itself, and said contractor for his heirs, executors, administrators and assigns as follows:

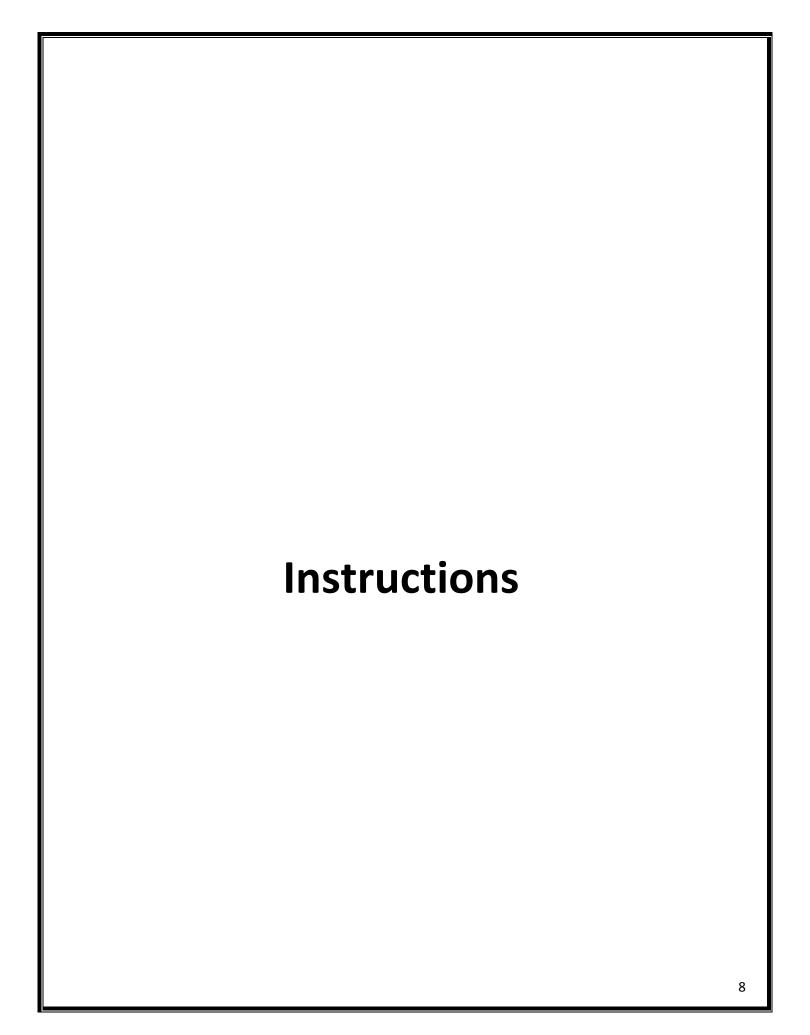
To furnish all equipment, machinery, tools and labor, to furnish and deliver all materials required to be furnished (except as otherwise specified) and deliver in and about the project and to do and perform all work in strict conformity with the provisions of this Contract and of the Notice to Bidders, bid, Project Manual, and Drawings hereto annexed. The said Notice to Bidders, bid, Project Manual, and Drawings are hereby made a part of this contract as fully and to the same effect as if the same had been set forth at length and incorporated in the contracts.

**ARTICLE 3.** In consideration of the foregoing premises the CITY agrees to pay and the CONTRACTOR agrees to receive as full compensation for everything furnished and done by the CONTRACTOR under this contract, including all work required by not included in the items herein mentioned, and also for all loss or damage arising out of the nature of the work aforesaid, or from the action of the elements, or from any unforeseen obstruction or difficulty encountered in the prosecution of the work, and for all expenses incurred by or in consequence of the suspension or discontinuance of the work specified, and for well and faithfully completing the work, and the whole thereof, as herein provided, such prices as are set forth in the accompanying bid.

This Agreement entered into as of the day and year first written above.

#### **CITY OF WALTHAM, MASSACHUSETTS**

FOR THE CITY	FOR THE COMPANY	
Jeannette A. McCarthy, MAYOR,		
City of Waltham	DESIGNER (Signature),	
Date:	Date:	
	Company	
- <del></del>	Address	
John B. Cervone, City Solicitor		
Date:		
APPROVED AS TO FORM ONLY		
Susan Nicholson, Superintendent of Schools		
Date:		
<u></u>		
Joseph Pedulla, Chief Procurement Officer		
Date:		
Paul Centofanti, Auditor		
Date:		
Dutc		
I CERTIFY THAT SUFFICIENT FUNDS		
ARE AVAILABLE FOR THIS CONTRACT		



#### INSTRUCTIONS FOR BIDDERS

#### 1. READ ALL DOCUMENTS.

Bidders should familiarize themselves with all the documents contained herein; it is mandatory that all Bids be in compliance with all the provisions contained in said documents.

#### 2. FORMS AND ATTACHMENTS.

Bids are to be completed on the forms provided or referenced ONLY and enclosed in a sealed envelope marked on the outside "BID (title)" and the name and address of bidder. Attachments submitted in addition to the Waltham Purchasing Department produced forms may not be considered.

#### 3. PRINTED OR TYPED RESPONSE.

All information must be typewritten or printed in ink, including the price the bidder offers in the space as provided on the bid form.

#### 4. CORRECTIONS.

Bids that are submitted containing cross outs, white outs or erasures, will be rejected. All corrections or modifications to the original bid are to be submitted in a separate envelope, properly marked on the outside, "CORRECTION/ MODIFICATION TO BID (title)" and submitted prior to the bid opening.

## ALL DOCUMENTS SUBMITTED WITH YOUR RESPONSE WILL BE INCORPORATED INTO THE CONTRACT.

#### 5. PRICE IS ALL INCLUSIVE.

Bid prices shall encompass everything necessary for furnishing all items, materials, supplies or services as specified, and in accordance with the specifications, including proper packing, cost of delivery, and in the case of services, completion of same, as per specifications.

#### 6. <u>EXPLANATIONS</u>, EXCEPTIONS

Explanations, exceptions or other information pertinent to the specifications may be made in writing and included in the same envelope with the bid.

#### 7. <u>WITHDRAW</u>.

A Bid may be withdrawn by written request prior to the schedule for the Bid Opening. No withdrawals are permitted after the bid opening date and time. Withdrawals after the bid opening date will cause the forfeit of the bid Deposit.

#### 8. AWARD.

Bids will be awarded not later than (90) ninety days after the scheduled bid opening date, unless otherwise stated, in the specifications. Unless otherwise specified, bids will be evaluated on the basis of, qualifications, completeness of your RFP response, responsiveness, responsibility, best price and experience.

#### 9. DISCOUNTS.

Discounts for prompt payments will be considered when making awards.

#### 10. TAX EXEMPT.

Purchases by the City of Waltham is exempt from any Federal, State or Massachusetts Municipal Sales and/or Excise Taxes.

#### 11. ACTIVE VENDOR LIST.

Vendors who wish to remain on the Active Bid List must either submit a Bid, No Bid, or a letter requesting same, no later than the Official Bid Opening. This is applicable to those vendors who have received the Invitation to Bid.

#### 12. FUNDS APPROPRIATION.

THE CONTRACT OBLIGATION ON BEHALF OF THE CITY IS SUBJECT TO
PRIOR APPROPRIATION OF MONIES FROM THE GOVERNMENTAL BODY
AND AUTHORIZATION BY THE MAYOR.

- 13. THE AWARDING AUTHORITY RESERVES THE RIGHT TO REJECT ANY OR
  ALL BIDS, OR ANY PART OF ANY BID, WHICH IN THE OPINION OF THE
  AWARDING AUTHORITY, IS IN THE BEST INTERESTS OF THE CITY OF
  WALTHAM.
- 14. THE TAX ATTESTATION CLAUSE, CERTIFICATION OF NON-COLLUSION AND THE CERTIFICATE OF VOTE AUTHORIZATION, are required by statute and are an integral part of the Invitation for Bid and must be completed and signed by the person submitting the Bid, or by the person/persons who are officially authorized to do so. Failure to do so may disqualify the bid.

#### 15. MODIFICATION.

No agreement, understanding, alteration or variation of the agreement, terms or provisions herein contained shall bind the parties, hereto unless made and executed in writing by the parties hereto.

#### 16. **ASSIGNMENT.**

The final payment for work done under this Contract shall be made only after the Contractor has signed a statement under the penalty of perjury, certifying that he has completed the work described in the final estimate. Neither party hereto shall assign this Contract or sublet it in part or as a whole without the prior written consent of the other party hereto. The Contractor shall not assign any sum or sums due or becoming due to him hereunder without the prior written consent of the City.

#### 17. CHANGE ORDERS.

Change orders are not effective until, if, as and when signed by the Mayor and no work is to commence until the change orders are fully executed.

#### 18. BID OPENING INCLEMENT WEATHER

If, at the time of the originally scheduled bid opening, City Hall is closed to inclement weather or another unforeseeable event, the bid opening

will be extended until 2:00 PM on the next normal business day. Bids will be accepted until that date and time.

#### 19. RESPONSIBILITIES OF THE CITY OF WALTHAM

- Approvals. The City of Waltham shall without unreasonable delay either i) render to the Designer any Approval required by this Contract or ii) notify the Designer in writing why such Approval is being withheld. The City of Waltham shall not unreasonably withhold any Approval, acceptance, or consent required under this Contract.
- 2. <u>Payment</u>. For satisfactory performance of all of the Designer's obligations under this Contract, the City of Waltham shall compensate the Designer in accordance with the provisions of this Contract.
- 3 Surveys and Data. The City of Waltham shall furnish to the Designer existing and available surveys of the Project's building site or sites, showing the grades and lines of streets, pavements and adjoining properties; the rights, restrictions, easements, boundaries and contours of the site or sites; reports from any borings, test pits; chemical, mechanical or other tests; photographs and information as to water, sewer, electricity, steam, gas, telephone and other services; and data and drawings regarding existing buildings. All items and data provided to the Designer by the City of Waltham shall remain the property of the City of Waltham or the Public Entity. The Designer may use items and data provided by the City of Waltham only for the purposes of this Contract, unless the City of Waltham shall give the Designer specific written permission for some other use. The City of Waltham does not guarantee nor does it make any express or implied warranties concerning the accuracy of any such information furnished to the Designer.
- 4. <u>No Waiver</u>. The City of Waltham's review, Approval, acceptance of, or payment for, any of the services furnished by the Designer shall not be construed as a waiver of any rights under this Contract or of any cause of action arising out of the performance of this Contract. The City

of Waltham's Approval shall not in any way relieve the Designer from performing all work required under this Contract in accordance with the standard of care set forth in Section 3.3 herein.

5. Right to Rescind Approval of Consultant. The City of Waltham may rescind the City of Waltham's prior consent to a Consultant if a Consultant or subcontractor is incompetent, irresponsible or otherwise unsatisfactory, and the Designer shall remove such Consultant or subcontractor from the work. If a Consultant is so removed, the Designer shall provide another Consultant with similar credentials and qualifications (including but not limited to MBE/WBE) that meets with the Approval of the City of Waltham. The removal of such Consultant or sub consultant shall not relieve the Designer from its responsibilities for services of its Consultants and sub consultants under this Contract.

#### 20. <u>DESIGNER'S BASIC SERVICES -- GENERAL</u>

1. General. The Designer shall perform professional services in accordance with the terms of this Contract, the Study for the Project which is incorporated herein by reference, the Scope of Services set forth in Attachment A, the City of Waltham requirements, and in accordance with the procedures set forth in Attachment B. If the Designer did not perform the Study for the Project, then the Designer Selection Board advertisement is also incorporated herein by reference and the Designer shall perform its services in accordance with such advertisement. In the case of conflict between the terms of this Contract and any of the provisions incorporated herein by reference, the provisions of this Contract shall control. The Designer shall be responsible for the professional accuracy and coordination of all designs, drawings, specifications, cost estimates, and other services and submittals furnished by Designer and by its Consultants in accordance with the standard of care set forth below in paragraph 3.3. The Basic Fee shall compensate Designer for all of Designer's obligations specified in this Contract except as otherwise specifically provided herein. Unless

otherwise specified in the Scope of Services the Designer's Basic Services do not include prequalification services required for either a Construction Manager At-Risk Project in accordance with M.G.L. c. 149A or prequalification services required or decided upon by the City of Waltham under M.G.L. c. 149 §§44D1/2 or 44D3/4.

- 2. <u>Staffing; Time of Essence</u>. The Designer's personnel who shall provide services under this Contract. The Designer shall provide sufficient personnel to complete the services required by this Contract in a continuous and timely manner, and shall meet the Approved Contract Schedule agreed upon in accordance with Section 4.1 of this Contract. Time is of the essence of this Contract.
- 3. Standard of Care, Compliance with Laws. The Consultant agrees that the services provided hereunder shall conform to the standard of care and practice exercised by design professionals or consultants engaged in performing comparable services; that the personnel furnishing said services shall be qualified and competent to perform adequately the services assigned to them; and that the recommendations, guidance and performance of such personnel shall reflect such standards of care and practice. In addition to and without limiting the foregoing, the Designer agrees that the work and services performed hereunder shall conform to the standards set forth in this Contract and will endeavor to conform to all applicable Laws.
- 4. Quality Assurance. The Designer shall demonstrate to the Authority the presence and implementation of quality assurance procedures. The Designer shall identify individual(s) responsible for bid document review and cost estimating, as well as methods utilized to determine the completeness, accuracy, and coordination of drawings, specifications, cost estimates, and other data and documentation.
- 5. <u>Fixed Limit Construction Cost</u>. The Designer shall determine the materials, equipment, component systems and types of construction included in the design of the Project so that it may be awarded within

the Fixed Limit Construction Cost without alternates (unless Approved by the City of Waltham) and without allowances of any nature. Such determination shall be subject to the Approval of the City of Waltham, which shall not be unreasonably withheld. If the City of Waltham has appointed a construction manager or an independent cost estimator for the Project, the Designer shall validate its Construction Cost Estimates with such person. Construction Cost Estimates shall be subject to the Approval of the Authorized Representative. The decision of the City of Waltham shall be final in matters pertaining to this section but the Designer shall not be responsible for any decision by the City of Waltham that is inconsistent with generally accepted standards of professional practice provided that the Designer shall have advised the City of Waltham in writing of the inconsistency at the time of the Approval. If within three (3) months after approval of Construction Documents, in final form, the bids of the lowest responsible and eligible bidders exceed the Fixed Limit Construction Cost, the Designer shall, if so instructed in writing by the City of Waltham, provide such revised construction drawings and specifications and Construction Cost Estimates as the City of Waltham shall require for the purpose of bringing the cost within the Fixed Limit Construction Cost; provided that Designer may in connection with such revision make reasonable adjustments in the scope of the project subject to the written approval of the City of Waltham, which approval shall not be unreasonably withheld. The Designer shall not be paid additional compensation for such services.

6. <u>Designer to Evaluate Surveys and Data</u>. The Designer shall analyze and evaluate the information furnished by the City of Waltham pursuant to Section 2.3 above. If items or data of the type identified in Section 2.3 are not available or are, in the reasonable opinion of the Designer, insufficient to permit the Designer properly to perform its services hereunder, the Designer shall submit a written request to the City of Waltham for permission to obtain the services of one or more

Consultants to perform the necessary services, in which case unless the services are included in the Scope of the Contract, the Designer shall be reimbursed in accordance with the article -Reimbursable Costs and Expenses, or to perform the services with the Designer's own employees, in which case the Designer shall be compensated in accordance with Article 6 (Additional Services; Additional Compensation). In no case shall the Designer commence or authorize a Consultant to commence such services without the prior Approval of the City of Waltham.

- 7. Corrections by City of Waltham. The Designer shall furnish appropriate competent professional services for each of the phases of the Project to the point where detail checking or reviewing by the City of Waltham is not necessary. Any changes, corrections, additions, or deletions made by the City of Waltham shall be incorporated into the design of the Project unless specific written objections thereto are made by the Designer and Approved by the City of Waltham. The decision of the City of Waltham shall be final in matters pertaining to this section, but the Designer shall not be responsible for any such decision by the City of Waltham that is inconsistent with generally accepted standards of professional practice provided that the Designer advised the City of Waltham in writing of the inconsistency at the time the decision was made.
- 8. Employment of Consultants. Subject to the provisions of this
  Contract and the Approval of the City of Waltham, whenever the services
  of the following Consultants, and any other Consultants listed in
  Attachment A or in the Designer Selection Board's advertisement for the
  Project, are required, the Designer shall employ them and be responsible
  for their work and the coordination and supervision thereof: structural
  engineers, electrical engineers, mechanical engineers, civil engineers,
  plumbing engineers, sanitary engineers, architects, landscape architects,
  code specialists, cost estimators, specification writers, interior designers,
  and [insert others, if required]:


Consultants shall be registered in Massachusetts in their respective disciplines if registration is required by the applicable Laws. If the City of Waltham directly employs an independent cost estimator, Owner's Project Manager, and/or other consultant(s), the Designer and its Consultants shall work directly with the City of Waltham's consultant(s) to ensure that optimum cost, scheduling, and ease of construction objectives are met.

9. <u>Approval of Consultants.</u> Except as specifically provided in this Contract, the Designer shall not employ Consultants, or sublet, assign or transfer any part of its services or obligations under this Contract without the prior Approval of the City of Waltham.

The Designer shall provide the City of Waltham with complete copies of its contracts with each of its Consultants within 14 calendar days of the execution of such contracts.

12. <u>Copyrights, Patents, Intellectual Property Rights</u>. The Designer hereby grants to the City of Waltham an irrevocable royalty-free license to use for any purpose the following items developed or made part of the work or services performed under this Contract: all drawings, designs, specifications, photographs, images, notes, materials and other work and ideas of the Designer and its Consultants and subcontractors related to the performance of this Contract which are or may be covered by copyright, patent, or other intellectual property Laws or as to which Designer and its Consultants and subcontractors may assert any rights or establish any claim under any such Laws. The Designer agrees on behalf

of itself and its Consultants and subcontractors that the City of Waltham and the Public Entity shall have unlimited royalty-free rights, for the benefit of the City of Waltham and the Public Entity and any public entity to which the City of Waltham or the Public Entity may grant the right to share such rights, in any and all drawings, designs, specifications, photographs, images, notes, materials and other work and ideas developed in the performance of this Contract, including the right to use the same on any Public Entity or other public entity projects. The Designer shall incorporate by reference this provision into all contracts with its Consultants and subcontractors on this Project including, but not limited to, architects, engineers, estimators, designers and photographers. The Designer and its Consultants and subcontractors shall not be responsible for changes made in the documents without the Designer's authorization, nor for the City of Waltham's or other public entity's use of the documents on projects other than the Project, unless this is a contract for design services for a master plan or prototype. The City of Waltham assumes the risk resulting from any such changes made in the documents without the Designer's authorization, or for the City of Waltham's or other public entity's use of the documents on projects other than the Project.

10. Security and Confidentiality. The Designer and its Consultants and subcontractors shall maintain the confidentiality of Project records, including, but not limited to, all prints, plans, policies, procedures, studies, specifications and drawings, which relate to internal layout and structural elements, electrical and mechanical systems, security measures, emergency preparedness, threat or vulnerability assessments, and any other records relating to the security or safety of persons or buildings, structures, facilities, utilities, transportation or other infrastructure located within the City of Waltham, the disclosure of which, in the reasonable judgment of the City of Waltham, is likely to jeopardize the safety of persons or property. Without limiting the

foregoing, if the Project is a designated "Security Sensitive Information" project, the Designer shall execute a separate Security Sensitive Information Procedures and Confidentiality Agreement and shall comply with such document protection requirements as may be referenced in said agreement

#### 21. DESIGNER'S BASIC FEE

- 1 <u>Basic Fee</u>. For the performance of all services required in this contract and excluding those services specified, the Designer shall be paid a negotiated lump sum Fee.
- 2 Equitable Adjustments to Basic Fee. If there is a substantial change in the services provided in this Contract as determined by the City of Waltham, the Designer and the City of Waltham will agree to an equitable adjustment in the Designer's Basic Fee. For the purposes of this Contract, a "substantial change" in services shall include:
- i. a substantial change in the scope of Designer's services
   that is not the fault of the Designer; or
- ii. a significant increase in the duration of the Project as provided in the Study, or as otherwise agreed upon, that is not the fault of the Designer. Increase will be negotiated.

#### 22. OTHER SERVICES

- Other Services. With the prior Approval of the City of Waltham, the Designer shall perform all or any of the following services in addition to the Basic Services:
- i. revise previously Approved drawings, specifications or other documents to accomplish changes authorized by the City of Waltham or required by changes in applicable Laws, and revisions not occasioned by the Designer's errors or omissions;
- ii. attend permit or public hearings and preparing
   presentation renderings and presentation models in connection
   therewith that are authorized by the City of Waltham;

- iii. prepare documents for alternate bids requested by the City of Waltham except or alternates required to be prepared by the Designer to adjust the Estimated Construction Cost to within the Fixed Limit Construction Cost;
- iv. assist the City of Waltham with the pre-qualification of bidders in accordance with M.G.L. c. 149, §§ 44E1/2 and 44D3/4 or M.G.L. c. 149A
- iv. to the extent not specified in the Scope of Services,
   provide prequalification services required in accordance with M.G.L. c.
   149A for the Construction Manager At-Risk Delivery Method;
- v. provide consultation concerning replacement of any work damaged by fire or other cause during construction and furnishing professional services of the type set forth in Article 3 as may be required in connection with the replacement of such work;
- vi. provide professional services necessary to evaluate substitutions proposed by the general contractor and preparing subsequent revisions to drawings and other documents resulting there from or furnishing professional services made necessary by the default of the general contractor;
- vii. provide services after final payment to the general contractor, except for services occasioned by the Designer's errors or omissions;
- viii. prepare special documents for or appearing as a witness in change order appeal hearings under M.G.L. c. 30, s. 39Q or in judicial litigation arising out of the Construction Contract, except for litigation arising from the Designer's negligent acts or omissions;
  - ix. prepare change orders and supporting data.
- x. revise construction drawings and specifications submitted in their final and complete form for which bids were not received within six months after submission;

xi. make studies other than those normally required and preparing applications and reports to assist the City of Waltham in obtaining federal aid;

Prior to performing any Additional Services the Designer shall agree with the City of Waltham upon the fee for such services in accordance with Section 6.3 of this Contract. No authorization by the City of Waltham for the performance of any Additional Services shall be valid unless it contains a "not to exceed" amount.

- 2 Additional Site Visits. Additional services shall also include additional site visits by the Designer or its Consultants at the request of the City of Waltham at no additional cost to the City.
- <u>Compensation for Other Services</u>. The services provided pursuant to sections 6.1 and 6.2 of this Article are part of the basic services rendered by the Designer and no additional compensation will be made. The cost of other services, if any, shall be incorporated in the basic fee.

#### 23. REIMBURSABLE COSTS AND EXPENSES

- 1 <u>General.</u> The Designer shall be reimbursed by the City of Waltham ONLY for:
- i. The actual cost to the Designer for special consultants. No reimbursement for such expense shall be made unless the rates of compensation for said consultant services shall have been previously approved by the City of Waltham. The City of Waltham may approve a lump sum fee.
- ii. Permit filing fees and other actual costs for items not included in the Basic Fee.
- iii. For document copies in excess of 6.

  The City of Waltham shall not reimburse the Designer for any telephone or other out-of-pocket expenses.
- 2. <u>Travel</u>. The City of Waltham shall not reimburse the Designer for travel expenses under this Contract.

#### 24. PAYMENTS TO THE DESIGNER

Applications for Payment. All invoices may be submitted monthly and will be promptly processed by the City of Waltham if they are in conformity with this Contract and properly documented; if not they will

final payment to Designer under this Contract) shall be required to be so submitted or processed when the net amount due is less than \$200.

Amounts of less than \$200 shall be added to the subsequent month's invoice.

2 Right of Offset. If the City of Waltham finds that services previously paid for by the City of Waltham contained deficiencies, errors or omissions then the City of Waltham may withhold from any future payment an amount reasonably calculated by the City of Waltham to cover the cost of correcting the deficiency, error or omission until the services have been corrected. The City of Waltham may also offset against any payment due to the Designer the amount of any costs incurred by the City of Waltham arising from the Designer's failure to provide required services, deficiencies, errors or omissions. If the City of Waltham shall discover that the charge for any previously paid-for services was calculated based upon incorrect salary rates or other incorrect information, the City of Waltham may offset any overcharges against any future payment. Any disputes related to offsets taken by the City of Waltham shall be subject to resolution pursuant to Section 3.19 of this Contract. Nothing in this paragraph shall limit any legal remedies of the City of Waltham against the Designer for default, errors, omissions, erroneous claims, false claims, tort claims, or any breach by the Designer of the terms of this Contract or applicable Laws.

#### 25. <u>TERMINATION</u>

- <u>City of Waltham's Right to Terminate</u>. By written notice to the Designer, the City of Waltham may terminate this Contract, in whole or in part, at any time for either the City of Waltham's convenience or for the failure of the Designer to fulfill its obligations under this Contract.
- Termination by City of Waltham for Convenience. If any such termination shall occur without the fault of the Designer, all compensation and reimbursable expenses due to the Designer up to the date of termination, in accordance with all Contract terms, including

proportionate payment for partially completed work, shall be paid to the Designer by the City of Waltham. The payments to the Designer shall not exceed the fair value of the Designer's work, as the City of Waltham shall determine. No amount shall be allowed for anticipated profit on unperformed services.

- Termination by City of Waltham for Cause. If this Contract is terminated due to the failure of the Designer to fulfill the Designer's obligations under this Contract, the City of Waltham may assume the design work and replace it and/or prosecute the same to completion by contract or otherwise. In such case, the Designer shall be liable to the City of Waltham for any additional cost incurred by the City of Waltham thereby. These rights and remedies of the City of Waltham are in addition to any rights and remedies provided by law or under this Contract.
- 4 Termination by Designer. By written notice to the City of Waltham, the Designer may terminate this Contract (i) if the City of Waltham, within sixty (60) days following written notice to the City of Waltham from the Designer of any default by the City of Waltham hereunder, shall have failed to remove such default, or (ii) if, after the Designer shall have performed all services required of the Designer in the schematic design phase, the design development phase, or the construction documents phase of the Project as described in this Contract, at least six months shall have elapsed without receipt by the Designer of a Notice to Proceed with the next phase of the Designer's services. Upon any such termination by the Designer all compensation and reimbursement payable to the Designer in accordance with this Contract up to and including the date of termination shall be paid to the Designer by the City of Waltham. The payments to the Designer shall not exceed the fair value of the Designer's work, as the City of Waltham shall determine. No amount shall be allowed for anticipated profit on unperformed services.

- Designer's Duties upon Termination. Upon any termination of this Contract the Designer shall deliver to the City of Waltham all data, drawings, specifications, reports, estimates, summaries, and such other information and materials, whether completed or in process, as may have been accumulated by the Designer in performing this Contract.

  RECORDS, DISCLOSURE STATEMENTS, ACCOUNTING CONTROLS, AUDITS
- Records to be Kept for Six Years. The Designer shall make, and keep for at least six (6) years after final payment, books, records, and accounts which in reasonable detail accurately and fairly reflect the transactions and dispositions of the Designer [M.G.L. c. 30, §39R(b)(1)-(2)]

26.

- Records Open to Inspection. Until the expiration of six (6) years after final payment, the Governor or his designee, the Secretary of Administration and Finance, the State Auditor, the Office of the Inspector General, the Commissioner of DCAM, the City of Waltham and any other public official authorized by law, shall have the right to examine any books, documents, papers or records of the Designer or of its Consultants and subcontractors that directly pertain to, and involve transactions relating to, the Designer or its Consultants and subcontractors. [M.G.L. c. 30, §39R(b)(1)-(2); Executive Order 195]
- Changes in Method of Accounting. If this Contract is a contract for an amount exceeding \$10,000 or is a contract for the design of a Project with an Estimated Construction Cost exceeding \$100,000, and if the Designer shall make any change in its method of maintaining records that would materially affect any statements filed by the Designer with the City of Waltham, the Designer shall forthwith deliver to the City of Waltham a written description of such change, the effective date thereof, and the reasons therefore. The Designer shall submit with such description a letter from the Designer's independent certified public accountant approving or otherwise commenting on the change. [M.G.L. c. 30, §39R(b)(3)] The Designer hereby represents that there have been

no such changes to date that have not been so reported to the City of Waltham.

#### 4. INTENTIONALLY LEFT BLANK

- Filing of Statement of Management on Internal Accounting Controls. If this is a Contract for an amount exceeding \$10,000 or is for the design of a Project with an Estimated Construction Cost exceeding \$100,000, the Designer maybe requested to file with the City of Waltham a statement of management as to whether the system of internal accounting controls of the Designer and its subsidiaries reasonably assures that: (1) transactions are executed in accordance with management's general and specific authorization; (2) transactions are recorded as necessary i) to permit preparation of financial statements in conformity with generally accepted accounting principles, and ii) to maintain accountability for assets; (3) access to assets is permitted only in accordance with management's general or specific authorization; and (4) the recorded accountability for assets is compared with the existing assets at reasonable intervals and appropriate action was taken with respect to any difference. The Designer may also be requested to file with the City of Waltham a statement prepared and signed by an independent certified public accountant, stating that the accountant has examined the statement of management on internal accounting controls, and expressing an opinion as to (1) whether the representations of management in response to this section and sections 1 and 2 above are consistent with the result of management's evaluation of the system of internal accounting controls; and (2) whether such representations of management are, in addition, reasonable with respect to transactions and assets in amounts which would be material when measured in relation to the applicant's financial statements. [M.G.L. c. 7, §38H(e)(iv); M.G.L. c. 30, §39R(c)]
- 6 Intentionally Left Blank
- 7 Intentionally Left Blank

8 Records Not Public. Records and statements required to be made, kept or filed under the provisions of this Article shall not be public records and shall not be open to public inspection; provided, however, that such records and statements shall be made available pursuant to the provisions of above sections.

#### 27. INSURANCE

General Requirements . The Designer shall purchase and maintain insurance of the type and limits listed in this Article with respect to the services to be performed under this Contract. This insurance shall be provided at the Designer's expense and shall be in force and effect for the full term of the Contract or for such longer period as this Article requires.

All policies shall be issued by companies lawfully authorized to write that type of insurance under the Laws of the City of Waltham with a financial strength rating of "A-"or better as assigned by A.M. Best Company, or an equivalent rating assigned by a similar rating agency acceptable to the City of Waltham, or otherwise acceptable to the City of Waltham.

The Designer shall submit three originals of each certificate of insurance acceptable to the City of Waltham simultaneously with the execution of this Contract. The certificate of Insurance shall have written in the description of Services box, <a href="https://doi.org/10.1001/jhtps://doi.org/

610 Main Street

The Certificate of Insurance must be mailed directly to:

Office of the Purchasing Agent

Purchasing Department

City of Waltham

#### Waltham, MA 02452

Certificates shall show each type of insurance, insurance company, policy number, amount of insurance, deductibles/self-insured retentions, and policy effective and expiration dates.

The Designer shall submit updated certificates prior to the expiration of any of the policies referenced in the certificates so that the City of Waltham shall at all times possess certificates indicating current coverage. Failure by the Designer to obtain all policy renewals and to provide the respective insurance certificates as required shall constitute just cause for termination of Designer's services under this Contract. Termination, cancellation, or material modification of any insurance required by this Contract, whether by the insurer or the insured, shall not be valid unless written notice thereof is given to the City of Waltham at least thirty days prior to the effective date thereof, which shall be expressed in said notice.

The Designer is responsible for the payment of any and all deductibles under all of the insurance required below. The City of Waltham shall not be responsible for the payment of deductibles, self-insured retentions or any portion thereof.

- 2. <u>Workers' Compensation, Commercial General Liability,</u>

  <u>Automobile Liability, and Valuable Papers</u>. The Designer shall purchase and maintain at its own expense during the life of this Contract the following insurance:
- i. Workers' Compensation Insurance in accordance with M.G.L. chapter 152.
- ii. Commercial General Liability Insurance, with a minimum limits of \$1,000,000 each occurrence. The Public Entity and the City of Waltham shall each be listed as an additional insured.
- iii. Automobile Liability Insurance at a limit of not less than \$1,000,000 each accident.

- iv. Valuable Papers insurance in an amount sufficient to assure the restoration of any plans, drawings, computations, field notes, or other similar data relating to the work covered by this Contract in the event of loss or destruction while in the custody of the Designer until the final fee payment is made or all data is turned over to the City of Waltham, and this coverage shall include coverage for relevant electronic media including, but not limited to, documents stored in computer aided design drafting (CADD) systems.
- 3 Professional Liability. The Designer shall maintain professional liability insurance covering errors and omissions and negligent acts of the Designer, and of any person or entity for whose performance the Designer is legally liable. Unless an alternate amount is otherwise specified in the documents incorporated by reference into Section 3.1 of this Contract, the minimum amount of such insurance shall equal the lesser of \$5,000,000 or 10% of the Project's Fixed Limit Construction Cost but in no event less than \$250,000 per claim. Unless the Designer is specifically required to provide project specific insurance in the documents incorporated by reference into Section 3.1, the policy may be in a "claims made" format. If the policy is a "claims made" policy, it shall include a retroactive date that is no later than the effective date of this Contract, and an extended reporting period of at least six years after the earlier of: (1) the date of official acceptance of the completed Project by the City of Waltham; (2) the date of the opening of the Project to public use; (3) the date of the acceptance by the general contractor of a final pay estimate prepared by the City of Waltham pursuant to M.G.L. chapter 30; or (4) the date of substantial completion of the Construction Contract and the taking of possession of the Project for occupancy by the City of Waltham which requirement can be met by providing renewal certificates of professional liability insurance to the City of Waltham as evidence that this coverage is being maintained.

Liability of Designer. Insufficient insurance shall not release the Designer from any liability for breach of its obligations under this Contract. Without limitation, the Designer shall bear the risk of any loss if its valuable papers insurance coverage is insufficient to cover the loss of any work covered by this Contract.

#### 28. INDEMNIFICATION

The Designer shall indemnify and hold harmless the City of Waltham and all of their agents and employees from and against all claims, damages, losses and expenses, including but not limited to court costs, reasonable attorneys' fees, interest and costs arising out of or resulting from the wrongful and/or negligent acts or omissions of the Designer in performance of the services covered by this Contract and/or of failure to comply with the terms and conditions of this Contract, whether by Designer or its employees, Consultants or subcontractors.

#### 29. NON-DISCRIMINATION IN EMPLOYMENT AND AFFIRMATIVE ACTION

1 Compliance. The Designer shall comply with all Laws promoting fair employment practices or prohibiting employment discrimination and unfair labor practices and shall not discriminate against any qualified employee or applicant for employment because of race, color, national origin, ancestry, age sex, religion, physical or mental handicap, or sexual orientation or for exercising any right afforded by Law. The Designer shall comply with all applicable Laws prohibiting discrimination in employment including but not limited to: Title VII of the Civil rights Act of 1964; the Age Discrimination in Employment Act of 1967; Section 504 of the Rehabilitation Act of 1973; M.G.L. c. 151B, s. 4(1); and all relevant administrative orders and executive orders, including Executive Order 227 and Executive Order 246. If a complaint or claim alleging violation of such statutes, rules or regulations is presented to the Massachusetts Commission Against Discrimination (MCAD), the Designer and its agents agree to cooperate fully with MCAD in the investigation and disposition of such complaint or claim. In the event of the Designer's noncompliance with the provisions of this section, the City of Waltham shall impose such sanctions as it deems appropriate, including, but not limited to, withholding of payments due the Designer under this Contract until the Designer complies, and termination or suspension of this Contract.

Material Breach. Any breach of this Article shall be regarded as a material breach and shall be subject to all other `sections of this Contract. The City of Waltham shall have access to all records which are necessary to document compliance with this Article.

#### 30. NON-APPROPRIATION

The City of Waltham certifies that at the time of the execution of this Contract, sufficient appropriations exist and shall be encumbered to fund the Contract Price. Payments are subject to appropriation and shall be made only for work performed in accordance with the terms of this Contract. The Designer shall not be obligated to perform, and may not perform, services outside the duration and scope of this Contract without an appropriate amendment to this Contract, and a sufficient appropriation(s) to support such additional services. The City of Waltham may immediately terminate or suspend this Contract in the event that the appropriation(s) funding this Contract is eliminated or reduced to an amount which will be insufficient to support anticipated future obligations under this Contract.

### 31. <u>CERTIFICATIONS OF DESIGNER MADE UNDER PAINS AND PENALTIES OF</u> PERJURY

No changes shall be made in the matters represented in this Article at any time during the life of this Contract without written notification to the City of Waltham and when required, receipt of written Approval from the City of Waltham. (Attach additional sheets if necessary for each section.)

1 <u>Designer's Beneficial Owners</u>. By signing this Contract, the Designer certifies under the penalties of perjury that the following

named entities and individuals are the legal and beneficial owners of the Designer as of the date of the execution hereof:

<b>CORPORATION: (Names of Officers and Shareholders of</b>
Corporation, including their titles,
Fodoral ID Number:
Federal ID Number:
PARTNERSHIP: (Names of all Partners):
Federal ID Number:
Tederal 15 Namber:
INDIVIDUAL (Name of Owner):

#### **Persons Having an Interest in this Contract.**

By signing this Contract, the individual executing this Contract on behalf of the Designer hereby certifies under the penalties of perjury that the following sets forth the names and addresses of all persons having a financial interest in this Contract, not including any person whose only financial interest herein consists of the holding of one percent or less of

the capital stock of Designer if Designer is a corporation, in addition to the persons listed in section 21.1 above:

<u>Name</u>	<u>Address</u>

3 <u>Professional Registrations</u>. By signing this Contract, the individual executing this Contract on behalf of the Designer certifies under the penalties of perjury that the following named individuals are registered as architects, landscape architects, or engineers pursuant to the provisions of General Laws Chapter 112, §§ 60A - 60O and further that i) if the Designer is an individual the Designer is the individual named below, ii) if the Designer is a partnership, the majority of all the partners are persons who are registered architects, landscape architects, or engineers, iii) if the Designer is a corporation, sole proprietorship or joint stock company or other entity, the majority of the directors or a majority of the stock ownership and the chief executive officer, are persons who are registered architects, landscape architects, or engineers and the person to have the Project in his or her charge is registered in the discipline required for the Project, or iv) if the Designer is a joint venture, each joint venturer satisfies the requirements of the preceding clauses i – iii as the case may be .

<u>Name</u>	<u>Title</u>	Mass.
Registration		
		_
		<del></del>

#### 4 <u>Intentionally Left Blank</u>

Tax Returns. By signing this Contract, the Designer certifies under the penalties of perjury that pursuant to General Laws Chapter 62C §49A, the Designer has filed all state tax returns, paid all taxes and complied with all Laws of the City of Waltham relating to taxes; and that pursuant to General Laws Chapter 151A, § 19A, the Designer has complied with all Laws of the City of Waltham relating to contributions and payments in lieu of contributions to the Employment Security System.

#### 32. EVALUATION AND RANKING OF PROPOSALS

A selection committee comprised of at least three members, appointed by the Mayor, shall review each proposal. Proposals will be evaluated upon the basis of the evaluation criteria for selection set forth and other appropriate factors. Submissions will then be ranked in the order of qualification. The first, second and third ranked proposals will be further reviewed and evaluated, including reference checks, by the committee. This further review and evaluation will include interviews or the opportunity to provide additional information to the committee.

All proposals must have a section labeled COMPARATIVE CRITERIA (separate envelope from the Price Proposal) and must provide all

necessary documentation as evidence that they meet each of the following criteria. If you have placed your documentation elsewhere in this technical proposal, you shall indicate the page number where that documentation can be found. If documentation or identification of page number is not clearly evident for each criterion the proposal may be deemed unresponsive. The evaluation of the Technical Proposals will be based on the "comparative criteria" described in this section.

#### 1. <u>Cost. (50 points).</u>

Appropriateness, reasonableness and competitiveness of the cost proposal, including the proposed optional price for the study of other municipal sites. Costs associated with enhancements and/or deletions to the Scope of Services may be considered under this criterion.

#### 2. Qualifications of key personnel. (25 points).

The identity and qualifications of key personnel, team members and associated sub-consultants available to work on this project, including their expected project assignments.

The quality (appropriateness, capability and relevant project experience) of key personnel for both the Education Consultant and Architect and continuity of the project team, key personnel and sub-consultants throughout the project. The Company's long term commitment of keep the same team in place until the completion of the project.

### 3. <u>Similar experience/past performance on similar projects.</u> (15 points).

The proposer's prior similar experience, including the work which best illustrates the team's most relevant experience, ability and expertise to perform the services requested in this RFP; and the proposer's past performance on similar municipal projects, ongoing and completed within the past five years. The committee will review project descriptions and references from 3 communities in Massachusetts for systems of similar in size and complexity where the consultant has performed services similar to those included in this request.

4. <u>Technical Approach, Capacity, Management Approach. (10</u> points).

The quality, completeness and methodology of the technical approach envisioned for the project in response to the Scope of Services. The proposer's capacity to apply and commit itself successfully to the project tasks and to complete required services; its absence of conflicting commitments to concurrent projects; and it's scheduling. The clarity, completeness and effectiveness of the proposed organizational structure and the proposed management approach required to successfully manage this project. The demonstrated ability of the team to work together effectively, to maintain schedule and cost control on this project, to resolve resource constraints.

#### 33. <u>SUBMISSION OF PROPOSAL</u>:

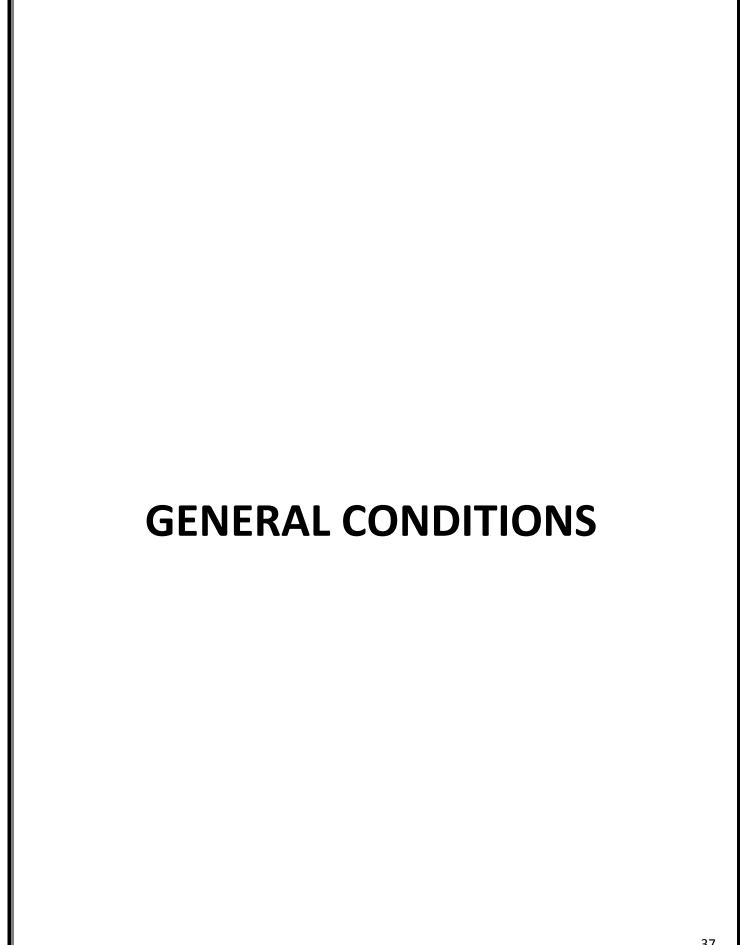
Please submit six (6) copies of the proposal.

The proposal shall begin with a cover letter, which confirms that the proposer understands and agrees to the provisions of this RFP and which furnishes the following statements or information:

- 1. Cost proposal (In a separate sealed envelope market "Price Proposal").
- 2. confirm that all individuals listed in its proposal are committed to performance on the projects
- 3. state that it will meet the insurance requirements for this project from office of the Chief Procurement Officer
- 4. say if the firm, its subcontractors or any member of the firm is currently debarred from doing business with any government entity or is a party to any pending or current litigation that might adversely affect performance on this project.
- 5. declare if the firm or its subcontractors has filed for the protection of U. S. Bankruptcy Court in the last seven years
- 6. include in the cover letter an explanation of the legal relationship between the primary service provider and it sub contractor

- 7. complete the entire COMPLIANCE section of this document and submit it with your response.
- 8. describe why the City of Waltham should hire your company and its subcontractors for this project.

Submission must include resumes of team members with examples of relevant experience and a description of the individual roles and responsibilities of each. Submission must also include hourly staffing rates.



#### **GENERAL CONDITIONS**

### 1. INFORMATION

All information shall come from the Office of the City Purchasing Agent. The Contractor shall inquire at this office for any information needed. Wherever the words "or equal as approved" are used, it is to be understood that the opinion of the City Purchasing Agent shall govern.

## 2. SUITS

The Contractor shall assume defense of and shall indemnify and hold the City and its agents harmless from all suits and claims against the City and its sub-contractors arising from the use of any invention, patent right labor or employment, or from any act of omission or neglect of the City, its agents, employees or any subcontractor in performing the work, under this contract.

### 3. LAWS AND REGULATIONS

The Contractor shall conform to all the applicable rules, regulations, laws and ordinances of the City of Waltham, the Commonwealth of Massachusetts, the United States of America and all agencies having jurisdiction over this contract.

### 4. PROTECTION OF PROPERTY

The Contractor shall take all proper precautions to protect the City's property from damage and unnecessary inconvenience. Any City property damaged by the Contractor in carrying out the provisions of this contract shall be restored to its original condition, by and at the expense of the Contractor.

### 5. **PROTECTION OF PERSONS**

The Contractor shall take all proper precautions to protect persons from injury, unnecessary inconvenience, and shall be responsible for his failure to do so. The Contractor agrees to hold the City harmless from any and all liabilities of every nature and description, which may be suffered through bodily injury, including death, to any

person, by reason of negligence of the Contractor, his agents or employees, or any subcontractor.

## 6. **PERSONNEL:**

The Contractor shall employ a competent supervisor and all properly licensed personnel necessary to perform the services required in this contract. The City Purchasing Agent shall have the right to require the Contractor to remove and/or replace any of the personnel for nonperformance or for unprofessional behavior. The City Purchasing Agent may require the Contractor to submit a weekly performance record of the areas and of the work performed, on forms approved by the City Purchasing Agent. The Contractor or his supervisor shall be available to inspect such work as required by the City Purchasing Agent.

### 7. BIDDER EXPERIENCE EVALUATION

Each bidder shall submit with his bid, all the information relative to their experience and qualifications in performing the work required under this contract and shall have been in business for a minimum of five (5) years, in order for their bid to be considered.

### 15. NOT-TO-EXCEED AMOUNT

The bid amount proposed in your company's response is a "not-to-Exceed" amount unless the City makes changes, in writing, to the scope of work to be performed. The Change Order must be signed and approved by the City's Purchasing Agent, City Auditor, Law Department and the Mayor prior to the commencement of the change order work. No work is to begin until the proper approvals have been obtained. A change order will be priced at the unit price. Failure to comply with this procedure will result in the cancellation of the contract and the non-payment of services provided.

### 17 BREACH OF CONTRACT/ NON PERFORMANCE

If the Contractor shall provide services in a manner, which is not to the satisfaction of the City, the City may request that the Contractor

refurnish services at no additional cost to the City until approved by the City. If the Contractor shall fail to provide services, which are satisfactory to the City, the City in the alternative may make any reasonable purchase or Contract to purchase services in substitution for those due from the Contractor. The City may deduct the cost of any substitute Contract for nonperformance of services together with incidental and consequential damages from the Contract price and shall withhold such damages from sums due or to become due to the Contractor. If the damages sustained by the City exceed sums due or to become due, the Contractor shall pay the difference to the City upon demand. The Contractor shall not be liable for any damages sustained by the City due to the Contractor's failure to furnish services under the terms of this Contract if such failure is in fact caused by the occurrence of a contingency the nonoccurrence of which was a basic assumption under which this Contract was made, including a state of war, embargoes, expropriation of labor strike or any unanticipated federal, state or municipal governmental regulation of order, provided that the Contractor has notified the City in writing of such cause within seven (7) days after its occurrence.

### 18 RIGHT TO AUDIT

The City of Waltham has the right to review and audit documents related to this contract. This right extends to any subcontractor, supplier or other entity used by the prime contractor to fulfill the obligations under this contract.

# 19. <u>CITY ORDINANCE. APPROVAL OF CONTRACTS BY MAYOR, SEC. 3-12 OF</u> THE CITY ORDINANCES.

All contract made by any department, board or commission where the amount involved is two thousand dollars (\$2,000) or more shall be in writing, and no such contract shall be deemed to have been made or executed until the approval of the Mayor is affixed thereto. Any construction contract shall, and all other contracts may, where the

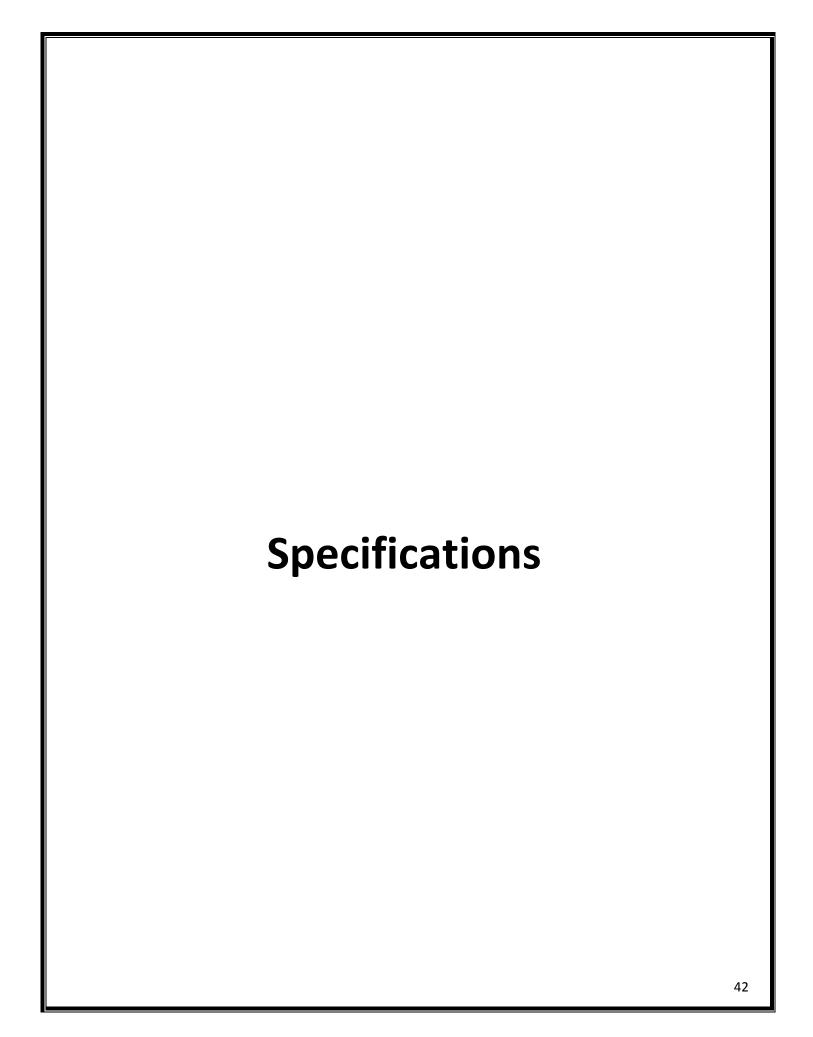
contract exceed five thousand dollars (\$5,000) be required to be accompanied by a bond with sureties satisfactory to the Mayor.

# 20. <u>TWO-ENVELOPS BID.</u>

Bids must be signed and <u>enclosed in two (2) sealed envelopes</u>. One envelope shall be marked QUALIFICATIONS for the Education Consultant.

The second (2d) envelope shall be marked PRICE for the Education

Consultant



## **SCOPE OF WORK**

The City of Waltham has 9 schools:

Waltham High School (9 -12) (comprehensive)

**Kennedy Middle (6-8)** 

McDevitt Middle (6–8)

MacArthur Elementary (K-5)

Fitzgerald Elementary (K-5)

Plympton Elementary (K-5)

Northeast Elementary (K-5)

Stanley Elementary (K-5)

Whittemore Elementary (K-5)

All 6 elementary schools and the 2 middle schools are new and were designed to hold 500 – 550 students. Stanley and Northeast Elementary Schools were also designed to accommodate a pre-school as well. A Statement of Interest (SOI) for the Waltham High School renovation has been filed with the MSBA. According to the last budget report, there are 5,098 students and a \$68,750,952 budget.

Many of the elementary schools are experiencing a population increase. Additionally, space for program demands has also increased.

The City of Waltham is seeking proposals from an education consultant and architect to evaluate the 6 elementary schools in conjunction with the potential impact on the 2 middle schools and the high school.

#### The consultant shall examine:

- (1) current space allocation within the buildings
- (2) current program allocation within the buildings
- (3) current enrollment data and projected enrollment data
- (4) current program data and projected enrollment data and (% of total population)
- (5) proposed November data regarding kindergarten enrollment projections (3 years of data)
- (6) Special Education ELL, pre-K, and inclusion model (least restrictive setting)
- (7) current pre-K data and projected pre-K data
- (8) homeless population (June 2014 anticipated change)
- (9) current bus routes and computer technology upgrade
- (10) redistricting (home base) and/or (program shifts)
- (11) compilation of all data and process going forward

#### Attached exhibits:

- A. School Committee votes regarding consultant and capital improvement funding votes
- B. Waltham High School SOI application
- C. Current space allocation
- D. Current program allocation
- E. Current enrollment data
- F. Current program data
- G. Projected enrollment data
- H. Projected program data
- I. Special Education ELL, Pre-K and inclusion model data
- J. Current Pre-K data
- K. Projected Pre-K data
- L. Current and proposed homeless population data including anticipated June 2014 adjustment
- M. Current bus routes and school maps
- N. Current districts (home base and program)
- O. District profile
- P. November 2013 data (3 year kindergarten enrollment data) which will be provided to the consultant as an addendum by the Superintendent when the same is available
- Q. DESE October 1 data for the current and past 2 years
- R. Facilities Inventory
- S. Floor Plans

The City is seeking proposals to critically analyze the current space allocation from a program as well as population standpoint, and to make recommendations with regard to the existing six elementary schools; and in conjunction with the potential impact upon the two middle schools and high school. The eight existing buildings will be examined.

As a <u>separate optional price</u>, once the consultant reaches conclusions regarding the existing eight school buildings, an analysis of any available city sites would be requested. A list of potential municipal sites includes the locations at Fitch School, , Kaotoujian Playground, MacArthur Elementary School and any school land at the Waltham High School.

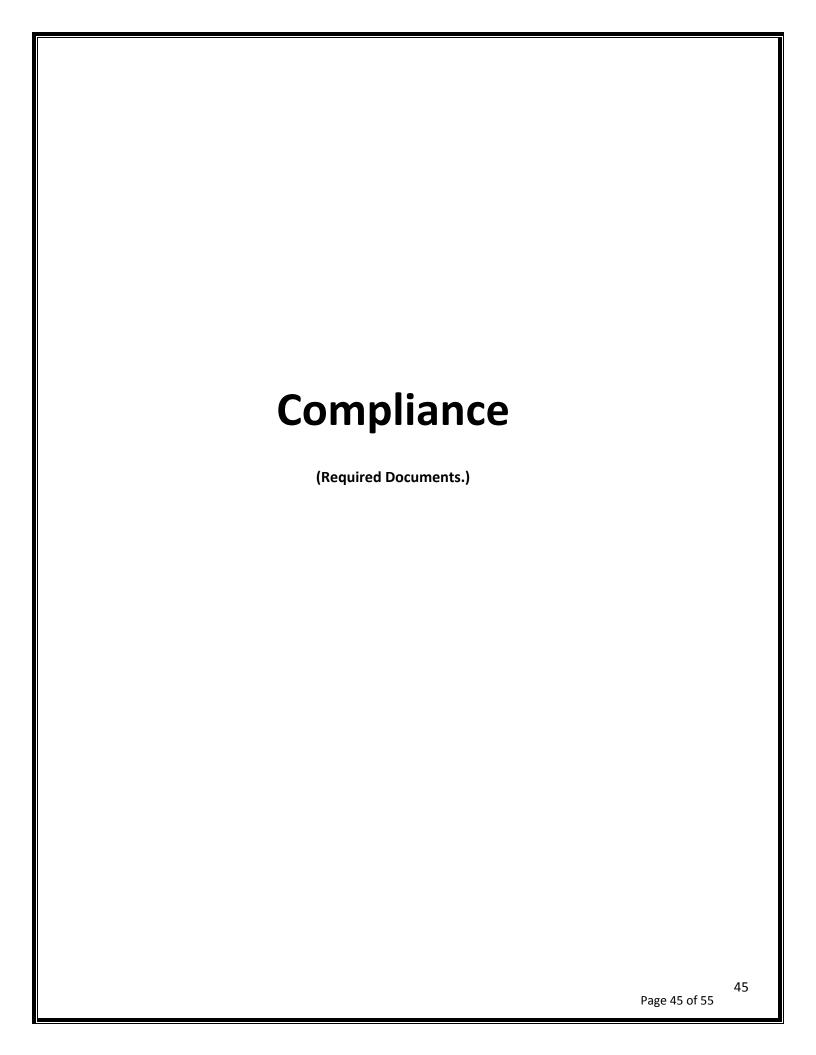
### Proposals due by: 10 AM Tuesday November 26, 2013

All questions during the bid process shall be directed in writing only to Jpedulla@city.waltham.ma.us.

Contact entities: Waltham School Committee and Dr. Susan Nicholson, Superintendent of Schools

The respondents shall provide six (6) copies of the report for all members of the Waltham School Committee, Superintendent of Schools and Mayor of the City of Waltham.

THE BUDGET FOR THIS STUDY IS NOT TO EXCEED \$90,000, INCLUSIVE OF ALL EXPENSES



# **Compliance**

The compliance documents in this section must be completed, signed and returned <u>with your bid package</u>.

# **Purchasing Department**

City of Waltham 610 Main Street Waltham, MA 02452

Failure to submit the completed documents will cause the disqualification of the proposal.

# **Section Index**

	Check when Complete
Non-collusion form and Tax Compliance form	<b></b>
Corporation Identification Form	···
Certificate of Vote Authorization	
CORI background Check	
Certificate of Insurance (showing all limits of WC &GL)	
Three (3) References	<del></del>
Debarment Certificate	
Designer Truth in Negotiation Certificate	<u>.                                  </u>
Prevailing Wage Certificate	
Right-to-know Law	<u></u>
Your Company's Name:	
Service or Product Bid	
NOTE: Failure to submit any of the required documents, in this or in	a other sections, with your hid
response package may cause the disqualification of your pro	•
response package may cause the disquamication of your pro	posai.

# **NON-COLLUSION FORM AND TAX COMPLIANCE FORM**

# **CERTIFICATE OF NON-COLLUSION**

The sundanting of contification describes of a	aniana khakubia bidan ana ana baa	haan wada and	
The undersigned certifies under penalties of p			
submitted in good faith and without collusion	or fraud with any other person. As	s used in this	
certification, the word "person" shall mean a	ertification, the word "person" shall mean any natural person, business, partnership, corporation,		
union, committee, club, or other organization	, entity or group of individuals. The	e undersigned certifies	
that no representations made by any City offi	cials, employees, entity, or group o	f individuals other than	
the Purchasing Agent of the City of Waltham	was relied upon in the making of th	nis bid	
,			
	e of person signing bid or proposal)	<i>,</i>	
(Signature	e of person signing bid or proposal)	Date	
(2)	In all and		
(Name of	business)		
TAY COMPI	IANCE CERTIFICATION		
TAX COMPT	LIANCE CERTIFICATION		
Pursuant to M.G.L. c. 62C, & 49A,I certify und knowledge and belief, I am in compliance with		•	
reporting of employees and contractors, and		•	
		•	
Signature of person submitting hid or proper	, al Date		
Signature of person submitting bid or proposa	n Date		
Name of business			

NOTE

Failure to submit any of the required documents, in this or in other sections, with your bid response package may cause the disqualification of your proposal.

# **CERTIFICATE OF VOTE OF AUTHORIZATION**

Date:	
I, Clerk of that at a meeting of the Board of Directors of said Corporation of	hereby certify
that at a meeting of the Board of Directors of said Corporation ofat which time a quorum was present a	duly held on theday
following vote was duly passed and is now in full force and effect:	nd voting throughout, the
VOTED: That(name) is hereby authorized, di	rected and empowered for
VOTED: That(name) is hereby authorized, di the name and on behalf of this Corporation to sign, seal with the co	orporate seat, execute,
acknowledge and deliver all contracts and other obligations of this execution of any such contract to be valid and binding upon this Co	
and that this vote shall remain in full force and effect unless and un	
altered, amended or revoked by a subsequent vote of such directo	rs and a certificate of such
later vote attested by the Clerk of this Corporation.	
I further certify that is duly elected/appointed_	
of said corporation	
CICNED	
SIGNED:	
(Corporate	e Seal)
Clerk of the Corporation:	
Print Name:	
rint Name.	
COMMONWEALTH OF MASSACHUSE	ETTS
County of	Date:
Then personally appeared the above named and acknowledged th be their free act and deed before me,	
· <del></del>	
Notary Public;	
My Commission expires:	
-	48 Page 48 of 55

# **CORPORATION IDENTIFICATION**

The bidder for the information of the Awarding Authority furnishes the following information.

If a Corporation: Incorporated in what	state	
President		
Secretary		
Federal ID Number_		
	Corporation – Are you registered to o	
Yes, No		
the Secretary of State, For	work you are required under M.G.L eign Corp. Section, State House, Bos red, and furnish said certificate to th	ton, a certificate stating that
If a Partnership: (Name all		
Name of partner		
Residence		
Residence		
If an Individual:		
Residence		
If an Individual doing busing	ness under a firm's name:	
Name of Individual		
Business Address		
Residence		
Date		
Name of Bidder		
Ву		
Signature		
Title		
Business Address	(POST OFFICE BOX NUMBER NOT	ACCEPTABLE)
City State	Telephone Number	 Todav's Date

# **CORI CHECK VERIFICATION**

#### NOTICE TO ALL CONTRACTORS

ALL CONTRACTORS AWARDED A CONTRACT MUST PROVIDE THE WALTHAM PURCHASING DEPARTMENT WRITTEN CONFIRMATION OF ITS FULL COMPLIANCE WITH M.G.L. CHAPTER 71, SECTION 38R, WHICH REQUIRES CORI CHECKS FOR ALL SCHOOL EMPLOYEES AND VOLUNTEERS, AS WELL AS ANY AND ALL CONTRACTORS OF ANY KIND, OR LABORERS WHO PERFORM WORK ON SCHOOL GROUNDS, AND WHO MAY HAVE DIRECT AND UNMONITORED CONTACT WITH CHILDREN PLEASE SIGN BELOW TO INDICATE THAT THE ABOVE MASSACHUSETTS GENERAL LAW HAS BEEN ADDRESSED BY YOUR COMPANY.

PLEASE SIGN BELOW TO INDICATE THAT THE ABOVE MASSACHUSETTS GENERAL LAW
HAS BEEN ADDRESSED BY YOUR COMPANY

COMPANY NAME:

ADDRESS:

Signature

Print Name

Title

# **NOTE**

Failure to submit any of the required documents, in this or in other sections, with your bid response package may cause the disqualification of your proposal.

# **PROVIDE THREE (3) SERVICE APPROPRIATE REFERENCES**

Type of service/product provided to this Company:

Dollar value of service provided to this Company:

1. Company Name:

Contact Name:

Address:

Phone #

2. Company Name: Address: Contact Name: Phone # Type of service/product provided to this Company:	
Dollar value of service provided to this Company:	
3. Company Name: Address: Contact Name: Phone # Type of service/product provided to this Company:	
Dollar value of service provided to this Company:	
NOTE Failure to submit any of the required documents, in this or in other sections, with yor response package will be cause for the disqualification of your company.	our bid

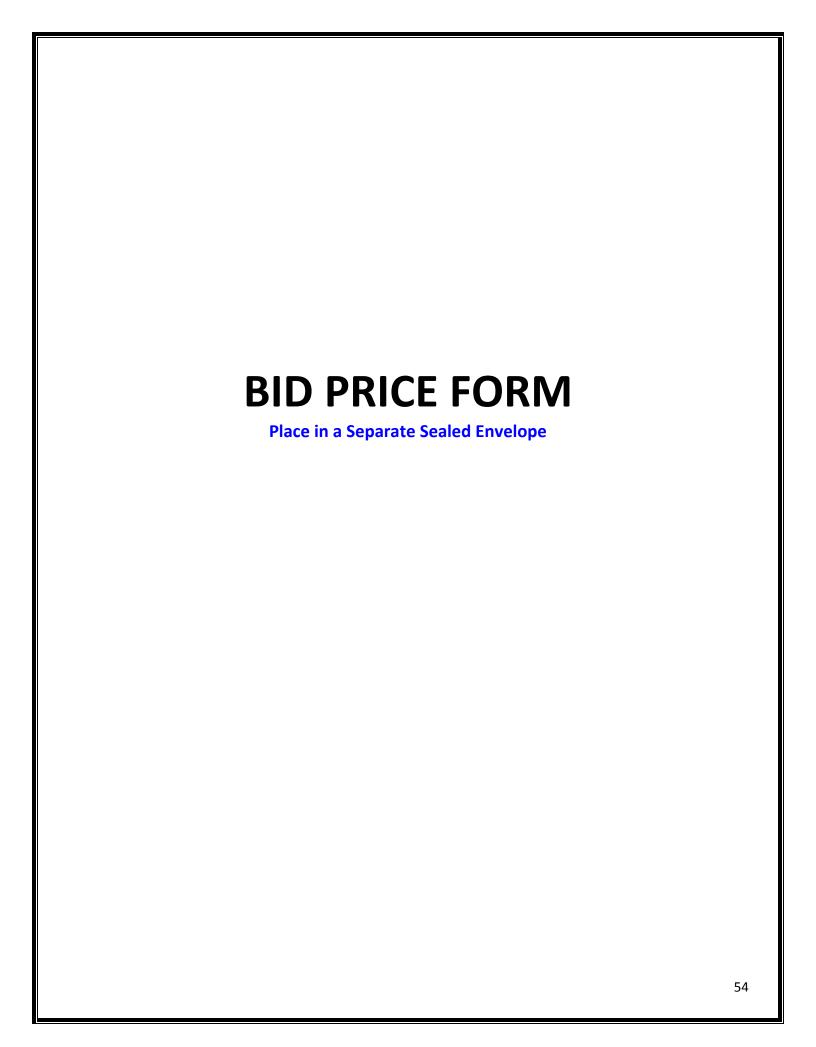
## **DEBARMENT CERTIFICATION**

In connection with this bid and all procurement transactions, by signature thereon, the respondent certifies that neither the company nor its principals are suspended, debarred, proposed for debarment, declared ineligible, or voluntarily excluded from the award of contracts, procurement or non procurement programs from the Commonwealth of Massachusetts, the US Federal Government and /or the City of Waltham. "Principals" means officers, directors, owners, partners and persons having primary interest, management or supervisory responsibilities with the business entity. Vendors shall provide immediate written notification to the Purchasing Agent of the City of Waltham at any time during the period of the contract of prior to the contract award if the vendor learns of any changed condition with regards to the debarment of the company or its officers. This certification is a material representation of fact upon which reliance will be placed when making the business award. If at any time it is determined that the vendor knowingly misrepresented this certification, in addition to other legal remedies available to the city of Waltham, the contract will be cancelled and the award revoked.

Company Name			
Address			
City	, State	, Zip Code	
Phone Number ()			
E-Mail Address			
Signed by Authorized Co	mpany Representative:		
Print name			
Date			

# **DESIGNER'S TRUTH-IN-NEGOTIATIONS CERTIFICATE**

The Design	gner for design services for:	
hereby c	ertifies and agrees to the following:	
a)	The Designer certifies that the wage rates and other costs used to support the Designer's compensation are accurate, complete, and current at the time of contracting; and	
b)	The Designer agrees that the original contract price and any additions to the contract may be adjusted within six years of completion of the contract to exclude any significant amounts if the City of Waltham determines that the fee was increased by such amounts due to inaccurate, incomplete, or noncurrent wage rates or other costs.	
	Designer Firm:	
	Ву:	
	Duly authorized	
	Print Name	
	Date:	



# **BID PRICE FORM**

# Place in a Separate Sealed Envelope

My Company bids the following <u>all inclusive price</u> to provide the services described within this bid document.

1) Base Bid 1. Evaluation of 6 Elemen 2) Base Bid 2. Potential Impact study	
Middle Schools and High School	\$:
тот	AL BASE BID \$:
3) Optional Bid Item: Analysis of any a School, MacArthur Elementary School School land at the High School (see Sco	l, Kaotoujian Playground and any
	\$:
My company recognizes receipt of ad	denda #,,,,
Company Name:	
Authorized Signature:	
Print Name:	
E-Mail Address:	
Date:	

# EXHIBIT A.

# SCHOOL COMMITTEE VOTES REGARDING CONSULTANT AND CAPITAL IMPROVEMENT FUNDING VOTES



# CURRICULUM AND INSTRUCTION

Dr. Nicholson was pleased to announce that Waltham Public Schools has been named to the College Board's 2012 AP District Honor Roll for expanding access to Advanced Placement (AP) curriculum and maintaining or improving the percent of students scoring three or higher on the AP exams.

**VOTED:** On motion of Mayor McCarthy, seconded by Mr. Graceffa, that the AP District Honor Roll announcement be forwarded to all the real estate agents in Waltham.

# Waltham High School Accreditation

Dr. Nicholson met with Purchasing Agent Joseph Pedulla, Mr. DeMeo and Mr. Frost to develop a draft RFP for the facilities condition report. Included in the RFP were items identified in the 2005 accreditation report.

### Central Office Location

This item was not addressed by the School Committee.

# <u>Capital Improvement</u> Projects

- 1. Culinary Arts
- 2. Cosmetology
- 3. Title IX Project
- 4. <u>Kennedy Middle</u> School Gym Lockers
- 5. WHS Air Conditioning

Mayor McCarthy met with Mr. Pedulla and Mr. Fournier on the Title IX project. Due to the cost of renovating the locker room it must have a separate contract. Dr. Nicholson reported that RDK Engineering has signed a contract and is waiting for the results of test cuts made in the air conditioning tubes to determine if acid leaked into the tubes when the unit failed.

There were no other updates at this time.

# Compliance Update: Transfer of Parental Rights

**VOTED:** On motion of Ms. Burstein, seconded by Mr. Tarallo, to hear from an off-committee member.

Dr. Valerie Ardi-Flynn, Administrator of Pupil Personnel, reported that a random selection of student records revealed that nineteen out of twenty were in compliance. A brief discussion ensued.

# Capital Improvement Plan 2013-2018

The Committee reviewed several Capital Improvement Plan documents. Mr. Cincotta inquired about the school construction accounts with long existing balances.

**VOTED:** On motion of Mr. Tarallo, seconded by Mr. Graceffa, that the Superintendent will provide a status of the accounts.

Ms. Donnelly stated the district is in great need of a plan for technology. Dr. Nicholson reviewed the FY18 items and requested they be moved forward. The Committee discussed repaving Jack's Way and the high school parking lot, as well as equipment requests from the music department.

Dr. Nicholson reviewed the supplemental requests for FY14. A brief discussion ensued regarding the use of existing accounts for the additional requests.

A motion was made by Ms. Burstein, seconded by Mrs. Limonciello, to approve the FY18 additions to the Capital Improvement Plan.

Mayor McCarthy reminded the Committee the five year plan must be submitted to the City Council by the end of December, but that amendments to the plan will be allowed.

A motion was made by Mr. Tarallo and seconded by Mr. Cincotta, to table the FY18 plan until additional information is received on the music department requests.

A motion was made by Ms. Burstein, seconded by Mr. Tarallo, to approve the amendments to the FY14 Capital Improvement Plan.

# UNFINISHED BUSINESS con't

Capital Improvement Plan 2013-2018

NEW BUSINESS
Space Utilization Report

A motion was made by Mr. Cincotta, seconded by Mr. Graceffa, to amend the motion and decrease the \$350,000 request for items 1a, b & c to \$150,000. Roll call: Mr. Graceffa, yes; Mrs. Limonciello, no; Ms. Burstein, no; Mr. Cincotta, yes; Ms. Donnelly, yes; Mr. Tarallo, no. The motion failed to carry.

**VOTED:** On motion of Ms. Burstein, seconded by Mr. Tarallo, to approve the amendments to the FY14 Capital Improvement Plan.

Dr. Nicholson informed the Committee there is a trend toward increased enrollments and a concern the district may be running out of classroom space. Dr. Nicholson pointed out that Waltham is unique in that it enjoys the luxury of teachers not sharing classrooms. The Superintendent suggested a sub-committee of the School Committee to review space utilization.

**VOTED:** On motion of Ms. Donnelly, seconded by Mr. Graceffa, to hear from an off-committee member.

Mr. George Frost, Human Resources Administrator presented several documents detailing historical and projected enrollments, current sections by grade level and school, and a chart depicting the number of additional sections that may be needed for FY14. Mr. Cincotta remarked that each elementary school was constructed to hold up to five hundred students with dedicated art and music rooms. Mr. Cincotta noted that Waltham enjoys very low class sizes that come with astronomical costs and stressed this should be given close attention at budget time. Ms. Donnelly agreed that some use of space in the schools is a luxury. Mr. Tarallo questioned the original planning of the buildings and if any classrooms designated for twenty-five students are being used for eight to ten students. Mr. Frost indicated each building was reviewed space by space and not by square footage. Ms. Burstein confirmed that redistricting for some schools will be necessary in the very near future. Mr. Frost suggested a three year outlook for grades K-5 noting that the more difficult fixes will be at Stanley and Whittemore Elementary Schools. Mr. Graceffa commented on the use of full size classrooms for small groups. Mayor McCarthy requested information on trends at all levels regarding when students enter and exit, at what grade level and time of year, independent of birth. The Mayor directed that the district must look at equity city-wide and decisions must be based on education not location. Mr. Tarallo suggested the monthly enrollment format should be reviewed. The space utilization sub-committee will sift through data. consider all available options and propose short term and long term solutions. Mr. Graceffa, Mrs. Limonciello, Mr. Tarallo and Mayor McCarthy offered to serve on the sub-committee.

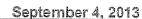
FY14 Budget

Dr. Nicholson presented several documents detailing the assumptions, timeline, district goals and budget drivers for FY14. Mrs. Limonciello would like to see what is currently in place for additional support at the level three schools. Dr. Nicholson responded to questions regarding budget meetings with administrators and confirmed the same budget format will be used with details provided as needed. Dr. Nicholson assured the Committee she will be seeking ways to reduce the budget and provide services in a more cost effective manner. Ms. Burstein noted the purpose of the timeline is for the Committee to be more engaged in the process and there should be ample opportunity prior to April 24<sup>th</sup> to discuss the budget. Dr. Nicholson responded to Ms. Donnelly that the rough draft of the budget will be in the February 6, 2013 meeting packet. Members of the Committee responded to Mr. Tarallo regarding timelines, voting on line items and opportunity for budget discussions.

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FISCAL MATTERS
Bills on Warrant

**VOTED:** On motion of Mrs. Limonciello, seconded by Mr. Graceffa, to approve the bills on warrant.



**NEW BUSINESS** 

Proposed Changes to Concussion Policy

Director of Nurses Marie DeSisto presented proposed changes to the current concussion policy and responded to questions from the Committee.

**VOTED:** On motion of Mr. Tarallo, seconded by Mr. Graceffa, to approve the proposed changes to the concussion policy.

**Education Consultant** 

Mayor McCarthy forwarded the draft scope of work for an RFP for an education consultant and architect to evaluate the six elementary schools in conjunction with the potential impact on the two middle schools and high school.

**VOTED:** On motion of Mr. Tarallo, seconded by Mr. Graceffa, to approve the scope of work and all necessary documents.

<u>Draft 2014 School</u> <u>Committee Calendar</u> **VOTED:** On motion of Mrs. Limonciello, seconded by Mr. Graceffa, to approve the 2014 School Committee calendar as presented.

EDCO Collaborative Board Appointment

**VOTED:** On motion of Mrs. Limonciello, seconded by Mr. Graceffa, to nominate Ms. Margaret Donnelly as the EDCO Advisory Board Member.

Chinese Bridge Delegation

Dr. Nicholson informed the Committee she has been selected to join the 2013 Chinese Bridge Delegation. This is a one week educational program in November and is sponsored by the Confucius Institute Headquarters/Hanban.

Dr. Nicholson explained this will be an opportunity to visit provinces in China, share best practices and perhaps adopt a classroom or school. The visit also supports one of the overarching goals of global citizens and aligns with the MASS GS21 Committee, of which the Superintendent is a member. Dr. Nicholson will pay the \$900 fee and the cost of transportation to and from JFK Airport in New York. The Institute will sponsor the remainder of the cost of the program. The Superintendent will provide a disclosure statement indicating the cost and value of the trip. The Superintendent responded to questions and comments from the Committee.

**VOTED:** On motion of Mrs. Limonciello, seconded by Mr. Graceffa, to allow Superintendent Nicholson six professional development days, November 6-14, 2013 to join the Chinese Bridge Delegation.

**VOTED:** On motion of Mr. Tarallo, seconded by Mr. Graceffa, to authorize Mayor McCarthy to sign the disclosure statement.

FISCAL MATTERS
Bills on Warrant

**VOTED:** On motion of Mr. Cincotta, seconded by Mr. Graceffa, to approve the bills on warrant.

FY14 Budget

**VOTED:** On motion of Mr. Tarallo, seconded by Mr. Graceffa, to table this item until the next meeting.

FUTURE ITEMS FOR DISCUSSION

Mrs. Limonciello requested a consent agenda be added to the next meeting. Mr. Tarallo would like an electronic packets workshop and brief discussion on how best to use the iPad at a future meeting.

**ADJOURNMENT** 

**VOTED:** On motion of Mrs. Limonciello, seconded by Mr. Graceffa, to adjourn at 8:55 p.m.

Susan M. Nicholson, Ed. D. Clerk

# EXHIBIT B. WALTHAM HIGH SCHOOL SOI APPLICATION

SusanNicholson@k12.waltham ma vs

April 1, 2013

Massachusetts School Building Authority Mr. Brian McLaughlin, Capital Program Manager 40 Broad Street Suite 500 Boston, MA 02109

Dear Mr. McLaughlin,

Waltham Public Schools and the City of Waltham respectfully submit the following documentation required by the MSBA for the SOI related to Waltham High School, located at 617 Lexington Street, Waltham, MA 02452.

- An original of the signed and certified Statement of Interest
- The certified vote of the City Council
- The full text of the vote of the Waltham School Committee with a copy of the minutes of the School Committee meeting at which the Committee voted to authorize the submission of the Statement of Interest, signed by the Chair of the School Committee
- Other information as indicated within the Statement of Interest system or at the direction of the MSBA

Thank you for your time and consideration over the past few weeks. Your knowledge and advice are much appreciated.

Sincerely,

Susan M. Nicholson, Ed. D.

Susan M. Nicholson

Superintendent

# Massachusetts School Building Authority

# Next Steps to Finalize Submission of your FY 2013 Statement of Interest

Thank you for submitting your FY 2013 Statement of Interest (SOI) to the MSBA electronically. Please note, the District's submission is not yet complete. The District is required to print and mail a hard copy of the SOI to the MSBA along with the required supporting documentation, which is described below.

Each SOI has two Certification pages that must be signed by the Superintendent, the School Committee Chair, and the Chief Executive Officer\*. Please make sure that **both** certifications contained in the SOI have been signed and dated by each of the specified parties and that the hardcopy SOI is submitted to the MSBA with **original signatures**.

# SIGNATURES: Each SOI has two (2) Certification pages that must be signed by the District.

In some Districts, two of the required signatures may be that of the same person. If this is the case, please have that person sign in both locations. Please do not leave any of the signature lines blank or submit photocopied signatures, as your SOI will be incomplete.

\*Local chief executive officer: In a city or town with a manager form of government, the manager of the municipality; in other cities, the mayor; and in other towns, the board of selectmen unless, in a city or town, some other municipal office is designated as the chief executive office under the provisions of a local charter.

VOTES: Each SOI must be submitted with the proper vote documentation. This means that (1) the required governing bodies have voted to submit each SOI, (2) the specific vote language required by the MSBA has been used, and (3) the District has submitted a record of the vote in the format required by the MSBA.

- School Committee Vote: Submittal of all SOIs must be approved by a vote of the School Committee.
  - o For documentation of the vote of the School Committee, Minutes of the School Committee meeting at which the vote was taken must be submitted with the original signature of the Committee Chairperson. The Minutes must contain the actual text of the vote taken which should be substantially the same as the MSBA's SOI vote language.
- Municipal Body Vote: SOIs that are submitted by cities and towns must be approved by a vote of the appropriate municipal body (e.g., City Council/ Aldermen/Board of Selectmen) in addition to a vote of the School Committee.
  - o Regional School Districts do not need to submit a vote of the municipal body.
  - o For the vote of the municipal governing body, a copy of the text of the vote, which shall be substantially the same as the MSBA's SOI vote language, must be submitted with a certification of the City/Town Clerk that the vote was taken and duly recorded, and the date of the vote must be provided.

CLOSED SCHOOLS: Districts that have reported closed school information must download the report from the "Closed School" tab, which can be found on the District Main page. Please print this report, which then must be signed by the Superintendent, the School Committee Chair, and the Chief Executive Officer. A signed report, with original signatures must be included with the District's hard copy SOI submittal. If a District submits multiple SOIs, only one copy of the Closed School information is required.

ADDITIONAL DOCUMENTATION FOR SOI PRIORITIES #1 AND #3: If a District selects Priority #1 and/or Priority #3, the District is required to submit additional documentation with its SOI.

• If a District selects Priority #1, Replacement or renovation of a building which is structurally unsound or otherwise in

В"--

a condition seriously jeopardizing the health and safety of the school children, where no alternative exists, the MSBA requires a hard copy of the engineering or other report detailing the nature and severity of the problem and a written professional opinion of how imminent the system failure is likely to manifest itself. The District also must submit photographs of the problematic building area or system to the MSBA.

• If a District selects Priority #3, Prevention of a loss of accreditation, the MSBA requires the full accreditation report (s) and any supporting correspondence between the District and the accrediting entity.

**ADDITIONAL INFORMATION:** In addition to the information required with the SOI hard copy submittal, the District may also provide any reports, pictures, or other information they feel will give the MSBA a better understanding of the issues identified at a facility.

If you have any questions about the SOI process please contact Brian McLaughin at 617-720-4466 or Brian McLaughlin@massschoolbuildings.org.

# B

# **Massachusetts School Building Authority**

School District Waltham

District Contact Susan Nicholson TEL: (781) 314-5400

Name of School Waltham Sr High

Submission Date 4/1/2013

### SOI CERTIFICATION

To be eligible to submit a Statement of Interest (SOI), a district must certify the following:

- The district hereby acknowledges and agrees that this SOI is NOT an application for funding and that submission of this SOI in no way commits the MSBA to accept an application, approve an application, provide a grant or any other type of funding, or places any other obligation on the MSBA.
- ☑ The district hereby acknowledges that no district shall have any entitlement to funds from the MSBA, pursuant to M.G.L. c. 70B or the provisions of 963 CMR 2.00.
- The district hereby acknowledges that the provisions of 963 CMR 2.00 shall apply to the district and all projects for which the district is seeking and/or receiving funds for any portion of a municipally-owned or regionally-owned school facility from the MSBA pursuant to M.G.L. c. 70B.
- The district hereby acknowledges that this SOI is for one existing municipally-owned or regionally-owned public school facility in the district that is currently used or will be used to educate public PreK-12 students and that the facility for which the SOI is being submitted does not serve a solely early childhood or Pre-K student population.
- After the district completes and submits this SOI electronically, the district must sign the required certifications and submit one signed original hard copy of the SOI to the MSBA, with all of the required documentation described under the "Vote" tab, on or before the deadline.
- The district will schedule and hold a meeting at which the School Committee will vote, using the specific language contained in the "Vote" tab, to authorize the submission of this SOI. This is required for cities, towns, and regional school districts.
- Prior to the submission of the hard copy of the SOI, the district will schedule and hold a meeting at which the City Council/Board of Aldermen or Board of Selectmen/equivalent governing body will vote, using the specific language contained in the "Vote" tab, to authorize the submission of this SOI. This is not required for regional school districts.
- ② On or before the SOI deadline, the district will submit the minutes of the meeting at which the School Committee votes to authorize the Superintendent to submit this SOI. The District will use the MSBA's vote template and the vote will specifically reference the school and the priorities for which the SOI is being submitted. The minutes will be signed by the School Committee Chair. This is required for cities, towns, and regional school districts.
- ☑ The district has arranged with the City/Town Clerk to certify the vote of the City Council/Board of Aldermen or Board of Selectmen/equivalent governing body to authorize the Superintendent to submit this SOI. The district will use the MSBA's vote template and submit the full text of this vote, which will specifically reference the school and the priorities for which the SOI is being submitted, to the MSBA on or before the SOI deadline. This is not required for regional school districts.
- The district hereby acknowledges that this SOI submission will not be complete until the MSBA has received all of the required vote documentation and certification signatures in a format acceptable to the MSBA.

Chief Executive Officer *		1	1
Jeannette A. McCa	othy earrest A.M.	Cashy Susan M. Nich	0150K
(print name)	(print name)	(print name)	<del>_</del>
Journal G. Mc Carl	Janual G. M	ils Susan M. Nich	olson
(signature)	(signature)	(signature)	
Date 4/3/3	Date 4/3/13	Date 4/3/13	

<sup>\*</sup> Local chief executive officer: In a city or town with a manager form of government, the manager of the municipality; in other cities, the mayor; and in other towns, the board of selectmen unless, in a city or town, some other municipal office is designated to the chief executive office under the provisions of a local charter.

# Massachusetts School Building Authority

Scho	ol District Waltham
Distr	ict Contact Susan Nicholson TEL: (781) 314-5400
Nam	e of School Waltham Sr High
Subm	tission Date <u>4/1/2013</u>
Note	e Following Priorities have been included in the Statement of Interest:
ine	Office the state of the statement of the est.
1.	Replacement or renovation of a building which is structurally unsound or otherwise in a condition seriously jeopardizing the health and safety of school children, where no alternative exists.
2. [	Elimination of existing severe overcrowding.
3. ☑	Prevention of the loss of accreditation.
4. ☑	Prevention of severe overcrowding expected to result from increased enrollments.
5. ☑	Replacement, renovation or modernization of school facility systems, such as roofs, windows, boilers, heating and ventilation systems, to increase energy conservation and decrease energy related costs in a school facility.
6. □	Short term enrollment growth.
7. 区	Replacement of or addition to obsolete buildings in order to provide for a full range of programs consistent with state and approved local requirements.
8. □	Transition from court-ordered and approved racial balance school districts to walk-to, so-called, or other school districts.

## **SOI Vote Requirement**

I acknowledge that I have reviewed the MSBA's vote requirements for submitting an SOI which are set forth in the Vote Tab of this SOI. I understand that the MSBA requires votes from specific parties/governing bodies, in a specific format using the language provided by the MSBA. Further, I understand that the MSBA requires certified and signed vote documentation to be submitted with the SOI. I acknowledge that my SOI will not be considered complete and, therefore, will not be reviewed by the MSBA unless the required accompanying vote documentation is submitted to the satisfaction of the MSBA.

Potential Project Scope:

Renovation/ Addition

Is this SOI the District Priority SOI?

YES

#### District Goal for School: Please explain the educational goals of any potential project at this school

The SOI for Waltham High School is based on concerns about the loss of accreditation, our vision for Ch. 74 certified programs within our CTE option, the need to provide a wireless environment, enhanced Special Education and Finish Strong programs to address drop out rates and to better meet student needs, concerns over recent enrollment projections and the aging infrastructure of the building. We also need to address ADA issues to provide students with disabilities with open access to all programs in all building areas. Adequate space must be provided in our health offices. In 2005 the New England Association of Schools and Colleges identified the following areas as inadequate and/or outdated: outdated and small science lab areas lacking modern accourtements; insufficient space for the Carpentry program; better site for the Graphic

6 Communications program; need for indoor/outdoor space for the Child Care program; appropriate privacy in the Health office: ADA compliance issues; HVAC upgrades. We have made some improvements but most of the above require a more significant project. Waltham has always provided vocational programs for its students and has developed a vision to improve and increase our CTE program. Waltham is NOT a member of Minuteman Regional H.S. We currently offer nine Ch. 74 certified programs. We have a vision and commitment to offer new programs over the next few years in Culinary Arts. Cosmetology, Allied Health, Plumbing and Protective Services which aligns with recent student interest in these areas. This is coupled with solving other CTE program issues: curricular options in Carpentry are limited by space constraints; Child Care students must be out-placed because there is no in-house option. Additional space allows for enhanced programs which will help reduce drop out rates. Similar program improvements (for example, Alternative High School option) in Special Education and Finish Strong will lead to similar results but will need minimally retrofitted or new space. The district worked with NESDEC to update enrollment projections using 10/1/11 and 10/1/12 data. The analysis revealed that the district is in the midst of a significant growth cycle due to increased birth rates and increased Kindergarten Cohort Survival ratios. The current impact is at grades K-5 but will roll through all grade levels and will fully impact the high school in 2021 when a 35% (500 student) increase is projected. Enrollments and a commitment to growing CTE will exacerbate constrained space issues. Finally the existing high school was first occupied in 1969. This building has been well maintained and has undergone some important renovation projects. For example, the roof has been replaced and significant boiler work done. However, it is best described as a facility with "aging infrastructure" and these resultant issues; the window walls have only had emergency repairs and are single pane energy inefficient; ADA issues remain and need to be addressed; any technology enhancements are carried out via "raceway" options and the district is committed to a wireless environment to allow 21st century curriculum; asbestos removal above drop ceilings should be completed. The building in its current state is fast approaching the outer limits of use to provide an efficient and effective learning environment for our students.

# District's Proposed Schedule: What is the District's proposed schedule to achieve the goal(s) stated above?

There has already been \$150,000 approved and allocated to begin the process of a feasibility study once the M.S.B.A. has approved this project. Once the scope of work and the cost of the project is established by the feasibility study and approved by M.S.B.A., the process for approvals from the School Committee and the City Council would begin and take 5-8 weeks to complete. The schedule to begin the building process would depend upon approval of this project by the M.S.B.A. as the city would be looking for financial support to move this project forward in these challenging economic times.

Is this part of a larger facilities plan?

If "YES", please provide the following:

Facilities Plan Date:

Planning Firm:

Please provide an overview of the plan including as much detail as necessary to describe the plan, its goals and how the school facility that is the subject of this SOI fits into that plan:

Please provide the current student to teacher ratios at the school facility that is the subject of this SOI: 20 students per teacher

Please provide the originally planned student to teacher ratios at the school facility that is the subject of this SOI: 30 students per teacher

Does the District have a Master Educational Plan that includes facility goals for this building and all school buildings in District?

YES

If "YES", please provide the author and date of the District's Master Educational Plan.

Dr. Susan M. Nicholson, Superintendent, has provided a four year, 2012-2015, District Improvement Plan. The Superintendent has also created a five year Capital Improvement Plan, FY14-FY18 for all the facilities in the district.

Is there overcrowding at the school facility? NO

If "YES", please describe in detail, including specific examples of the overcrowding.

Has the district had any recent teacher layoffs or reductions?

YES

If "YES", how many teaching positions were affected? 5

"B'

B'

At which schools in the district? Waltham High School

Please describe the types of teacher positions that were eliminated (e.g., art, math, science, physical education, etc.).

1 Alternative teacher .6 Art teacher .4 CTE teacher .3 English teacher .6 Instructional Tech teacher .4 Phys. Ed teacher .4 Reading teacher 1 Science/Health teacher .8 World Language teacher

NO

Has the district had any recent staff layoffs or reductions?

If "YES", how many staff positions were affected? 0

At which schools in the district?

Please describe the types of staff positions that were eliminated (e.g., guidance, administrative, maintenance, etc.).

Please provide a description of the program modifications as a consequence of these teacher and/or staff reductions, including the impact on district class sizes and curriculum.

N/A

Please provide a detailed description of your most recent budget approval process including a description of any budget reductions and the impact of those reductions on the district's school facilities, class sizes, and educational program.

The budget approval process includes a proposed request on February 6, 2013 of 20.25 additional positions. After further review, the budget approval process now includes a proposed request on February 27, 2013 of a net 11.7 additional positions. The budget approval process will continue through April 24, 2013 when the final vote is expected.

# **General Description**

BRIEF BUILDING HISTORY: Please provide a detailed description of when the original building was built, and the date(s) and project scopes(s) of any additions and renovations (maximum of 5000 characters).

The High School was built in 1968 on 43.3 acres of property. In 1998 the auto tech shop was built directly behind the high school to meet educational needs. In 2002, a Fine Arts addition was constructed to meet educational needs. In 2004, two full fields of new style artificial turf were installed to meet educational needs. The high school roof was replaced in October-November 2011 during the construction of multiple solar panels on all school roofs as part of a city-wide "Green Project." The acreage available appears to give owners/designers multiple options to correct shortfalls of appropriate educational space.

TOTAL BUILDING SQUARE FOOTAGE: Please provide the original building square footage PLUS the square footage of any additions.

449700

SITE DESCRIPTION: Please provide a detailed description of the current site and any known existing conditions that would impact a potential project at the site. Please note whether there are any other buildings, public or private, that share this current site with the school facility. What is the use(s) of this building(s)? (maximum of 5000 characters).

There are no known existing conditions that would impact a potential project at this site.

ADDRESS OF FACILITY: Please type address, including number, street name and city/town, if available, or describe the location of the site. (Maximum of 300 characters)

617 Lexington Street, Waltham, MA 02452

BUILDING ENVELOPE: Please provide a detailed description of the building envelope, types of construction materials used, and any known problems or existing conditions (maximum of 5000 characters).

Constructed in 1968, Waltham High School is a three and four story steel frame structure with brick and C.M.U. non bearing interior walls. 95 % of the roofs were replaced during the period of Oct 2011 to Nov, 2011 including insulation with .72 mil PVC (Sarnifil) material. Roof drains have also been replaced during this time. Exterior walls are brick veneer and pre-cast concrete. Windows for the most part are aluminum framed, single pane glass; a majority of these units need to be replaced. The window walls cause major heat loss, replacement will create a "green envelope" for the facility. The building is not completely A.D.A. compliant and is in need of addressing this issue. A majority of the exterior doors are in need of replacement as well as a quantity of interior doors. The building was well constructed and well maintained, but as noted, infrastructure systems are dated and produce inefficiencies.

Has there been a Major Repair or Replacement of the EXTERIOR WALLS? NO

Year of Last Major Repair or Replacement: 1968 Description of Last Major Repair or Replacement:

Has there been a Major Repair or Replacement of the ROOF? YES

Year of Last Major Repair or Replacement: 2011

Type Of ROOF: PVC .72 mil (Samifil)

Description of Last Major Repair or Replacement:

Replaced existing roof in Nov 2011 including replacing roof drains and new insulation.

Has there been a Major Repair or Replacement of the WINDOWS? NO

Year of Last Major Repair or Replacement: 2008

Type Of WINDOWS: Double Pane

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# Description of Last Major Repair or Replacement:

No major replacement, a few sections of single pane windows (4)were replaced with double pane insulated windows to resolve a heat issue at the back of the school.

MECHANICAL and ELECTRICAL SYSTEMS: Please provide a detailed description of the current mechanical and electrical systems and any known problems or existing conditions (maximum of 5000 characters).

The original mechanical and electrical systems are dated 1968.

Presently there are 5 Aeroc condensing boilers (1999) which supply hot water to heat the hydroid heating system and the domestic hot water tank. The heating system consists of two (2) main circulators located in the boiler room and eight (8) secondary circulators throughout the building. The building is equipped with fourteen (14) air handling units which introduce outside air and which are critical to providing fresh air and appropriate climate within the facility. Each classroom is pneumatically controlled by a thermostat located in each space. Due to the age of the pneumatic system, moisture and leakage prohibits the efficiency of the heating system as well as inaccurate classroom temperatures. Ancillary equipment throughout is antiquated and in need of replacement. Unit ventilators should be changed to fan coil units with associated roof top units controlled by DDC. The pneumatic valves throughout are in need of replacement.

The center block air conditioning system consists of an air cooled chiller and two air handlers. Control issues with the center block air conditioning system have been a habitual issue and failed in the spring of 2012. The television studio needs to have suitable air conditioning installed to appropriately cool recently installed electronic equipment. The chimney lining is in need of repair. The electrical

service has three electrical services each sized at 2000 amperes, 208/120 volt 3 phase – 4 wire. The service entrance equipment is made up of three switchboard enclosures with a 2000 ampere main circuit breaker in each enclosure. All three switchboards have two distribution sections. There is no surge protection on the existing electric service. Electrical primary and secondary feeds as well as the switchboard and transformers shall be examined for general condition. There is a 150KW emergency generator located at the high school. The emergency transfer switches are in need of modernization due to ongoing maintenance concerns. Typical classrooms have two 120 volt duplex receptacles. This is inadequate for today's educational needs. In 2003 the fire alarm system was replaced in its entirety.

Has there been a Major Repair or Replacement of the BOILERS? YES

Year of Last Major Repair or Replacement: 1999

Description of Last Major Repair or Replacement:

Replaced original American Standard boilers with 5 Aerco Benchmark 2.0 high efficiency condensing boilers.

Has there been a Major Repair or Replacement of the HVAC SYSTEM? NO

Year of Last Major Repair or Replacement: 1968

Description of Last Major Repair or Replacement:

Has there been a Major Repair or Replacement of the ELECTRICAL SERVICES AND DISTRIBUTION SYSTEM? NO

Year of Last Major Repair or Replacement: 1968

Description of Last Major Repair or Replacement:

BUILDING INTERIOR: Please provide a detailed description of the current building interior including a description of the flooring systems, finishes, ceilings, lighting, etc. (maximum of 5000 characters).

Interior walls in classrooms, offices, gym and cafeteria are C.M.U. Some offices are gypsum wall board. Restrooms are ceramic tile. The corridor and stairwell flooring consists of vinyl asbestos tile and vinyl composition tile. The classroom flooring consists of vinyl asbestos tile. Toilet rooms are seamless epoxy and some offices and the library consists of wall to wall carpeting. The ceilings throughout are 2' x 4' acoustical tile suspended grid type. Any renovation would need to include asbestos abatement in the ceilings. The gym ceiling is a painted exposed structure. The restrooms ceiling is gypsum board, painted.

PROGRAMS and OPERATIONS: Please provide a detailed description of the current programs offered and indicate whether there are program components that cannot be offered due to facility constraints, operational constraints, etc. (maximum of 5000 characters).

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Waltham High School is a comprehensive high school with a wide range of educational programs (See attached Program of Studies). We are unable to offer several programs because of limitations of the building (Cosmetology, Culinary Arts, and Allied Health, Plumbing and Protective Services). Other programs are in spaces that are not considered adequate (Carpentry and Cabinetmaking, Electrical, Child

Care, and Graphic Communications). Computer labs are not adequate. Locker room areas do not meet the demands of our current extracurricular programs.

CORE EDUCATIONAL SPACES: Please provide a detailed description of the Core Educational Spaces within the facility, a description of the number and sizes (in square feet) of classrooms, a description of science rooms/labs including ages and most recent updates, and a description of the media center/library (maximum of 5000 characters).

Waltham High School was built in 1968 and there have been few updates. There are 125 classrooms ranging from 730-990 square feet. Science labs are 990 square feet and include both student seating and lab areas and were identified as outdated in the 2005 NEASC accreditation report. They have not been updated in any way since the building was completed in 1968. The media center facility exists as it did in 1968, except for some technology upgrades, and were noted as inadequate in the most recent NEASC report.

CAPACITY and UTILIZATION: Please provide a detailed description of the current capacity and utilization of the school facility. If the school is overcrowded, please describe steps taken by the administration to address capacity issues. Please also describe in detail any spaces that have been converted from their intended use to be used as classroom space (maximum of 5000 characters).

Waltham High School's Commonwealth of Massachusetts certificate of inspection permit lower level capacity is 160, 1st floor is 830, 2nd floor is 830, 3rd floor is 880. The current student enrollment is approximately 1380. The need for office space has displaced a number of classrooms over the past several years. Three computer labs have taken over additional classroom space. An alternative program is utilizing five classrooms. Special Education programs require smaller class sizes.

MAINTENANCE and CAPITAL REPAIR: Please provide a detailed description of the district's current maintenance practices, its capital repair program, and the maintenance program in place at the facility that is the subject of this SOI. Please include specific examples of capital repair projects undertaken in the past, including any override or debt exclusion votes that were necessary (maximum of 5000 characters).

#### Maintenance:

The Waltham Public Schools Facilities Department has three divisions within the department, a custodial division, a maintenance division and the office of facilities management. The office of facilities management consists of a Director of Facilities and his secretary, a Preventive Maintenance Coordinator, a Life Safety, Compliance & Environmental Coordinator. The maintenance division provides maintenance for the school district and consists of the following positions; Two Working Maintenance Foremen, One foreman is a licensed H.V.A.C. Technician & a Licensed Master Electrician and supervises two Electricians, a H.V.A.C. Technician and a Plumber. The other Working Foreman (Locksmith/Carpenter) supervises two Carpenters and two Painters.

The Department is using SchoolDude.com as a web based computerized maintenance management system to oversee and record maintenance work orders and preventive maintenance.

We have presently 8 new schools on line with D.D.C. controls maintaining all of our heating, ventilation and air conditioning within theses schools. Some buildings also maintain lighting systems.

Within the High School there are 15 custodians working two shifts to maintain the upkeep of the building. They are supervised by a senior custodian who is responsible for requesting maintenance issues through the internet maintenance management system. The senior custodian assigns requests to the custodial staff made by the preventive maintenance coordinator. Higher level preventive maintenance will be performed by the maintenance staff.

Attached for your review is our maintenance procedure.

Capital Repair Projects:

Within the last ten (10) years capital projects have been completed at Waltham High School.

In 1998, a newly constructed Automotive Shop for \$1,023,381 +/-

In 1999, we installed five gas fired Aerco Benchmark boilers (condensing heat exchangers) for the cost of \$286,000.

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Although the ancillary equipment (unit ventilators, Air handling units, Roof Top units, piping) remains original.

In 2001, built an addition for a Fine Arts Center \$1,677,821. In 2001, 2002 replaced student lockers throughout the building \$94,000 +

In 2002, replaced Fire Alarm system \$490,000 +/-

In 2010, 206 occupancy sensors were added to classrooms/offices and 24 lighting retrofits at a total project cost of \$68,532 an estimated utility incentive of \$25,374 for a total project cost to Waltham of \$43,158. It is estimated the Waltham School system will save \$15,225 whereby realizing a 2.8 year payback. 95% of the high school roof was replaced in the fall of 2011 when a major "green project" was initiated by the City and solar panels were added to most school buildings. We also have put two projects out to bid for replacement of the core air conditioning/cooling system and for mandated Title IX locker room upgrades.

Attached for your review is our 5 Year Capital Plan.

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#### Priority 3

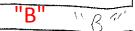
Question 1: Please provide a detailed description of the "facility-related" issues that are threatening accreditation. Please include in this description details related to the program or facility resources (i.e. Media Center/Library, Science Rooms/Labs, general classroom space, etc.) whose condition or state directly threatens the facility's accreditation status.

Background: Waltham High School is a comprehensive high school with both academic and Chapter 74 Career and Vocational Technical Programs. Waltham has provided its students with programs in Vocational training since 1892 and is committed to those programs. Until the late 1990s Waltham maintained two separate schools: One for the traditional academic programs and one for Vocational Technical programs. At that time it was determined that the needs of our students were no longer being met under this model, that all students needed to be exposed to the highest quality academics as well as opportunities in Career and Vocational Education programs. In response to the move, a new automotive facility was built adjacent to Waltham High School at a cost of approximately \$1,000,000. All other Vocational Technical programs are housed in spaces that have been retrofitted for use by the current programs: In all cases the space was either classroom space or space created for Industrial Arts programs. Those space needs have to be addressed as well as the need to increase Vocational Technical offerings. In the early 1990's a decision was made to move all Central Offices to the High School building, taking classroom, guidance office, hallway, and faculty space away. Consideration has been given, but no final decision has been made, on moving Central Office out of the high school. Waltham High School was built in 1968; it has been well-maintained and is on an excellent site. In order to meet current educational needs several issues must be addressed very soon. The high school needs to reclaim Central Office space as it plans for significantly increased enrollment and mandated program needs (for example, Alternative High School model).

Science labs are outdated, operating under 1960's technology, lab space is inadequate, and does not meet square footage requirements. Chemical storage areas are obsolete and dangerous. Ventilation systems are constantly breaking down and therefore need constant maintenance. NEASC requested and received an "update on our plans to address the shortcomings of the school Science labs." Lab space that needs addressing includes 19 Science lab/classrooms and two other lab areas (including a chemical storage room and lab preparation room.)

NEASC has informed us that the following areas need to be addressed in order to comply with the ADA and HP regulations for the state of Massachusetts: Television studio, Mini Gym, all 13 boys' lavatories and 13 girls' lavatories, six mens' lavatories, and six women's' lavatories, the Medical Suite for Health services, ten entrances/exits, and approximately 150 rooms and offices (door hardware and accessibility).

NEASC has informed us that several Vocational labs, including Child Care, Carpentry and Cabinetmaking, Graphic Communications, and Electrical are not adequate for those programs and required a plan to address those needs by 2010. These programs enroll over 200 current students. It is important to note that this number is likely to increase by expanded and enhanced offerings in concert with projections of significant increase in high school enrollment over the next five (5) to ten (10) years.



Question 2: Please describe the measures the district has taken to mitigate the problem(s) described above.

\$150,000 has been approved for a feasibility study. Capital Improvement funding (\$550,000) has been approved for the Culinary Arts and Cosmetology programs; however, initial bids came in well above the committed amount so the projects have been stalled and are now viewed as better suited for inclusion in the SOI. A few lavatories within the high school have been retrofitted to better accommodate student needs but the building does not fully comply with current ADA regulations. With support from the School Committee, the Superintendent created a Facilities Planning Committee to review current needs and devise a plan to meet the challenge of increasing enrollment and the high school project is critical to its success. The School Committee, Mayor and City Council are prepared to support corrections and improvements to the high school. With this committed support within the City, we only await MSBA's invitation to move forward with the process.

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#### Priority 3

Question 3: Please provide a detailed explanation of the impact of the problem described in this priority on your district's educational program. Please include specific examples of how the problem prevents the district from delivering the educational program it is required to deliver and how students and/or teachers are directly affected by the problem(s) identified.

Science classes are not afforded up-to-date lab areas for experiments. Science lab areas are overcrowded, and in some cases students need to triple and quadruple up in areas designed for two students. Handicapped students cannot access instructional areas including Television Production classes and Fitness classes. Handicapped students have inadequate access to the Health/ Medical area and lavatories throughout the building. Students in the Carpentry and Cabinetmaking program do not have adequate space to provide for the competencies that need to be covered (such as framing, roofing, and siding) Students in Graphic Communications are unable to easily utilize equipment used in the industry (computers, presses, plate making). Students in the Child Care program must be placed in internships off site in order to work with young children, as our facility does not allow for that exposure onsite. Demand for our Electrical program exceeds the physical space we have and students are unable to enroll into the program each year.

In addition to the limitations and problems noted above, we have determined that there is great need for program enhancements and improvements that focus on alternative programming for our neediest students in Special Education and to have positive impact on issues like drop out rates. We have clearly identified that current space limits and impedes high standard programs which allow us to better meet student needs.

#### Please also provide the following:

Name of accrediting entity (maximum of 100 characters)::

NEASC

Current Accreditation Status: Please provide appropriate number as 1=Passed, 2=Probation, 3=Warning, 4=Lost:

If "WARNING", indicate the date accreditation may be switched to Probation or lost::

If "PROBATION", indicate the date accreditation may be lost::

Please provide the date of the first accreditation visit that resulted in your current accreditation status.:

11/1/2005

Please provide the date of the follow-up accreditation visit::

11/1/2015

Are facility-related issues related to Media Center/Library? If yes, please describe in detail in Question 1 below.:

NO

Are facility-related issues related to Science Rooms/Labs? If yes, please describe in detail in Question 1 below.:

Are facility-related issues related to general classroom spaces? If yes, please describe in detail in Question 1 below.: YES

Are facility-related issues related to SPED? If yes, please describe in detail in Question 1 below: NO

Are facility-related issues related to support spaces? If yes, please describe in detail in Question 1 below.:

NO

Are facility-related issues related to "Other"? If yes, please identify the other area below and describe in detail in Ouestion 1 below.:

NO

Please describe (maximum of 100 characters).:

Question 1: Please describe the conditions within the community and School District that are expected to result in increased enrollment.

The district worked with NESDEC to update enrollment projections using 10/1/11 and 10/1/12 data. The analysis revealed that the district is in the midst of a significant growth cycle due to increased birth rates and increased kindergarten cohort survival ratios. The current impact is at the elementary level, but will roll through all grade levels and will fully impact the high school in 2021 when a 35% (500 student) increase is projected. Enrollment and a commitment to growing CTE programs will exacerbate constrained issues.

District enrollment is growing by 100+ students per year with the most significant impact currently at grades K-5. The growth has been consistent for several years and projects to continue.

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#### Priority 4

Question 2: Please describe the measures the School District has taken or is planning to take in the immediate future to mitigate the problem(s) described above.

The district is planning to deal with impending enrollment increases projected by NESDEC in a thoughtful proactive manner that is cost efficient. With support from the School Committee, the Superintendent has created a Facilities Planning Committee to consider a multitude of ways to address the enrollment growth. The most immediate concern is to provide program space at the K-5 level. Under consideration are several options that include moving Special Education Programs and Preschool classes, some redistricting and/or identifying alternative space for some programs (for example move preschool to rented space). The Facilities Planning Committee is also considering restructured Grade configurations for Middle Schools (currently Grades 6-7-8 to a Grade 5-6 and 7-8 which moves Grade 5 out of the K-5 current structure). Additionally, there is some thought being given to having Middle Schools transition to Grades 5-6-7 with Grade 8 moving to the High School. Such a move solves current preK-8 issues but exacerbates the pressure on High School space and program.

Other consideration is being given to moving Central Office and other district programs (for example Parent Information Center, Attendance Officer and Food Service) out of the High School to create space for needed High school Programs. As an example, with some renovation, the central Office area could be well used by Alternative High School options and more specialized Special Educations options.

What is most compromised in the short term is the inadequacy of space for CTE / Ch. 74 programs. Unless expensive retrofits are undertaken, we will continue to lose students to regional tech schools in the areas of Culinary Arts, Cosmetology, Allied Health, Plumbing and Protective Services. The district feels strongly about keeping these students in district by meeting the growing interest in these types of programs. Similarly, more traditional options (carpentry needs more appropriate space, child care needs an inhouse internship option and new programs (plumbing) need additional space. The resolution outside of a major building project will necessitate significantly higher costs to retrofit these projects.

Question 3: Please provide a detailed explanation of the impact of the problem described in this priority on your district's educational program. Please include specific examples of how the problem prevents the district from delivering the educational program it is required to deliver and how students and/or teachers are directly affected by the problem identified.

The district's goal of a 1:1 learning environment for all students will be impeded at the high school level because of the challenges directly related to installing a wireless infrastructure. It is not likely that there will be great impact on High School programs in the short term beyond what we are currently experiencing. For example, inadequate space in our science labs compromises and impacts curriculum delivery in a negative fashion. Constraints on the CTE/Ch. 74 programs have already been articulated. However, the enrollment growth is coming because of significant changes in birth rates and K survival ratios. The problems noted above will be exacerbated by substantial pressure placed on academic programs in all curricular areas. The High school is currently scheduled in the 70% range but with 500 additional students the schedule rate will increase rapidly beyond 85% once the roll through enrollment growth begins in five or so years.

In the short run, space allocated to Central Office could be better utilized for Special Education and an Alternative High School. The Parent Information Center could be retrofitted for a kitchen for a restaurant "lab" setting option.

The greatest immediate impact is felt on existing traditional vocational programs that struggle with inadequate space to deliver appropriate programming. These challenges are best addressed with a thoughtful feasibility study which results in redesigned space that meets the needs of our children and prepares them to be college and career-ready.

#### Please also provide the following:

Cafeteria Seating Capacity:

900

Number of lunch seatings per day:

3

Are modular units currently present on-site and being used for classroom space?:

NO

If "YES", indicate the number of years that the modular units have been in use:

Number of Modular Units:

Classroom count in Modular Units:

Seating Capacity of Modular classrooms:

What was the original anticipated useful life in years of the modular units when they were installed?:

Have non-traditional classroom spaces been converted to be used for classroom space?:

NO

If "YES", indicate the number of non-traditional classroom spaces in use:

Please provide a description of each non-traditional classroom space, its originally-intended use and how it is currently used (maximum of 1000 characters).:

Please explain any recent changes to the district's educational program, school assignment polices, grade configurations, class size policy, school closures, changes in administrative space, or any other changes that impact the district's enrollment capacity (maximum of 5000 characters).:

The Facilities Planning Committee is currently researching several options to address the immediate enrollment concerns. These options will be presented to School Committee for their review.

What are the district's current class size policies (maximum of 500 characters)?:

Per the Waltham Educators Association Contract:

Kindergarten: 20

Grades 1-6: 25

Middle and Senior High School, exclusive of Ch. 74 programs and team teaching: Academic Subjects=30, Science

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	Labs=20	), Technical Education=1	5, Family/Cons	umer Science=20	0, Art=15, Musi	c=30, Physical Ed	lucation=25		<u> </u>
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Question 1: Please provide a detailed description of the issues surrounding the school facility systems (e.g., roof, windows, boilers, HVAC system, and/or electrical service and distribution system) that you are indicating require repair or replacement. Please describe all deficiencies to all systems in sufficient detail to explain the problem.

The window system is original from 1968 and consists of single pane windows. It is difficult to maintain constant temperatures within the educational building. These windows should be changed to double thermo pane windows.

In 1999 the boilers were replaced with five (5) AERCO condensing boilers. To date, we have had two of these boilers fail (heat exchangers).

The H.V.A.C. system is antiquated, there is no direct digital controls (presently pneumatic) all original ancillary pumps and controls need to be updated due to the age of the facility. Temperatures are difficult to maintain throughout the building. Motors should be converted to NEMA motors. These chillers failed in the spring of 2012 and we are in a bid process for repair. The system will need to be replaced in its entirety as part of this project. The chiller for the center block of the building should be changed to a DX split system, this unit and its controls are inefficient and can not maintain temperature appropriately. The unit ventialtors should be replaced with fan coil units and R.T.U.'s w/ D.D.C. The air conditioning system at the 1100 + seat auditorium is in need of replacement. This is an ideal location for demand control ventilation. Temperatures within the auditorium are extremely difficult to maintain.

The electrical service is presently above ground on poles, the poles are 40 years old and are in need of replacing; a potential solution of direct burial cable is possible. The arc shoots within the manual break switch are in need of repair. If the electrical service is to be left above ground the use of spacer cable may be best rather than 3 phase over cross arm.

Regarding the electrical distribution system, three of the switchboards are 1200 amps and one is a 2000 amp; they are 120/208v 3 phase. Main breakers may need to be checked be checked and possible replaced. All the motor controller within the building need to be replaced due to the age.

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#### Priority 5

Question 2: Please describe the measures the district has already taken to mitigate the problem/issues described in Question 1 above.

As repairs are needed the maintenance staff addresses and performs corrective maintenance. Regarding major renovations of building systems. The city has approved \$150,000 for a feasibility study to correct these concerns. Capital Improvement Plan funding has been approved for the Culinary Arts and Cosmetology programs (bids came in too high and have stalled). Similarly funding is available to complete a wireless project which will in and of itself allow for curriculum enhancements. The School Committee has also funded the NESDEC enrollment study which will provide better data for future decision making. A Facilities Planning Committee is considering current stresses on facilities created by enrollment growth. Several of these decisions could have an impact on the scope and needs of a high school project. The development of a five year vision for Ch. 74/CTE programming coupled with a vision for Special Education and other high school based issues (Alternative HS/drop out prevention, etc) has given focus and direction to what is really needed.

Question 3: Please provide a detailed explanation of the impact of the problem/issues described in Question 1 above on your district's educational program. Please include specific examples of how the problem prevents the district from delivering the educational program it is required to deliver and how students and/or teachers are directly affected by the problem identified.

Single-pane windows are inadequate to keep heat in the classrooms. Heating systems cannot keep classrooms warm in the cold winter months. Students in several classrooms on the north side of the building need to be regularly moved because of these uncomfortable conditions.

Hardware on doors does not meet ADA and HP state requirements. Handicapped students do not have proper access. Several corridor, fire, gymnasium, and office doors are beyond repair and obsolete.

Electrical systems are 1960's technology and have not been updated. Circuits are tripped regularly due to inadequate power supply. Computer labs, Vocational program equipment, and other IT equipment were not planned for when the building was designed and are an important part of our present educational program. Current electrical and IT systems are enhanced by the creation of a "raceway model" for improved wiring. As we look to move the high school into a wireless environment, substantial work is necessary in this area. Wireless availability will have huge impact on curricular options and hardware decisions all of which are critical to create and sustain 21st century learning opportunities for all students.

Lighting in classrooms was updated with a grant from Boston Edison approximately 20 years ago, although several office areas, Library/Media, and Gymnasiums were not updated at that time and lighting needs in those areas should be addressed.

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#### Priority 5

Question 4: Please describe how addressing the school facility systems you identified in Question 1 above will extend the useful life of the facility that is the subject of this SOI and how it will improve your district's educational program.

The current building is structurally sound and the current layout of the building is conducive to providing an excellent educational environment because of the courtyard configuration. Correcting the identified issues will assist the educational process providing appropriate indoor climate and environmental control issues.

#### Please also provide the following:

Have the systems identified above been examined by an engineer or other trained building professional?:

If "YES", please provide the name of the individual and his/her professional affiliation (maximum of 250 characters)::

Keyes associates, LLP, THe CO/OP-ADA, Novare Engineers-Heating, Ventilation and Plumbing

The date of the inspection::

3/10/1999

A summary of the findings (maximum of 5000 characters)::

Question 1: Please provide a detailed description of the programs not currently available due to facility constraints, the state or local requirement for such programs, and the facility limitations precluding the programs from being offered.

Computer lab space is not adequate; the number of computers per student does not meet state technology guidelines. The building was not designed for computer use. Current wiring must run through corridor raceways because of spray on asbestos on infrastructure above the drop ceilings. This impedes access and availability of technology. Mobile labs and individual student device usage are dependent on developing wireless capacity within the building.

We are unable to offer the following programs because of a lack of space: Culinary Arts, Cosmetology, Allied Health, Plumbing and Protective Services. We do not have adequate lab space for a Technology/Engineering program. We do not have appropriate space to include an in-house child care/preschool option for CTE (students have to be out placed as interns); this also limits our opportunity to house and in-house Integrated Preschool which would offer enhanced options for Special Education.

Child Care, Carpentry and Cabinetmaking, Graphic Communications, and Electrical programs are limited due to facility constraints. This building was not designed to house these programs: The space was retrofitted when the former Vocational School building was made surplus.

Special Education Pervasive Disability Disorder program space is not adequate. The Special Education program would benefit from additional smaller space options and there is great need for an in-house Alternative High School program. Minimally, Central Office should move and its core area retrofitted for Special Education programs.

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#### Priority 7

Question 2: Please describe the measures the district has taken or is planning to take in the immediate future to mitigate the problem(s) described above.

In order to deliver an appropriate education for students, the district has retrofitted classrooms for computer use but have reached the end of the productive road for those optons. 21st century curriculum and instruction needs wireless capability and the district is currently trying to pull together funding to make this a viable option in the short run, but the best solution is to do it as part of a larger high school project.

The district with School Committee, Mayor and City Council has been sensitive to and supportive of trying to resolve CTE/Ch.74 options in Culinary Arts and Cosmetology and have even appropriated Capital Funds to move in this direction; and yet, this remains a reactive approach. The development of a five year vision for CTE/Ch. 74 has now generated a defined focus to the development of a planned approach to meet student needs.

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Question 3: Please provide a detailed explanation of the impact of the problem described in this priority on your district's educational program. Please include specific examples of how the problem prevents the district from delivering the educational program it is required to deliver and how students and/or teachers are directly affected by the problem identified.

Because of space limitations we are unable to update and/or add several Vocational programs to meet the needs of our students and address competency requirements. Students are forced to choose alternate programs. Computer use is limited by infrastructure and space constraints. Students and teachers are not exposed to current technology. Teachers can not provide students with the tools needed in today's society and ensure that our students are college and career ready. Stated most simply, space issues have become an impediment to student learning and progress.

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## Vote

Vote of Municipal Governing Body YES: 13 NO: 0 Date: 3/25/2013

Vote of School Committee YES: 5 NO: 0 Date: 2/27/2013

Vote of Regional School Committee YES: NO: Date:

## REQUIRED FORM OF VOTE TO SUBMIT AN SOI

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#### REQUIRED VOTES

If a City or Town, a vote in the following form is required from both the City Council/Board of Aldermen OR the Board of Selectmen/equivalent governing body AND the School Committee.

If a regional school district, a vote in the following form is required from the Regional School Committee only. FORM OF VOTE Please use the text below to prepare your City's, Town's or District's required vote(s).

#### FORM OF VOTE

Please use the text below to prepare your City's, Town's or District's required vo	ote(s).
Resolved: Having convened in an open meeting on, the	
	City Council/Board of Aldermen.
Board of Selectmen/Equivalent Governing Body/School Committee] Of	[City/Town], in
accordance with its charter, by-laws, and ordinances, has voted to authorize the S	
to the Massachusetts School Building Authority the Statement of Interest dated	for the
[Name of School] located at	
	[Address] Which
describes and explains the following deficiencies and the priority category(s) for w may be submitted to the Massachusetts School Building Authority in the future	thich an application
; [Insert a descript	tion of the priority(s) checked off
on the Statement of Interest Form and a brief description of the deficiency described therein for each priority]; and ${ m h}$	
specifically acknowledges that by submitting this Statement of Interest Form, the l	
Building Authority in no way guarantees the acceptance or the approval of an appli	cation, the awarding of
a grant or any other funding commitment from the Massachusetts School Building	Authority, or commits
the City/Town/Regional School District to filing an application for funding with the	e Massachusetts School
Building Authority.	

#### CERTIFICATIONS

The undersigned hereby certifies that, to the best of his/her knowledge, information and belief, the statements and information contained in this statement of Interest and attached hereto are true and accurate and that this Statement of Interest has been prepared under the direction of the district school committee and the undersigned is duly authorized to submit this Statement of Interest to the Massachusetts School Building Authority. The undersigned also hereby acknowledges and agrees to provide the Massachusetts School Building Authority, upon request by the Authority, any additional information relating to this Statement of Interest that may be required by the Authority.

Chief Executive Officer \* School Committee Chair Superintendent of Schools

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<sup>\*</sup> Local chief executive officer: In a city or town with a manager form of government, the manager of the municipality; in other cities, the mayor; and in other towns, the board of selectmen unless, in a city or town, some other municipal office is designated to the chief executive office under the provisions of a local charter.





## CITY OF WALTHAM

#### IN THE CITY COUNCIL

Order # 31885

#### Ordered:

Having convened in an open meeting on March 25, 2013, the City Council of Waltham, in accordance with its charter, by laws and ordinances, has voted to authorize the Superintendent to submit to the Massachusetts School Building Authority the Statement of Interest dated February 22, 2013 for the Waltham High School located at 617 Lexington Street which describes and explains the following deficiencies and the prior category(s) for which an application may be submitted to the Massachusetts School Building Authority in the future:

- Prevention of the loss of accreditation/outdated science laboratories
- Prevention of severe overcrowding expected to result from increased enrollments/high school programming will be adversely affected by the projected 35% enrollment growth over the next ten years.
- Replacement, renovation or modernization of school facility systems, such as roofs, windows, boilers, heating and ventilation systems, to increase energy conservation and decrease energy related costs in a school facility/the high school is over forty years old and needs significant work on building systems.
- Replacement of or addition to obsolete buildings to provide for a full range of programs consistent with state and approved local requirements/significant enhancements to CTE/Chapter 74 programming.

And hereby further specifically acknowledges that by submitting this Statement of Interest Form, the Massachusetts School Building Authority in no way guarantees the acceptance or the approval of an application, the awarding of a grant or any other funding commitment from the Massachusetts School Building Authority, or commits Waltham School District to filing an application for funding with the Massachusetts School Building Authority.

Read & Adopted

March 25, 2013

Approved

March 26, 2013

Jeannette A. McCarthy, Mayor

Attest

Rosario C. Malone, CMC

City Clerk

TRUE COPY ATTEST:

ROSARIO C. MALONE, CITY CLERK

Order #_3/885	
Ordered: Sadluff	
School	
In the City Council	
Read and Adopted 3-05-13  Kolumburghan  City Council President	
Approved: 3-26-13	Received
Janual G.	MAR 2 6 2013
Mayor	Mayor's Office
CC:	,





## City of Waltham In the City Council

Date: March 25, 2013 State of Interest WHS

	Yea Nay	Abstained
Paul J. Brasco		
Thomas J. Curtin		
George A. Darcy, III		-
Kenneth B. Doucette	<u> </u>	
Joseph M. Giordano, Jr.	ABSONT	·
Diane P. LeBlanc		
Robert G. Logan		
Gary J. Marchese	<u> </u>	
Kathleen B. McMenimen	<u> </u>	
Daniel P. Romard		· · · · · · · · · · · · · · · · · · ·
Stephen F. Rourke		
Thomas M. Stanley	<u> </u>	<del></del>
Edmund P. Tarallo	<u></u>	
Joseph W. Vizard	<u> </u>	
Robert J. Waddick President	PRUSIDING	3
YEANAY		RUE COPY ATTEST:
Abstained Puling		OSARIO C. MALONE, CITY CLERK

#### **REGULAR MEETING**

The regular meeting of the Waltham School Committee convened at 6:02 p.m. Present were Mr. Cincotta, Ms. Donnelly, Mr. Graceffa and Mr. Tarallo. Mrs. Limonciello presided.



**VOTED:** On motion of Mr. Graceffa, seconded by Ms. Donnelly, to adjourn to executive session for the purpose of strategies with respect to collective bargaining with the Waltham School Secretaries Association and Waltham Building Trades Association, to include Dr. Nicholson, Mrs. Chadbourne, and Atty. Sean Sweeney and return to public session at 7:30 p.m.

The regular meeting of the Waltham School Committee convened at 7:32 p.m. Present were Ms. Burstein, Mr. Cincotta, Ms. Donnelly, Mr. Graceffa, Mrs. Limonciello and Mr. Tarallo. Mayor McCarthy presided. Mr. Cincotta led the Committee in the Pledge of Allegiance.

A moment of silence was held in memory of Jean O'Neil and Sheila Davis, two former school employees who recently passed away.

**VOTED:** On motion of Ms. Donnelly, seconded by Ms. Burstein, to proceed out of order to agenda item 6a.

# CURRICULUM AND INSTRUCTION Fine and Performing Arts

Mr. Douglas Trudeau, Director of Fine and Performing Arts, introduced the fifth grade chorus from Northeast School. Under the direction of music teacher Melinda Verde, the students performed two songs for the enjoyment of the Committee and the community.

Mr. Trudeau introduced music teachers Ginger Connearney and Mary Coughlan. Mrs. Coughlan and Mrs. Connearney reported on the "I Have a Dream" contest. Senior Dalena Tran, whose drawing was selected to advance to the regionals along with the drawings of four runner-ups, read her essay and shared her drawing with the Committee. The drawings of the four semi-finalists (Daniel Gonzales, Herline Bastien, April Fitzgerald, and Asha Burrell) were also shared with the Committee.

Mr. Trudeau updated the Committee on the music, art and drama departments and reported many of the music students will be performing throughout Waltham, the state of Massachusetts and also the states of Florida and California before the end of June. Mr. Trudeau further reported that student art work is on display throughout the District, at Mt. Auburn Hospital, the transportation building in Boston and hopefully soon in Washington, D.C. Mr. Trudeau praised the dedication and hard work of the Fine and Performing Arts staff.

At this point, Mr. Trudeau shared his "dream" for our school district to develop a middle school of Fine and Performing Arts. Mr. Trudeau gave a brief overview of what he believes would be a very successful addition to the Waltham Public Schools. Mr. Trudeau informed Committee members of a workshop he attended run by the DESE on the availability of innovative school grants and that Waltham would be eligible for them and feels if planned correctly, this would have little impact on the school budget.

Mr. Trudeau invited everyone to attend the All City Concert on April 2, 2014 at 7:00 p.m. at the Kennedy Middle School.

Committee members thanked Mr. Trudeau and his staff for their dedication and excellence to Waltham Public Schools.

#### PUBLIC SESSION

Susan Sutherland, 71 Ellery Road, came forward to report on her recent attendance at the second annual "Digital Learning Day." This is a national campaign that empowers teachers and shines a spotlight on successful instructional practices and effective uses of technology in classrooms across the country. The program is sponsored by the Alliance for Excellent Education. Mrs. Sutherland invited all PTOs and parent groups in the district to participate next year.

Mrs. Sutherland presented the Committee with an informational packet along with a proclamation from Governor Deval Patrick declaring February Digital Learning Month. Mrs. Sutherland asked that this proclamation be displayed in the Parent Information Center or another suitable location.

Safety Officer Ann Frassica came forward to publicly commend the school custodians for their tremendous efforts and cooperation in helping with snow removal after the recent blizzard. Officer Frassica reported custodians were asked to help with the removal of snow from sidewalks beyond their school limits and did so willingly and without complaint.

#### STUDENT COUNCIL

The Student Advisory Council was not represented this evening.

#### MINUTES

Regular meeting held on February 6, 2013

**VOTED:** On motion of Ms. Burstein, seconded by Mr. Graceffa, to approve the minutes of the regular meeting held on February 6, 2013. Ms. Donnelly abstained.

Executive Session Held on February 6, 2013

**VOTED:** On motion of Mr. Tarallo, seconded by Mrs. Limonciello, to approve the minutes of the executive session held on February 6, 2013. Ms. Donnelly abstained.

# SUPERINTENDENT'S REPORT

Statement Regarding Security Breach at Waltham High School At this time Mayor McCarthy read the following joint statement released today from the Superintendent and Mayor: "There is an ongoing investigation by the Waltham and Leominster police departments regarding a person arrested in Leominster early this morning. This person is employed by Command Security Corporation, a company that the district contracts with for security at Waltham High School. He was arraigned in court and is being held on a dangerousness hearing until Friday. There are allegations that this person was in possession of chemicals that were stolen from the chemistry storage room at Waltham High School. The investigation continues by Waltham and Leominster police as well as the School Department." Mayor McCarthy personally thanked the Superintendent and the Leominster and Waltham Police for their immediate action with regard to this situation.

#### Parental Leave

**VOTED:** On motion of Ms. Donnelly, seconded by Mr. Tarallo, to approve the parental leave request of Leah Travers, ESL teacher, Kennedy Middle School; effective May 13, 2013 to June 30, 2014.

The Committee was informed of the following miscellaneous personnel items:

#### New Hires

Ryan Cummins, 8 Grindstone Ct., Westborough, 01582; BA Saint Anselm College; long term substitute biology teacher, Waltham High School, replacing E. Oberlin (parental leave); salary \$42,252 (B/0) prorated; effective February 25, 2013 to June 30, 2013.

SUPERINTENDENT'S REPORT, cont'd New Hires

**Transfer** 

Information

School Calendar Committee

Kindergarten Registration

Facilities Planning
Committee Update

Daniel Pero, 82 Lexington Street, Burlington, 01803; BA Fitchburg State College; collision technology teacher, Waltham High School, replacing P. Ramsay (retirement); salary \$61,640 (B/8) prorated; effective February 26, 2013 to June 30, 2013.

Diane Krueger, Title I tutor, Stanley Elementary, transfer to Interim Assistant Principal, Stanley Elementary School, replacing S. Kanode (medical leave); salary \$433.78 per day; effective February 6, 2013 to February 15, 2013.

Forwarded for the committee's information were the January enrollments and a review of the FY13 mid-year budget.

Dr. Nicholson informed the Committee that the final meeting of the School Calendar Committee was held last night and the findings of the School Calendar Survey would be presented at the next School Committee meeting.

Dr. Nicholson reported that five out of the six elementary schools have held their kindergarten registration with 269 students registered and an additional 61 families who have started the process. Northeast Elementary will be holding their registration tomorrow night.

Dr. Nicholson updated the Committee on the Facilities Planning Committee and noted the challenges the district is facing, especially at the elementary level, which will impact the middle and high school levels in the coming years.

In the short term, for September 2013, the Facilities Planning Committee proposes to move three pre-school classrooms from Stanley to MacArthur. This in turn would free up three classrooms at Stanley and fill three classrooms at MacArthur. Additionally, the Facilities Planning Committee recommends moving grades 1, 2, 3 and 4 of the Language Based Resource Rooms at Whittemore to Fitzgerald. The proposal includes combining grades one and two (10 students projected) and combining grades three and four (12 students projected). This plan would free up four classrooms at Whittemore and occupy two classrooms at Fitzgerald. The proposed plan would keep grade five students at Whittemore for their final year at elementary and move grade five to Fitzgerald a year from now. Dr. Nicholson reported she believes we will have significant additional opportunities for inclusion programs at Fitzgerald than we would be able to manage at Whittemore. Additionally, a limited amount of redistricting is proposed for September and a more conclusive plan will be available soon.

Dr. Nicholson stated long term recommendations would include a more comprehensive redistricting for September 2014 and ongoing data collection would be available shortly regarding available sites for the addition of programs and/or district movement.

At this time Mr. Tarallo reported steady enrollment increases are projected over the next several years and mentioned the Facilities Planning Committee's long term goal would be to ask the City Council if we could take back the Fitch School building and perhaps use it to house the pre-school program and Central Administration.

Mr. Tarallo made a motion, seconded by Ms. Burstein, to ask the City Council to take back Fitch Elementary School.

On the motion, Ms. Donnelly commented we don't have the background information necessary to make an informed decision.

Facilities Planning
Committee Update, cont'd

Mr. Tarallo informed the Committee that the city is looking at options with regard to the Fitch building and feels we should act quickly. Ms. Donnelly commented she is not opposed to taking the building back but would like to see a plan in place first.

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Mr. Cincotta addressed his concerns and feels this came up very quickly and there is no data to support this move. Mayor McCarthy reported the City Council has formed an Ad Hoc Committee to study the disposition of the Fitch building. Mr. Cincotta further commented it would be more prudent to express to City Council that we are interested in the building and perhaps they could take our future plans into account.

Ms. Burstein reiterated the need to have a plan; let City Council know we are serious and then work out the details including being prepared to answer questions from the Council and what our next steps are.

Mr. Graceffa commented it boils down to needing the classroom space and the need for a plan in order to move quickly.

Mr. Cincotta reiterated the need for a concrete plan.

**VOTED:** On motion of Mr. Cincotta, seconded by Mrs. Limonciello, to postpone a vote on this issue until we have a plan to present to the City Council along with this request.

Mr. Cincotta noted the plan must state kinds of issues we are trying to resolve and our needs. It doesn't need to specify it will definitely be used as a pre-school but needs to provide some backup as to why we need this building back. Mr. Cincotta does not think we should move forward until we have something to present to City Council.

Roll call: Mr. Graceffa, no; Ms. Burstein, no; Mrs. Limonciello, yes; Mr. Cincotta, yes; Ms. Donnelly, yes; and Mr. Tarallo, no. The Chair voted yes to postpone the vote on this issue.

At this point, Mayor McCarthy suggested any further discussion with regard to this topic be continued under Unfinished Business.

FY13 Mid-Year Budget Review Dr. Nicholson reported she has included the Mid-Year Budget Review for their perusal and Mrs. Wilcinski would be present next week to answer any questions.

#### COMMUNICATIONS WEA

**VOTED:** On motion of Mr. Cincotta, seconded by Mrs. Limonciello, to open negotiations for a successor agreement with the Waltham Educators Association. Mr. Tarallo abstained.

**Bunn Donation** 

**VOTED:** On motion of Ms. Burstein, seconded by Mr. Graceffa, to accept with gratitude and sincere appreciation a donation of various technology equipment from Mr. Shawn Bunn to the MacArthur Elementary School.

#### **UNFINISHED BUSINESS**

Waltham High School
Accreditation
Central Office Relocation

This item was not addressed by the Committee.

This item was not addressed by the Committee.

Capital Improvement Projects Dr. Nicholson reported the Culinary Arts and Cosmetology projects have been rolled into the Statement of Interest.

Girls' Varsity Locker Room

Dr. Nicholson informed the Committee the Designer Selection Board will meet on March 15, 2013 to select a firm to design the Girls' Varsity Locker Room.

#### UNFINISHED BUSINESS

cont'd Kennedy Middle School Gym Lockers

McDevitt Floor Replacement

Waltham High School Air Conditioning

Dr. Nicholson stated a purchase order has been secured for the KMS gym lockers and that work had been scheduled for February vacation. Due to a delay with the lockers it was decided to put this project on hold and install the lockers over April vacation.

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Dr. Nicholson informed the Committee the McDevitt floor replacement project was completed over February vacation.

Dr. Nicholson reported the purchasing agent is in the process of awarding the low bidder, Lemar HVAC of Lynnfield, MA, the contract to install a new chiller and condenser at Waltham High School (subject to appropriation). The low bid was for \$239,000 but she would like to request a ten percent contingency for a total of \$262,900. Dr. Nicholson stressed there was a ten week lead time on ordering the equipment and it is important we secure a contract and start this project as soon as possible. A discussion ensued regarding clarification on the appropriation. Ms. Burstein noted that given concerns regarding funds for major maintenance and not being able to ascertain an amount this evening, she suggested we move ahead with the understanding we may need to go back for funds at a later date.

**VOTED:** On motion of Mr. Cincotta, seconded by Ms. Burstein, to amend the FY14 CIP to adjust the high school air conditioning unit from \$500,000 to \$300,000 and to request the Mayor to request City Council for an appropriation of \$262,900 to replace the High School air conditioner.

Dr. Nicholson presented the Committee with the SOI that she plans to submit to the Massachusetts School Building Authority. Included in the SOI are the plans for Culinary Arts and Cosmetology. For the committee's edification, Dr. Nicholson called attention to back up documents she included in their packets regarding our vision for an Alternative High School along with a Preschool proposal. Dr. Nicholson

**VOTED:** On motion of Mr. Cincotta, seconded by Ms. Burstein, to authorize the following:

reported a specific vote of the committee is needed.

Resolved: Having convened in an open meeting on February 27, 2013, the School Committee of Waltham, in accordance with its charter, by-laws, and ordinances, has voted to authorize the Superintendent to submit to the Massachusetts School Building Authority the Statement of Interest dated February 22, 2013 for the Waltham High School located at 617 Lexington Street which describes and explains the following deficiencies and the priority category(s) for which an application may be submitted to the Massachusetts School Building Authority in the future:

- prevention of the loss of accreditation/outdated science laboratories
- prevention of severe overcrowding expected to result from increased enrollments/high school programming will be adversely affected by the projected 35% enrollment growth over the next ten years
- replacement, renovation or modernization of school facility systems, such as roofs, windows, boilers, heating and ventilation systems, to increase energy conservation and decrease energy related costs in a school facility/the high school is over forty years old and needs significant work on building systems

<u>SOI</u>

SOI cont'd

 replacement of or addition to obsolete buildings in order to provide for a full range of programs consistent with state and approved local requirements/significant enhancements to CTE/Chapter 74 programming;

⊃ "B"

and hereby further specifically acknowledges that by submitting this Statement of Interest Form, the Massachusetts School Building Authority in no way guarantees the acceptance or the approval of an application, the awarding of a grant or any other funding commitment from the Massachusetts School Building Authority, or commits Waltham School District to filing an application for funding with the Massachusetts School Building Authority.

Roll call: Mr. Graceffa, yes; Mrs. Burstein, yes; Mrs. Limonciello, yes; Mr. Cincotta, yes; Ms. Donnelly, yes; and Mr. Tarallo, yes.

Compliance Update: Monitoring Out-of-District Students Dr. Valerie Ardi-Flynn presented the Committee with a Corrective Action Plan Review for SE 37. Dr. Ardi-Flynn reported on the progress in meeting the compliance requirements for SE 37 along with procedures for approved and unapproved out-of-district placements. Dr. Ardi-Flynn further reported a recent audit of files for students in out-of-district placements indicated 100% compliance on randomly selected files for review.

# Preliminary FY14 Budget Information

Dr. Nicholson presented an overview of the preliminary budget for FY14. Dr. Nicholson reported on reductions that will be taken. special education changes that will include reallocating some staff. increasing legal expenses, and increasing the allocation for diagnostic supplies. Dr. Nicholson reported on reductions through attrition that will include two district positions, two paraprofessional positions, funding a part-time human resource administrator, a part-time grants management position, and reducing classroom supplies. The budget impact for Special Education is estimated to be \$787,067 which includes tuition increases of \$151,188, unanticipated placements carried over into FY14 of \$642,781, increase in residential placements totaling \$284,907, fiscal responsibility of \$121,000, pending placements of \$296,549, a savings of \$877,358 for graduating/aging-out/moving students and a \$168,000 circuit breaker adjustment. Also included are the addition of five ESL teachers and one ESL instructional coach for a budget impact of \$300,000. Professional development is expected to increase by \$50,000 due to mandated SEI Endorsement Courses and NEASC preparation costs. Dr. Nicholson informed Committee members the proposed budget does include \$900,000 for steps/longevity increases. \$13,000 for increases due to degree changes, \$75,000 for the Waltham Family School, \$75,000 for transportation, \$100,000 for an Administrator of Technology, and \$12,000 for twelve month principals at our level 3 schools. Dr. Nicholson further reported the proposed budget does not include settlement of negotiated contracts, cost of proposed short-term solutions due to space issues, cost of addressing security issues/concerns, cost of agreement to be reached on optimum class size, and possible funding cuts due to the Federal Sequestration. Dr. Nicholson noted a 3.68% increase in the budget.

Dr. Nicholson plans on presenting a refined FY14 budget at the next meeting. The budget book will be presented at the March 20th meeting. A public hearing will be held on April 3rd and a final vote of the budget is expected to take place at the April 24th School Committee meeting.

Preliminary FY14 Budget Information, cont'd

At this time, Dr. Nicholson answered questions from the Committee. Ms. Burstein questioned class size and Dr. Nicholson noted she has discussed class size at length with administrators and that we try to keep kindergarten and grade one to approximately 18 students; grades 2-5 at 18-20 students; middle school at 18 students; and high school, depending on level and subject, at 15-25 students.

Mr. Cincotta addressed his concerns and stated he feels the Committee needs to have a discussion and make a statement on optimal class size. Discussion ensued. It was agreed that additional data on class size projections from each of the schools is needed.

Ms. Donnelly asked, if at all possible, that budget books be sent to Committee members as soon as possible for their perusal.

#### UNFINISHED BUSINESS,

cont'd Plan for Fitch **VOTED:** On motion of Mr. Tarallo, seconded by Ms. Burstein, to add the Plan for Fitch to the agenda.

Discussion continued regarding the possible plan to take back Fitch School.

Mr. Tarallo stated that over the next 10 years we're going to have an increase of 24 percent of our student body and over the next five years it will be 13 percent. Since 2004, our cohort survival rate has exceeded 60 percent and it is projected that it will continue to do that.

Dr. Nicholson stated there is a need for additional data. Dr. Nicholson noted we currently have two years of data but a third year of data would be better. Dr. Nicholson reported the Facilities Planning Committee discussed the possibility of taking Fitch back and the possibility of renting space in outside buildings. The Facilities Committee will continue to work on a long term plan.

Mr. Cincotta commented we are looking for more information/data than what has been presented and he would like to see something to back up the request. Mr. Cincotta reiterated the Committee has voted to postpone the request until they see more documentation. Mr. Cincotta stated he feels the fact we are having this discussion shows the School Committee doesn't feel comfortable with what is being proposed.

Mayor McCarthy left the meeting at 10:35 pm.

#### **NEW BUSINESS**

There were no New Business agenda items this evening.

# FISCAL MATTERS Bills on Warrant

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**VOTED:** On motion of Ms. Donnelly, seconded by Mr. Graceffa, to approve the bills on warrant.

# FUTURE ITEMS FOR DISCUSSION

Ms. Donnelly requested a brief update be provided at the next meeting regarding the status of open positions.

Mr. Tarallo would like communications to the School Committee and ConnectEd calls (reverse 911) be discussed at a future meeting.

#### ADJOURNMENT

**VOTED:** On motion of Ms. Burstein, seconded by Mr. Graceffa, to adjourn the meeting at 10:45 p.m.

Henorable Jeannette A. McCarthy

Chairperson

Susan M. Nicholson, Ed.D.

Superintendent

Name of District

Waltham

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# **Massachusetts School Building Authority**

School District Waltham

District Contact Susan Nicholson

TEL

(781) 314-5400

Submission Date 4/1/2013

## **Closed Schools Information**

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#### **Closed Schools**

Question 1: Has the district sold, closed, or otherwise removed from service a school in the last 10 years?

Yes

School Name: Johnathan Bright Elementary School

260 Grove Street Waltham, MA 02453

Which of the following apply to the school?

Determined surplus by the School Committee and turned back over to the City of Waltham

Please provide the year the school was sold, closed, or otherwise removed from service.

2008

Please provide the year the school was originally opened.

1887

Please provide the age of the school when it was sold, closed, or otherwise removed from service.

121

Please provide a history of the use of the school, including grades served, any educational programs at the school, and any major renovation, addition, and/or repair projects at the school.

The school was a kindergarten through grade five school for its existence. One major addition was the gym/cafeteria in 1976.

Please provide the reason for selling, closing or otherwise removing the school from service. Please be as specific as possible and provide as much detail as you are able as to the reason(s) for the district's decision.

The school had reached the end of its useful life and would have required significant renovations to stay open.

Please provide a detailed description about the placement of students, programs, teachers, and administrative staff that were served by the school which was sold, closed, or otherwise removed from service. For example, were the students moved to another school(s), were the programs moved to another school(s) or were they eliminated, were the teachers moved to other school(s) or were the teaching positions eliminated?

All students and staff were incorporated into the new Fitzgerald Elementary School when it opened after its rebuilding.

Please provide the district's understanding of any school building grant money that the district received from the state for the school that was sold, closed, or otherwise removed from service. Please provide as much detail as possible.

Not applicable.

School Name: South Middle School

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× 6"

510 Moody Street Waltham, MA 02453

Which of the following apply to the school?

Determined surplus by the School Committee and turned back over to the City of Waltham

Please provide the year the school was sold, closed, or otherwise removed from service.

2008

Please provide the year the school was originally opened.

1923

Please provide the age of the school when it was sold, closed, or otherwise removed from service.

85

Please provide a history of the use of the school, including grades served, any educational programs at the school, and any major renovation, addition, and/or repair projects at the school.

The school serviced grades 7, 8 and 9 until the 1980's and then grades 6, 7 and 8 when grade 9 was moved to the high school. In 1975 renovations were made to the cafeteria and gym. In 1977 three classrooms were added.

Please provide the reason for selling, closing or otherwise removing the school from service. Please be as specific as possible and provide as much detail as you are able as to the reason(s) for the district's decision.

The school had reached the end of its useful life and would have required extensive renovations in order to continue using it as a school.

Please provide a detailed description about the placement of students, programs, teachers, and administrative staff that were served by the school which was sold, closed, or otherwise removed from service. For example, were the students moved to another school(s), were the programs moved to another school(s) or were they eliminated, were the teachers moved to other school(s) or were the teaching positions eliminated?

Students and staff from South were relocated to the new McDevitt Middle School when it opened. Students from the Whittemore Elementary School were temporarity placed at South during the rebuilding of the Whittemore.

Please provide the district's understanding of any school building grant money that the district received from the state for the school that was sold, closed, or otherwise removed from service. Please provide as much detail as possible.

Not applicable.

School Name: Ezra Fitch Elementary School

10 Ash Street Waltham, MA 02453

Which of the following apply to the school?

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Determined surplus by the School Committee and turned back over to the City of Waltham

Please provide the year the school was sold, closed, or otherwise removed from service.

2011

Please provide the year the school was originally opened.

1931

Please provide the age of the school when it was sold, closed, or otherwise removed from service.

80

Please provide a history of the use of the school, including grades served, any educational programs at the school, and any major renovation, addition, and/or repair projects at the school.

The Fitch was a Kindergarten through grade six elementary school. Its students and staff were merged with the Banks Elementary School into the new Stanley Elementary School. The Fitch was then used as a temporary location for students and staff from Fitzgerald while waiting for their new school to be built.

Please provide the reason for selling, closing or otherwise removing the school from service. Please be as specific as possible and provide as much detail as you are able as to the reason(s) for the district's decision.

The building had reached the end of its useful life and would have required extensive renovations to continue its use as a school building.

Please provide a detailed description about the placement of students, programs, teachers, and administrative staff that were served by the school which was sold, closed, or otherwise removed from service. For example, were the students moved to another school(s), were the programs moved to another school(s) or were they eliminated, were the teachers moved to other school(s) or were the teaching positions eliminated?

Students and staff were merged with the Banks Elementary School into the new William F. Stanley Elementary School.

Please provide the district's understanding of any school building grant money that the district received from the state for the school that was sold, closed, or otherwise removed from service. Please provide as much detail as possible.

Not applicable.

Question 2: Does the district have any plans to sell, close, or otherwise remove from service a school in the next 10 years?

No

Name of District

Waltham

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#### CERTIFICATIONS

The undersigned hereby certifies that, to the best of his/her knowledge, information and belief, the statements and information contained in this Closed Schools Information are true and accurate and that this Closed Schools Information has been prepared under the direction of the district school committee and the undersigned is duly authorized to submit this Closed Schools Information to the Massachusetts School Building Authority. The undersigned also hereby acknowledges and agrees to provide the Massachusetts School Building Authority, upon request by the Authority, any additional information relating to this Closed Schools Information that may be required by the Authority.

<sup>\*</sup> Local chief executive officer: In a city or town with a manager form of government, the manager of the municipality; in other cities, the mayor; and in other towns, the board of selectmen unless, in a city or town, some other municipal office is designated to the chief executive office under the provisions of a local charter.

# EXHIBIT C. CURRENT SPACE ALLOCATION EXHIBIT D. CURRENT PROGRAM ALLOCATION EXHIBIT F. CURRENT PROGRAM DATA

Space Utilization K-5 October 2013

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FITZGERALD	5	4	4	A	4	<b>7</b>	4	*		0	0	10 m	2-LBRR						71,000		33	~	_	_	0	2	1	8	0	-		
GRADE	<b>Y</b>	_	2		74 (100)		5	ART	MUSIC	DRAMA	SCIENCE	COMPUTER LAB	RESOURCE RM.	OTHER SPEN		<u> </u>		L L	7 <u>H</u>	7///	lotal Classrooms Spaces	LEARNING CTR.	READING	DO	Ld	SPEECH/LANG.	·		111111111111111111111111111111111111111	GYM	CAFETERIA	

## "C", "D" & "F'

SPACE UTILIZATION MIDDLE SCHOOLS OCTOBER 2012

		00.000
GRADE	MCDEVITT	KENNEDY
CLASSROOMS	29	51
SCIENCE LABS	6	6
ART	1	1
MUSIC	1	1
BAND	1	1
CHORUS	0	0
DRAMA	1	1
TECH ED.	2	2
HEALTH	1	1
RESOURCE RM.	7	6
SPEC. ED OTHER	7	3
GYM	1	1
CAFETERIA	1	1

C, D, F

"C", "D" & "F"

#### SPACE UTILIZATION WALTHAM HIGH OCTOBER 2012



CLASS	# OF ROOMS	COMMENTS
ENGLISH	17	
MATH	17	
HISTORY/SOC. SCIENCE	14	
WORLD LANGUAGES	11	1 used for language lab
BUSINESS	3	
FINE ARTS	8	1 used for lab
ELL	6	
HEALTH	2	
SCIENCE LABS	16	1 ELL
COMPUTER LABS	2	
SPED	12	includes PDD
CREDIT RECOVERY	1	
READING	1	
CENTRAL OFFICE	14,838 sq. ft.	
AUDITORIUM	1	
GYM	1	
CAFETERIA	1	
MAIN OFFICE AREA	1	
HEALTH OFFICE	1	
HOUSE OFFICES	4	Plus 4 activity rooms
VOCATIONAL	10 shops	& several related academic classrooms
Parent Information Ctr.	1	1200 sq. feet

ELL Students Enrol	led as of 1	0-23-2013	 - Contain	
Elementary	555			
Middle School	72			
High School	113			A CONTRACTOR OF THE CONTRACTOR
TOTAL	740			
Projected Number for 2014-15	890			
		V-4700044-4-10		
The second secon		P V V V V V V V V V V V V V V V V V V V		



Elementary		Middle School	710/45-44-4-1-1-1	
Fitzgerald	65	Kennedy	103	
MacArthur	59	McDevitt	144	
NE	52			
Ply	62			
Stanley	83			
Whittemore	62			
Total	383	Total	253	W
	тот	AL DISTRICT	636	
			***************************************	
		117000	WW/ANA AA	
	7 7 8 P 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	N 911 66 66 A.A.A.		

### EXHIBIT E. CURRENT ENROLLMENT DATA EXHIBIT J. CURRENT PRE-K DATA

## **NESDEC Enrollment Projection Service Form EP1.1**

F. J

Tel. No. (\_781-314-5401

Email: marianparrella@k12.waltham.ma.us

WALTHAM PUBLIC SCHOOLS Name of Public School District:

Person Completing Form: \_\_\_ Marian K. Parrella

Dr. Susan M. Nicholson

Superintendent of Schools: Address:

Grade combinations in reports are K-4, K-5, K-6, K-8, 5-8, 6-8, 7-8, 7-12, 9-12 unless requested otherwise. Other combinations needed?: 617 Lexington Street, Waltham, MA 02452

2012-13 PUBLIC SCHOOL ENROLLMENTS: Please report data in a manner consistent with previous years. Data often will match October 1 enrollments reported to state.

	ŀ	lotal	5105	
	***************************************	ningianen		
	ç	7.	347	
	7	-	361	
	Ş	2	335	
	σ.	,	349	
	œ		372	
	7		357	
	9		358	
	22		384	
	4		353	
•	က		386	
	7		383	
	1		478	
-	¥	-	492	
	퐀		150	
Enrollments	as of 10/1/12			

\*Ungraded includes only students who are not counted in the individual grade totals.

NON-PUBLIC SCHOOL ENROLLMENTS (Reguiar Education): Residents in private or parochial schools (please use most recent year available; indicate year used)

		***************************************	-											
Enrollments												-		
as of 10/1/12	×	-	2	m	4	LC.	"	^	0	_		 ţ	K-12	
						-				0	2	 7.5	I OI AL	
		The state of the s												

### ADDITIONAL ENROLLMENTS

Homeschooled Students 26 2012

in Charter or Magnet Schools K-12 "Choiced-Out" or 2012

Out-Placed Students K-12 SpEd 2012

8

Non-Resident Students (tuition, etc.) K-12 "Choiced-In," 2012

OUT-OF-DISTRICT REGIONAL VOCATIONAL/TECHNICAL/AGRICULTURAL SCHOOL ENROLLMENTS

45	7	10	18	10	2012
TOTAL	12	11	10	6	Enrollments as of 10/1/12

Please indicate any changes in your community/district that may affect enrollment. Examples: addition of full-day Kindergarten, recent uptick in the number of rented/leased homes, a new or renovated school, opening/closing of a Charter or Magnet school/private school; change in high school accreditation status, etc.

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# NESDEC Enrollment Projection Service Form EP1.1

Waltham Public Schools Name of Public School District:

Marian K. Parrella Person Completing Form:

Susan M. Nicholson, Ed. D. Superintendent of Schools:

Tel. No. (\_781-314-5401

Email: marianparrella@k12.waltham.ma.us

Address: 617 Lexington Street, Waltham, MA 02452

Grade combinations in reports are K-4, K-5, K-6, K-8, 5-8, 6-8, 7-8, 7-12, 9-12 unless requested otherwise. Other combinations needed?:

	Total	iolai	Ì	2000
ed to state.	[Ingraded*	200	•	
enrollments reported t	12		376	5
	-		320	2,35
h October	9		342	1,5
n will matc	თ		372	
Data ofter	<b>&amp;</b>		348	
previous years. Data often will match October	7		356	
	9		373	
consistent with	5		366	
anner	4		389	
LMENTS: Please report data in a m	3		381	
Please rep	2		441	
MENTS	-		461	
4 PUBLIC SCHOOL ENROLL	×		503	
С SCHOO	PK		156	
Z013-14 PUBLI	as of 10/1/13			

"Ungraded includes only students who are not counted in the individual grade totals.

NON-PUBLIC SCHOOL ENROLLMENTS (General Education): Residents in private or parochial schools (please use most recent year available; indicate year used)

Enrollments as of 10/1/13	×	-	7	က	4	C)	9	7	8	6	10	7-	12	K-12 TOTAL	
***************************************															

## ADDITIONAL ENROLLMENTS

Homeschooled Students 24 2013

in Charter or Magnet Schools 2013 N/A

K-12 "Choiced-Out" or

K-12 Special Education 65 **Out-Placed Students** 2013

Von-Resident Students (tuition, etc.) K-12 "Choiced-In," N/A 2013

# OUT-OF-DISTRICT REGIONAL VOCATIONAL/TECHNICAL/AGRICULTURAL SCHOOL ENROLLMENTS

	TOTAL	49
	12	7
	<del></del>	20
	10	∞
	6	14
Enrollments	as of 10/1/13	2013

"E" & "J"

Please indicate any changes in your community/district that may affect enrollment. Examples: recent uptick in the number of rented/leased homes, addition of full-day Kindergarten, soon will open a new or renovated school, opening/closing of a Charter or Magnet school/private school; change in high school accreditation status, etc.

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### Page 1 of 1

### Massachusetts School and District Profiles Waltham

**Enrollment Data** 

Enrollme	int by Race/Ethnicity (2012-13)	
Race	% of District	% of State
African American	9.3	8.6
Asian	6.2	5.9
Hispanic	32.5	16.4
Native American	0.1	0.2
White	49.3	66.0
Native Hawaiian, Pacific Islander	0.2	0.1
Multi-Race, Non-Hispanic	2.4	2.7

	Enrollment by Gender (2012-13	
	District	State
Male	2,620	489,289
Female	2,478	465,484
Total	5,098	954,773

					Enro	llment	by Gra	rde (20	12-13)								
	PK	K	1	2	3	4	5	6	7	8	9	10	11	12	SP	СТ	Total
Douglas MacArthur Elementary School	0	66	63	54	67	47	52	0	0	0	0	0	0	0	0		349
Henry Whittemore Elementary School	0	87	87	67	75	62	53	0	0	0	0	0	0	0	0	-	431
James Fitzgerald Elementary School	0	86	87	81	73	72	74	0	0	0	0	0	0	0	0	•	473
John F Kennedy Middle	0	. 0	0	0	0	0	0	186	190	174	0	0	0	0	0	-	550
John W. McDevilt Middle School	0	0	0	0	0	0	0	171	165	198	0	0	0	0	0	-	534
Northeasi Elementary School	76	71	70	61	49	68	62	0	0	0	0	0	0	0	0	-	457
Thomas R Plympton Elementary School	0	73	80	60	62	72	65	0	0	0	0	0	0	0	0	-	412
Naltham Sr High	. 0	0	0	0	0	0	0	0	0	0	346	337	359	342	5	•	1,389
Miliam F. Stanley Elementary School	75	104	86	61	60	56	61	0	0	0	0	0	0	0	0	٠	503
District	151	487	473	384	386	377	367	357	355	372	346	337	350	347	5		5 008

### EXHIBIT G. PROJECTED ENROLLMENT DATA EXHIBIT K. PROJECTED PRE-K DATA



Dr. Susan M. Nicholson, Superintendent of Schools, Waltham, MA FROM:

Donald G. Kennedy, Ed.D., Demographic Specialist

October 9, 2013

Enrollment Projections DATE:

We are pleased to send you the enclosed documents displaying the past, present, and projected enrollments for the Waltham School District. We have used the figures given to us by the district and we assume that the method of collecting the enrollment data has been consistent from year to year.

NESDEC's enrollment projection totals from fall of 2012 data fell within 101 students of the actual Grade K-12 2,541 enrolled. In Grades 6-8, 1,115 students were forecast v. 1,077 enrolled. And in Grades 9-12, 1,422 pupils enrollment total for fall, 2013 (5,108 projected v. 5,007 actual). In Grades K-5, 2,571 pupils were projected v. were forecast v. 1,389 enrolled. The largest variance came in Grade 1, where NESDEC had projected 494 children v. 461 who enrolled this fall The two factors now at work which will have the greatest effect upon future enrollments are: a significant increase year; more recently (and expected over the next 6-7 years) are about 794-837 births annually - averaging about 95 2007 to 2009 (in large part caused by the economic Recession), the largest decline among the six New England in the number of births to Waltham residents and, to a greater degree, b. the resumption of in-migration (which had slowed, due to the real estate slowdown). In the decade from 1998-2007, Waltham averaged 712 births per more per year than previously. Incidentally, hard-hit Connecticut experienced an 8.6% decline in births from unemployment in the New England region. Economists are forecasting a slow-yet-steady recovery from the states – followed by an 8.1% decline in Rhode Island births, the two states with the highest rates of

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> current rates of unemployment (RI 9.1%; CT 8.1%; US average non-farm unemployment 7.3%; MA 7.2%; ME 7.0%; NH 5.0%; and VT 4.6%) which, in turn, may lead to additional in-migration and births.

however, that in 2008 there were only 53 Kindergarteners for every 100 births. Grade 1 is expected to be about The ever-changing relationship between Waltham births and Kindergarten enrollments is displayed on the B-K graph. Waltham, over the past seven years, has registered about 58 Kindergarteners for every 100 births (five NESDEC's slight under-projection in Kindergarten (499 children projected v. 503 actual). Note on the graph, years previous), a relationship which has been quite stable...however this fall there were a 60 Kindergarten children for every 100 births five-years-previous, the fourth highest ratio in ten years - and the cause of 1% smaller than the previous year's Kindergarten class.

Grades 1-8 (Grades 9-12 are excluded from this calculation, as there often is a 2% increase in Grade 9 for reasons Like many nearby communities Waltham continues to experience enrollment fluctuations of in/out-migration in that have little to do with new families moving into Waltham). Over the past ten years in Grades 1-8, there have been four years of 1-2% out-migration (including -2% in 2012 and -1% in 2013; three flat years; and three years entering group of Kindergarteners who are replacing a smaller group of HS seniors who graduated in of 1-2% in-migration (including +1% in 2011). The rising K-12 enrollment is due, primarily, to a larger

Over the next three years, K-5 enrollments are forecast to <u>increase</u> by a total of 235 students (due primarily flat enrollment in Grades K-5, and further large increases in Grades 6-12. That said, it is possible that real increase by about 70 pupils...all within the next three years. After that point these projections show fairly to additional incoming Kindergartens); Grades 6-8 to increase by 84pupils; and the high school level to estate turnover will have increased, bringing in additional new families - see the "Projections" page.

estate situation improve in the region, additional in-migration likely will return to Waltham. Many communities in projections are more reliable in Years #1-5; and less reliable in Years #6-10. As soon as the economy and real slowed a bit as well, as in nearby communities; see the "Additional Data" table below. See the description on the region sold during 2008-2012 only about 60-80% as many homes as in 2003-2007. Building permits had Will these patterns of declining enrollments really last for as long as ten years? Probably not. All Page 4 below regarding "reliability of projections".

accurate method of estimation. Local City Clerks have birth information for 2011, 2012 and 2013, however do not "estimated" years, beginning with 2011 are a rolling five-year average, which NESDEC has found to be the most The birth numbers used in the projections, through 2010, are from the MA Department of Public Health. The

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known to the MA DPH). Undoubtedly NESDEC will be doing follow-up projections during this school year, have access to the numbers of Waltham residents born out-of-state (information which will eventually become in which we will incorporate additional birth information.

schools which typically enroll Kindergarteners in the district. Knowing this information helps NESDEC to project large numbers of "net move-ins/move-outs" who are ages 1-4. Some districts take the extra steps to track 3 and 4-4-year old siblings (or neighbors) at that time. The more data, in addition to births, which is sent to NESDEC, the year olds with a local census, or report to NESDEC the known number of 4-year olds in local preschools/nursery non-public schools, etc.). Kindergarten can be difficult to project based upon births alone, as many districts have Kindergarteners more reliably...as does data from the Kindergarten Screening in districts which also track 3 and The two most difficult grades to forecast in all districts are Kindergarten and Grade 9. The latter is difficult to anticipate, as there are so many options for Grade 9 (in vocational or agricultural schools, private or parochial greater is the chance that "enrollment surprises" will be minimized.

Further, many districts are moving to expand their services to "typically developing" 3 and 4-year olds in order to Education services are being identified at early ages, including larger number of students on the autism spectrum. improve/enhance the educational quality of their existing programs. Longitudinal research continues to indicate A word about PK projections: the trend in virtually every district is to serve additional 3 and 4-year olds each year, even if the number of Kindergarteners is in decline. Hence, the rising numbers in PK projections. The reasons why additional 3 and 4-years olds are being served are multiple: more children in need of Special both the educational and fiscal benefits of early intervention programs of schooling.

hear from you regarding ways in which we might make the enrollment forecasts more useful to you. Please don't call so that we might discuss our planning services which include our Demographic and Long-Range Enrollment rising. If your district has need for further assistance in the area of long range facilities planning, we urge you to modified cohort survival methodology used in preparing the projections. As always, we would be delighted to Recent New England trends in the 275+ district for which NESDEC furnishes projections are primarily on the displayed flat or rising numbers of births, and enough new renters to keep the school population flat or Projection Studies. We have enclosed suggestions for interpreting the printout and a brief description of the districts...the latter factor, however, may be changing. Large cities and their nearby communities have side of declining enrollments, due to fewer births combined with fewer new families moving into the resitate to call or email us at ep/anesdec.org. Best wishes for the school year.



## Historical Public Enrollments

- 1. After the "YEAR" column can be found the "BIRTHS" column. The number of births to residents for each of eleven years is displayed. Note any trends, e.g., have births been decreasing? increasing? leveling off? Kindergarten and Grade 1 enrollments are normally quite responsive to these fluctuations.
- classes over a ten-year period. Add the K and Grade 1 enrollments of the first school year recorded, and Look down the K and I columns and note the direction of the trend. This affords a comparison of these compare them with the sum of the current K and Grade 1 enrollments. Кi
- grade status. This comparison (which can be accomplished for other classes also) gives some measure of the years ago, then in-migration has probably occurred; if it is smaller, then out-migration has probably occurred. Take the first K class and follow it diagonally to trace its movement to Grade 1, 2, etc. up to its current 10th effects of migration in your school district. If a sixth grade class today is larger than it was as a K class six 'n
- one surpasses the other. Larger graduating classes generally reflect declining enrollments; larger K classes Compare each K class with the previous year's graduating class. Note which is larger and by what amount generally indicate increasing enrollments. ∀
- school enrollments. A significant and consistent trend in these summaries usually results in the corresponding decline, then the secondary enrollments might be expected to continue to decline for several years until the trend for projected enrollments. If enrollments are leveling off in the elementary grades after a period of In the "Grade Combinations" section, note the trends of elementary, middle school/junior high, and high leveling off experience has had time to take hold at the secondary grades. Š.

### Enrollment Projections

1. Note the trends exhibited in the total K-12 (or 1-12) projection for the next five years as well as the

S 5

projections for various grade combinations. The trends on this page should generally exhibit a continuation of the trends mentioned above for historical enrollments, although the rate of change may be quite different.

- Look at the births in the most recent years and note whether the trend is up, down, or level. ri
- Make similar comparisons as appropriate on this page as were suggested for the "Historical Public Enrollments" page.

## PROJECTION METHODOLOGY

generation of the enrollment forecasts. Basically, percentages are calculated from the historical enrollment data to survival would have been 104% or a ratio of 1.04. Such ratios are calculated between each pair of grades or years uses that technique, but modifies it in order to move away from forecasts which are wholly computer or formula 100 students enrolled in Grade 1 in 2010-11, increased to 104 students in Grade 2 in 2011-12, the percentage of determine a reliable percentage of increase or decrease in enrollment between any two grades. For example, if The cohort survival technique is the most frequently used method of preparing enrollment forecasts. NESDEC driven. Such modification permits the incorporation of important, current town-specific information into the in school over several recent years.

of grades. The ratios thus selected are applied to the present enrollment statistics for a pre-determined number of starting point. The strength of the ratios lies in the fact that each ratio encompasses collectively the variables that migration rates, retention rates, etc., ratios most indicative of future growth patterns are determined for each pair After study and analysis of the historical ratios and based upon a reasonable set of assumptions regarding births, years. The ratios used are the key factors in the reliability of the projections, given the validity of the data at the account for increases or decreases in the size of a grade enrollment as it moves on to the next grade. Each ratio represents the cumulative effect of the following factors:

- 1. Real estate turnover and new residential construction;
- 2. Migration, in or out, of the schools;
- 3. Drop-outs, transfers, etc.;
- 4. Births to residents;
- 5. Retention in the same grade.



## RELIABILITY OF ENROLLMENT PROJECTIONS

years out may serve as a guide to future enrollments, and are useful for facility planning purposes. However, they projections are generally most reliable when they are closest in time to the current year. Projections six to ten should be viewed as subject to change given the possibility for change in the underlying assumptions/trends. Projections can serve as useful guides to school administrators for educational planning. In this regard, the

predict the number of births, thereby adding an additional variable. See these three multi-colored groupings on Projections based upon the children already in the district (the current K-12 population only) will be the most reliable; the second level of reliability will be for those children already born into the community but not yet old enough to be in school. The least reliable category is the group for which an estimate must be made to he "Projected Enrollment" slide/page.

variance "two-years-out" ... 10% variance "ten-years-out"). NESDEC reaches this "highest possible" standard in How often do the actual enrollments closely match the NESDEC projections? The research literature reports non-public schools, a charter school opened, the Kindergarten program changed entrance age or to extended/fullimbedded/intervening "hidden" variables (examples: a parochial school closed or other students returned from the closest that enrollment forecasters are likely to come to actual enrollments is about 1% variance per yearboundaries for elementary schools, or the District had well-publicized budget/referendum difficulties); b. the District size was below 500 students, thus subject to fluctuations; or c. the District has not done enrollment from-the-known-data. That is, a 1% variance from projection-to-actual "one-year-out" into the future (2% about 90% of cases. When our NESDEC variance is greater, the reasons often are one of the following: a. day, the high school toughened its course credit/graduation requirements, the District set new attendance projections on an annual basis.

determine whether this is a one-year aberration or whether a new trend may be starting. In light of this, NESDEC Annual updates allow for early identification of recent changes in historical trends. When the actual enrollment in urges all school districts to have updated enrollment forecasts developed by NESDEC each October. This a grade is significantly different (high or low) from the projected number, it is important (yet difficult) to service is available at no cost to affiliated school districts.

# Waltham, MA Historical Enrollment

10/9/2013

PK-12

K-12

Waltham, MA

School District:

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					379	332	200	202	389	202	205	372	350	300	324	364	364	100	ひてな
			10		374	382	305	200	371	277	ò	362	337		20.	345	335	273	775
			6		369	370	36.7	3	393	380	200	341	354	202	3	339	340	27.0	7 7
	rade		8		354	351	380		3/3	343		355	344	330	200	335	372	300	
	Historical Enrollment By Grade		7	100	305	364	369		335	363		395	332	330	3,7	385	357	356	2
	ollmen		9	7.1.0	504	355	342	100	201	344	250	232	331	377		353	358	373	,
	al Enr		10	030	nee	321	326	200	220	319	2000	220	357	342		345	384	366	
	listoric		•	220	323	322	325	207	150	338	27.2	7 1	329	351		3/5	353	389	
			n	202	25.0	340	325	250	3	348	30.0	350	350	357		384	386	381	
			7	333	200	324	352	38.1	,	332	25.0	300	371	380	207	408	383	441	
100		21.00.000	•	328	220	354	375	243	,	357	404		385	410	904	408	478	461	
Collection and Section		100 miles (100 miles (	¥	393		388	364	383		347	392		419	404	337	400	492	503	
A PAGE 1945 DESCRIPTION OF THE PAGE 1951 DESC		S 250 000 000 000 000	¥	52	6	င်	107	106		121	125			138		60		156	
The state of the state of the state of		Cabart	Year	2003-04	2004 05	C0-+007	2005-06	2006-07		2007-08	2008-09		2009-10	2010-11	2044.42	71	2012-13	2013-14	
CANCER 1		Aller and the second	Births	902	504	000	684	989		7/9	736	4	9/9	733	76.4	5	783	837	
		d+iG	Year	1998	1000	2000	2000	2001	2000	2002	2003	2000	5004	2005	2006	2000	2007	2008	

Section of contrast of an iges			
Year	K-12	Diff.	%
2003-04	4615	0	0.0%
2004-05	4583	-32	-0.7%
2005-06	4624	41	0.9%
2006-07	4730	106	2.3%
2007-08	4604	-126	-2.7%
2008-09	4626	22	0.5%
2009-10	4632	မ	0.1%
2010-11	4658	26	%9.0
2011-12	4829	171	3.7%
2012-13	4955	126	2.6%
2013-14	5007	52	1.0%
Change	A Section of the	392	R 5%

	His	Historical Enrollment in Grade Combinations	rollme	ent in C	rade (	Sombi	nation	S	100 400 500 500 500
Year	K-4	K-5	. K.6	K-8	8-9	8-9	7-8	7-12	9-12
2003-04	1706	2056	2410	3129	1423	1073	719	2205	1486
2004-05	1748	2069	2424	3139	1391	1070	715	2159	1444
2005-06	1741	2067	2409	3158	1417	1091	749	2215	1466
2006-07	1777	2113	2480	3195	1418	1082	715	2250	1535
2007-08	1722	2041	2385	3091	1369	1050	706	2219	1513
2008-09	1817	2153	2485	3202	1385	1049	717	2141	1424
2009-10	1854	2211	2542	3218	1364	1007	676	2090	1414
2010-11	1902	2244	2621	3283	1381	1039	662	2037	1375
2011-12	2041	2386	2739	3459	1418	1073	720	2090	1370
2012-13	2092	2476	2834	3563	1471	1087	729	2121	1392
2013-14	2175	2541	2914	3618	1443	1077	704	2093	1389

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# Waltham, MA Historical Enrollment

PK-12, 2003-2013 

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Waltham, MA Projected Enrollment

School District:

Waltham, MA

10/9/2013

Based on an estimate of births

Projected Enrollment in Grade Combinations'

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Year

1443 1492 1528 1598

2013-14 2014-15 2015-16 2016-17 2017-18 2017-19

1667

Based on children already born

Based on students already enrolled

Projected Percentage Changes 2.5% 2.7% 66 2013-14 Years 2019-20 2014-15 2015-16 2016-17 2017-18 2018-19

1550 1621 1692

1847

2019-20 2020-21 2021-22 2022-23 2023-24

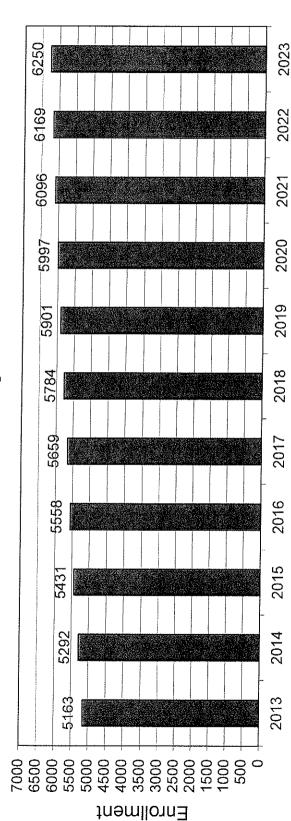
4183 4206 21.3% 1067 Change

See "Reliability of Enrollment Projections" section of accompanying letter. Projections are more reliable for Years #1-5 in the future than for Years #6 and beyond.

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# Waltham, MA Projected Enrollment

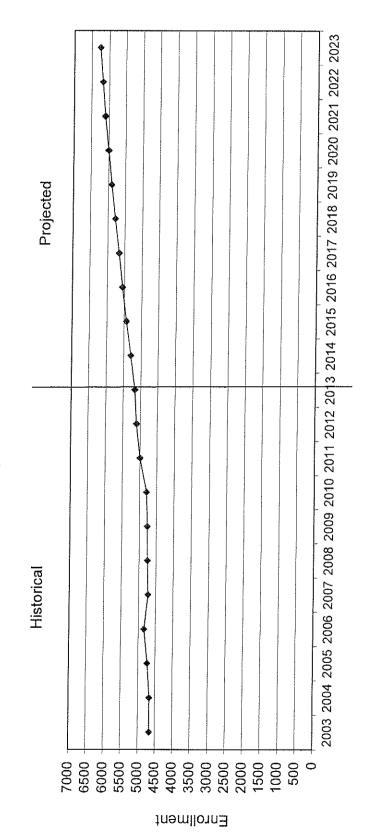
PK-12 TO 2023 Based On Data Through School Year 2013-14



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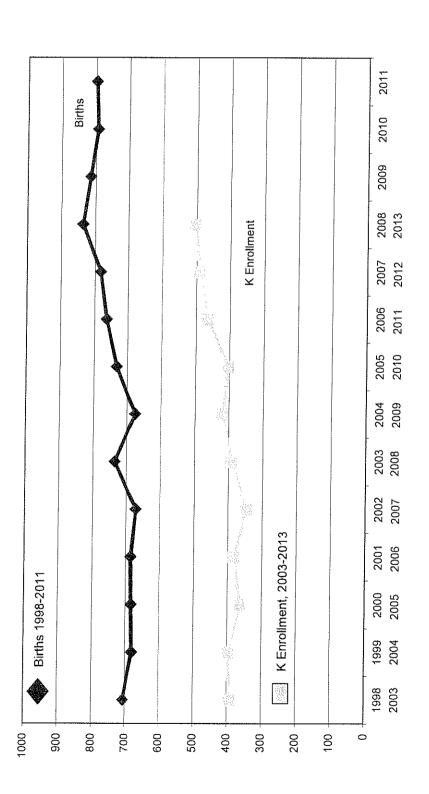


PK-12, 2003-2023



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Year	Single-ramily	Multi-Units
2005	19	12
2009	19	12
2010	20	44
2011	41	8
2012	- 17	14
2013	24 to Aug 31	200 to Aug 31

	Voc-Tech	Non-Public
Year 2005-06	<b>9-12 Total</b> n/a	K-12 Total
2009-10	n/a	n/a
2010-11	п/а	n/a
2011-12	n/a	n/a
2012-13	45	n/a
2013-14	49	n/a

	ľ	IN IS 10 ME	n/a
			0
			0
Education)	10		0
gular E	0		
hools (Re	8		0
rochial Sc	1		0
nt and Par	9		
ndepende	\$	·	٥
n-Public I	4 30	,	0
	3		اد
1 5 1	2 12	c	
188		ς	
	¥	<	
	Enrollments	as of Oct. 1	

	<b>1</b>
nooled Students	24
K-12 Home-Sc	2013

2 Residents "Choiced-out" or in Charter or Magnet Schools	n/a
K-12 Residents " Charter or M	2013

pEd Outplaced Students 65	
<b>K-12 S</b> 2013	

tioned-In, & Other Idents	n/a
K-12 Choiced-In, Tuit Non-Resi	2013

The above data were used to assist in the preparation of the enrollment projections. If additional demographic work is needed, please contact our office.

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### EXHIBIT H. PROJECTED PROGRAM DATA

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### +

### **PROJECTED PROGRAMS**

Alternative High School

**Expanded Career & Technical Education Programs** 

- ° Culinary Arts
- ° Cosmetology

Special Education Inclusion



		<u> </u>
Projected Special Ec	lucation Enrollments 2013-	14
Fitzgerald	Plympton	Northeast
Grade K Inclusion (3)	Grade K Inclusion (6)	Grade K Inclusion (4)
Grade 1 LBRR (5)	Grade K Successful Start (0)	Grade 1 Inclusion (2)
Grade 2 LBRR (7)	Grade 1 Successful Start (2)	Grade 2 Inclusion (3)
Grade 3 LBRR (9)	Grade 2 Successful Start (4)	Grade 3 Inclusion (5)
Grade 4 LBRR (6)	Grade 3 Successful Start (3)	Grade K Intensive (4)
Learning Center (16)	Grade 4 Successful Start (4)	Grade 1 Intensive (3)
	Grade 5 Successful Start (2)	Grade 2 Intensive (3)
	Grade 2 RR (2)	Grade 3 Intensive (2)
	Grade 3 RR (4)	Grade 4 Intensive (4)
	Grade 4 RR (6)	Grade 5 Intensive (7)
	Grade 5 RR (7)	Learning Center (10)
	Learning Center (15)	
MacArthur	Stanley	<u>Whittemore</u>
Grade K Inclusion (3)	Grade K Inclusion (10)	Grade K Inclusion (7)
Grade 1 RR (5)	Grade K PDD (8)	Grade 5 LBRR (10)
Grade 2 RR (6)	Grade 1 PDD (11)	Learning Center (20)
Grade 3 RR (7)	Grade 2 PDD (5)	
Grade 4 RR (9)	Grade 3 PDD (8)	
Grade 5 RR (11)	Grade 4 PDD (10)	
Learning Center (11)	Grade 5 PDD (8)	
	Learning Center (25)	





Possible Projections for English Language Learner Enrollment for 2014 to 2015 School Year

Prepared by Ann Feldman / English Language Learner Director / Waltham Public Schools

### Enrollment of Identified English Learners 2011 to 2014

Year	Number of Identified Limited English	Approximate Number of Identified
	Proficient Students K - 12	Limited English Proficient
		Kindergartners
2011 to 2012	603	110
2012 to 2013	620	123
2013 to 2014	740	170

### Facts:

- It is important to note that in 2012 to 2013, 37.5% of our students in Waltham Public Schools spoke a language other than English at home (compared with an average of 17.3% in the state). At Whittemore Elementary School, 60.3% of the students spoke a language other than English at home during the 2012 to 2013 school year. These percentages have most certainly gone up given the increase in ELL population in the district during the 2013 to 2014 school year.
- Approximately 35% of new enrollments in the district for the 2013 to 2014 school year have been identified as English learners (for Kindergarten as well as for grades 1 - 12) This means that approximately 1 out of 3 students enrolling as new students in Waltham Public Schools are English learners.
- For **Kindergarten**, there was an increase in ELLs of approximately 10% from 2011- 12 to 2012 -13 and an increase of approximately 40% from 2012-13 to 2013-14.
- There was an increase in our **overall district ELL population** of 3% from 2011 12 to 2012-13 and **an increase of 20% from 2012-13 to 2013-14.**

### Prediction:

• If the ELL population increased by 20% over the course of one year, it is possible that, if the trend continues, we might have approximately 890 ELLs next year and 1,065 the following year. Since the **general education population is decreasing**, this would impact the percentage of ELLs compared with the total school population.

### EXHIBIT I. SEE EXHIBITS C THROUGH H

### EXHIBIT L.

### CURRENT AND PROPOSED HOMELESS POPULATION DATA INCLUDING ANTICIPATED JUNE 2014 ADJUSTMENT

### **CURRENT MCKINNEY VENTO STUDENTS 2013-14**

Grades K-12

104

Transporting to Other Districts

27

The MA Department of Education does not yet have information regarding the June 2014 adjustment.

### EXHIBIT M. CURRENT BUS ROUTES AND SCHOOL MAPS

### 2013-14 Waltham Schools Bus Routes

### WALTHAM HIGH SCHOOL

Route 101 - Upper Main

START: 7 a.m.

Milton St @ Stow St

Tavern Rd @ Stow St

Main St @ Stow St (front of the bank)

Main St @ Sheridan St

Main St @ Nathan Rd

Prospect Hill Rd @ Elson Rd

Route 102 - Cedarwood

START: 7 a.m.

Fairmont Ave @ Weston St

Summit Ave @ Rockridge Rd

Cedarwood Ave @ Villa St

Route 103 - Columbus

START: 7 a.m.

Wellington St @ Columbus Ave

Columbus Ave @ Hammond St

School St @ Francis St\*

School St @ Bacon St\*

\*(These stops take 104 in PM)

Route 104 - School St

START: 7 a.m.

School St @ Exchange St

Gregory St @ Smart St\*

\*(This stop takes 103 in PM)

Route 105 - Prospect Hill/Jennings Rd

START: 7 a.m.

Jennings Rd @ James St

Prospect Hill Rd @ Dermody Rd

(105 takes 103 in PM)

Route 106 - South St

START: 7 a.m.

South St @ Wheelock Rd

Morton St @ Sunnyside St

Charlesbank Way @ Sagamore Rd

South St @ Bedford St

Route 107 - Felton St

START: 7 a.m.

Felton St @ Mechanic St

Felton St @ Fountain St

Felton St @ Harvard St

Harvard St @ Russell St

Route 108 - Prospect St

START: 7 a.m.

Prospect St @ Felton St\*

South St @ Vernon St\*\*

Prospect St @ Russell St\*\*

\*(This stop takes 107 in PM)

\*\*(These stops take 106 in PM)

Route 109 - Woerd/Adams

START: 7 a.m.

Woerd Ave @ Rumford Ave

Crescent St @ Adams St

Adams St @ Robbins St

Adams St @ Maple St

Route 110 -- Moody St

START: 7 a.m.

Moody St @ Derby St

Moody St @ Brown St

Moody St @ Myrtle St

Moody St @ Chestnut St

Moody St @ Taylor St

Route 112 - Lowell & Derby

START: 7 a.m.

Lowell St @ Taylor St

Lowell St @ Chestnut St

Lowell St @ Alder St

Route 114 - Derby/Newton

START: 7 a.m.

Fuller St @ Lowell St

Newton St @ Brown St

Newton St @ Myrtle St



Route 115 - Newton/Calvary

START: 7 a.m.

Calvary St a: Newton St\*

Cedar St @ Calvary St\*\*

Cedar St @ Cutter St\*

\*(These stops takes 114 in PM)

\*\*(This stop takes 117 in PM

Route 116 - Newton/Central

START: 7 a.m.

Bright St @ Grove St

Newton St @ Barton St

Route 117 - River St

START: 7 a.m.

Willow St @ School Ave

River St @ Bright St

River St @ Clark St

Route 118 - Lowell Field

START: 7 a.m.

Colonial Ave @ Rangley Rd

Colonial Ave @ Grove St

Grove St @ Willow St

Main St @ Willow St

Route 119 - Warren St

START: 7 a.m.

Beaver St @ Linden St

Beal Rd @ Barbara Rd

Beal Rd @ Candace Rd

Warren St @ Tennyson Rd

Warren St @ Wayne St

Circuit Lane @ Warren St

Beaver St @ Hollace St

Route 120 - Warrendale

START: 7 a.m.

Chaffee Ave @ Brightwood Rd

Chaffee Ave @ Bowker Rd

Chaffee Ave @ Bruce Rd

Route 121 - Marlborough/Glen East

START: 7 a.m.

Shirley Rd @ Upton Rd

69 Trapelo Rd

Trapelo Rd @ Briarwood Rd

Marlborough Rd @ Newburgh St

Trapelo Rd @ Marlborough Rd

Trapelo Rd @ Chase Rd

Trapelo Rd @ Emmeline Ave

Trapelo Rd @ Sherwood Ln

Route 123 - Brewster/Glen West

START: 7 a.m.

Trapelo Rd @ Clocktower Dr

Trapelo Rd @ Kingston Rd # 2

Trapelo Rd @ Miriam Rd

Trapelo Rd @ Sheffield Rd

Trapelo Rd @ Banbury Ave

1355 Trapelo Rd

Brewster Rd @ Banbury Ave

Hardy Pond Rd @ Seminole Ave

Pheasant Rd @ Trapelo Rd

1300 Trapelo Rd

1284 Trapelo Rd

Trapelo Rd @ Grove Rd

1080 Trapelo Rd

1066 Trapelo Rd

Route 124 - Totten Pond & Fourth Ave

455 Totten Pond

32/52 Fourth Ave

Route 125 - Lincoln Line

START: 6:50 a.m.

221 Smith St

Trapelo Rd @ Brennen Ave

Trapelo Rd @ Candlewood Dr

Trapelo Rd @ Sherbourne Pl

Trapelo Rd @ Cusano Cir

43 Lincoln Woods Rd

Trapelo Rd @ Woodchester Rd

Trapelo Rd @ Hobbs Brook Rd

1714 Trapelo Rd

1700 Trapelo Rd

Smith St @ Snow Circle

LATE BUSES - WHS, Kennedy & McDevitt - Approx 3:30-3:45 P.M.

Route 105 - WHS & Kennedy

Route 115 - WHS & McDevitt

Totten Pond, 4th Ave, Lincoln Woods, Trapelo Rd Via Waverly Oaks Rd

Moody St, Newton St, Warrendale, River St

Route 108 - WHS & Kennedy

Prospect Hill, Cedarwood Ave and South St

8/26/13

### KENNEDY MIDDLE SCHOOL Late Buses are available. Please see WHS Routes

### Route 201 - Prospect Hill

START: 7:25 a.m.

Jennings Rd @ James St

Prospect Hill Rd @ Dermody Rd

Prospect Hill Rd @ Hansen Rd

Prospect Hill Ave @ Columbus Ave

Columbus Ave @ Rich St

### Route 202 - West Trapelo

START: 7:20 a.m.

Trapelo Rd @ Brennan Ave

Trapelo Rd @ Sherbourne Pl

Trapelo Rd @ Cusano Circle

Trapelo Rd @ Woodchester Rd

1690 Trapelo Rd

80 Smith St

Lincoln St @ Hibiscus Ave

Milner St @ Pine Hill Cir

Malvern St @ Walton St

### Route 203 - Southside

START: 7:20 a.m.

Charles St @ Harvard St

Moody St @ Chester Ave

Lowell St @ Ash St

Alder St @ Lowell St

Newton St @ Calvary St

River St @ Bright St

Willow St @ Grove St

Grove St @ Newton St

Lyman St @ Summer St

### Route 204 - Totten Pond & Dale

START: 7:25 a.m.

115 Totten Pond Rd

203 Totten Pond Rd

455 Totten Pond Rd

52 4th Ave

Totten Pond Rd @ Craig Ln

Bacon St @ Greenwood Ln

Tomlin St @ Dale St

Tomlin St @ Summit St

Plympton St @ Prentice St

### Route 205 - Glen Meadow East

START: 7:25 a.m.

Trapelo Rd @ Emmeline Ave

Abbott Rd @ Temple Rd

Temple Rd @ Doty St

Harrington Rd @ Hillcroft Rd

Harrington Rd @ Forest Park Dr

Harrington Rd @ Cliff Rd

Beaver St @ Robert Treat Paine Dr

705 Beaver St

### Route 206 - Marlborough

START: 7:25 a.m.

Trapelo Rd @ Shade St

Shirley Rd @ Upton Rd

Waverley Oaks Rd @ Wilson Rd

Mallard Way @ Briarwood Rd

Marlborough Rd @ Newburgh St

Trapelo Rd @ Chase Rd

Forest St @ Doty St

### Route 223 - South & School

START: 7:25 a.m.

Russell St @ South St

Main St @ Edgehill Rd

Stow St @ Dorchester St

Ravenswood Rd @ Sheridan Rd

Everett St @ Main St

School St @ Hammond St

School St @ Common St

### Route 224 - Glen Meadow West

START: 7:20 a.m.

Trapelo Rd @ Clocktower Dr

Trapelo Rd @ Nancy Ln

Trapelo Rd @ Kingston Rd #2

Trapelo Rd @ Miriam Rd

1307 Trapelo Rd

1363 Trapelo Rd

1385 Trapelo Rd

Brewster Rd @ Banbury Ave

Hardy Pond Rd @ Seminole Ave

Silver Hill Ln @ Graymore Rd

645 Lincoln St

Smith St @ Wingate Rd

1344 Trapelo Rd

1312 Trapelo Rd

### KENNEDY - Route 230 - Bacon & Exchange

START: 7:20 a.m. 135 Lura Lane

Worcester Ln @ Sanders Ln

Bacon St @ Dale St

School St @ Bacon St

School St @ Exchange St

### KENNEDY Route 224 - Glen Meadow West - Cont.

1300 Trapelo Rd

Trapelo Rd @ Grove Rd

1134 Trapelo Rd

### MCDEVITT MIDDLE SCHOOL Late Buses are available. Please see WHS routes.

### Route 208 - West End

START: 7:25 a.m.

Prospect Hill Rd @ Hansen Rd

Stow St @ Milton St

Cedarwood Av @ Villa St

Rockridge Rd @ Summit Ave

Winthrop St @ Cabot St

Everett St @ Main St

### Route 209 - Belmont Line

START: 7:20

Beal Rd @ Madison Rd

Beal Rd @ Barbara Rd

Beal Rd @ Candace Ave

Warren St @ Tennyson Rd

Thayer St @ Bames St

Warren St @ Wilmont Rd

Beaver St @ Hollace St

Beaver St @ Linden St

Linden St @ Marianne Rd

### Route 210 - Crescent/Lowell

START: 7:25 a.m.

Adams St @ Brown St

Woerd Ave @ Riverview Ave

Crescent St @ Norumbega Ter

Moody St @ Dexter St

Alder St @ Lowell St

Route 212

START: 7:25 a.m.

Derby St @ Lowell St

Lowell St @ Brown St

Brown St @ Newton St

Berkshire Rd @ Parmenter Rd

Cedar St @ Cutter St

Moore St @ Calvary St

Farwell St @ Calvary St

Newton St @ River St

### Route 225 - South St

START: 7:25 a.m.

South St @ Russell St

South St @ Vernon St

South St @ Bedford St

South St @ Wheelock Rd

Morton St @ Sunnyside St

677 South St

74 Charles River Rd

Angelside Rd @ Sagamore Way

South St @ Highland St

Charles St @ Prospect St

### Route 299 - Bleachery

START: 7:30 a.m.

Chaffee Ave @ Canterbury Rd

Richgrain Ave @ Aberdeen Ave

Willow St @ Grove St



### FITZGERALD ELEMENTARY

Route 305 - Warren @ Chaffee

START: 8:10 a.m.

Whitman Rd @ Fairfax Rd

Whitman Rd @ Tennyson Rd

Warren St @ Marlton Rd

Warren St @ Wayne Ave

Thayer St @ Barnes St

Warren St @ Circuit Ln

Waverley St @ Wilton St

Wilbur St @ Hollace St

Route 306 - Gardencrest

START: 8:10 a.m.

Ellison Park

Summer St@ Garden Cir#1

Summer St @ Garden Cir # 2

99 Linden St

Linden St @ Marianne Rd

Linden St @ Beaver St

Route 323 - East Bleachery

START: 8:10 a.m.

River St @ Bright (Across)

Willow St @ Grove St

Aberdeen Ave @ Douglas Rd

Gore St @ Lawndale Ave

Colonial Ave @ Allen Rd

Main St @ Rangley Rd

Route 324 - Waverly Oaks/Candace Rd

START: 8:10 a.m.

Willow St @ Main St

Willow St @ School Ave

River St @ Bright St

River St @ Clark St

Newton St @ Grove St

Bright St @ Grove St

Bright St @ Bennett St

Potter Rd @ Gilbert St

Route 325 - School St/Charles St

START: 8:00 AM

Linden St @ Middlesex Rd

Main St @ Harris St

Lyman St @ School St

School St @ Liberty St

Elm St @ River St

Amory Rd Reyem St

Central St @ Cross St

Route 331 - Summer St

START: 8:10 a.m.

Lyman St @ Garden Ln

Summer St @ Church St

Lexington St @ School St

Lexington St @ Summer St

Summer St @ Harris St

### MACARTHUR ELEMENTARY

Route 307 - Lexington & Amherst

START: 8:00 AM

43 Lincoln Woods Rd

1000 Lexington St

Lexington St @ Ridge Ln

Lake St @ Indian Rd

Amherst Av @ Wamsutta Ave

Route 308 - College Farm

START: 8:00 AM

Lake St @ Nutting Rd

730 Lexington St

17 College Farm Rd

College Farm Rd @ Montview Ave

College Farm Rd @ Mt Walley Rd

College Farm Rd @ Indian Rd

Opposite #22 Piedmot Ave

Trimount Ave @ Marivista Ave

Trimount Ave @ Montclair Ave

Route 310 - Goldencrest

START: 8:00 AM

Smith St @ Hersum Way

221 Smith St

Smith St @ Wingate Rd

Brennan Ave @ Goldencrest Ave

Crestview Rd @ Midland Dr

150 Candlewood Dr

Sherbourne Pl @ Vesper St

Trapelo Rd @ Hobbs Brook Rd

110 Smith St

80 Smith St

Lincoln St @ Wyman St



V

College Farm Rd @ Princeton Ave

START: 8:00 AM

Charles St @ Fountain St

Felton St @ Mechanic St

South St @ Bedford St

Prospect Hill Rd @ Elson Rd

Prospect Hill Rd @ Hansen Rd

16 Winter St

Winter St @ Malvern St

Smart St @ Walton St

### Route 329 - Lincoln Woods

START: 8:00 AM

455 Totten Pond Rd

52 Fourth Ave

Lincoln St @ Smith St

Hillcrest Rd @ Outlook Rd

Hardy Pond Rd @ Seminole Av

Silver Hill Ln @ Graymore Rd

### NORTHEAST ELEMENTARY

### Route 314 - Chesterbrook

START: 8:10 AM

455 Totten Pond Rd

Lexington St @ Bishiops Forest Dr

Brookway Ct Stop #1

Brookway Ct Stop #2

Brookway Ct Stop #3

Lexington St. @ Colonial Manor Apts

Jacqueline Rd @ Lionel Ave

### Route 315 - Forest St

START: 8 a.m.

Forest St @ Leblanc Cir

Forest St @ Rosewood Dr

Woodcliff Dr @ Azalea Rd

76 Forest St

Forest St @ Rogers Way

Harrington Rd Chatham Ln

Pigeon Ln @ Juniper Hill Rd

Harrington Rd @ Roseanna Park Dr

Roseanna Park Dr @ Raffaele Dr

Harrington Rd @ Hillcroft Rd

Shade St @ Kenwood Ln

Emmeline Ave @ Helen St

### Route 318 - Stearns Hill

START: 8:10 AM

1000 Lexington St

Lexington St @ Steams Hill Rd

### Route 316 - Glemneadow West

START: 8 a.m.

Trapelo Rd @ Kingston Rd # 2

Miriam Rd @ Leitha Dr

Berkley St @ Brewster Rd

Berkley St @ Banbury Ave

Brewster Rd @ Whittier Ave

Grove Rd @ Plant Rd

### Route 317 - Marlborough

116 Trapelo Rd

Upton Rd @ Shirley Rd

Upton Rd @ Parkview Rd

Waverley Oaks Rd @ Wilson Rd

109 Trapelo Rd

Mallard Way @ Briarwood Rd

Albemarle Rd @ Marlborough Rd

Arcadia Ave @ Sparkill St

Albemarle Rd @ Ivaloo St

Trapelo Rd @ Chase Rd

### NORTHEAST Route 330 - Trapelo Rd West

Trapelo Rd @ Clocktower Dr

Trapelo Rd @ Nancy Ln

1105 Lexington St

1219 Trapelo Rd

1273 Trapelo Rd

1385 Trapelo Rd

1160 Trapelo Rd

Trapelo Rd @ Old Lexington St



### PLYMPTON ELEMENTARY

Route 319 - Prospect Hill

START: 8:15 AM

Prospect Hill Rd @ Dermody Rd Prospect Hill Rd @ Hansen Rd Prospect Hill Rd @ Elson Rd

Route 320 - Lexington/Bacon

START: 8 a.m. 360 Lexington St

Valley View Rd @ Lyman St Beaver St @ Robert T. Paine Lexington St @ Summer St

785 Beaver St 459 Lexington St

Lexington St @ Stanley Rd Curve St @ Lexington St Curve St @ Lincoln St Pond End Rd @ Bigelow Rd Clark Ln @ Buxton Ln

Greenwood Ln @ Woodlawn Ave

24 Greenwood Ln

Route 321 - West End

START: 8 a.m. 17 Weston St Eddy St @ Weston St

195 Weston St Stow St @ Keach St Stow St @ Colburn St Stow St @ Milton St

Ravenswood Rd @ Sheridan Rd Malone St @ Overland Rd Main St @ Nathan Rd Plympton St @ Hawthorne Rd

62 Woodland Rd

James St @ Jennings Rd

Route 326 - Totten Pond

START: 8:05 a.m. 81 Totten Pond Rd 455 Totten Pond Rd

52 4th Ave

Craig Ln @ Totten Pd Rd Worcester Ln @ Sanders Ln Worcester Ln @ Lura Ln

### STANLEY ELEMENTARY

Route 301 - Cedarwood

START: 8:05 a.m.

Weston St @ Stow St

Fairmont Ave @ Elmwood Ave

Villa St @ Summit Ave

Villa St @ Rockridge Rd

Villa St @ Cedarwood Ave

Cedarwood Ave @ Florence Rd

Florence Rd @ Harland Rd

Cedarwood Ave @ Wetherbee Rd

Cedarwood Ave @ Thornton Rd

Cedarwood Ave @ Virginia Rd

Route 303 - Main/Weston/South

START: 8:10 a.m.

Hartwell St @ Morton St

Morton St @ Sunnyside St

South St @ Banford Way

677 South St (Opposite Charles Bank Way)

South St @ Charles River Rd

Charlesbank Way @ Sagamore Way

Sagamore Way @ Angleside Rd

Route 302 - Charles/Adams

START: 8:05 a.m.

Main St @ Stratton Terr

Felton St @ Mechanic St

Charles St @ Harvard St

Charles St @ Williams St

Charles St @ Grant St

Charles St @ Fountain St

Charles St @ Mechanic St

Adams St @ Spruce St

Adams St @ Walnut St

Adams St @ Chestnut St

Route 304 - Woerd/Adams

START: 8:05 a.m.

Martyn St @ Park St (Playground)

Crescent St @ Adams St (Across from Adams)

Adams St @ Chester Ave

Adams St @ Brown St

Adams St @ Maple St



### WHITTEMORE ELEMENTARY

Route 322 - Calvary St

START: 8 a.m.

Main St @ Hastings Ave

River St @ Jackson St

Central St @ Cross St

Adams St @ Chestnut St

Adams St @ Ash St

Adams St @ Chester Ave

Crescent St @ Woerd Ave

Martyn St @ Park St

Crescent St @ Norumbega Terr

241 Calvary St

Calvary St @ Farwell St

### MINUTEMAN HIGH SCHOOL

Minuteman students may take our

Waltham High School buses in the morning.

The Minuteman bus will leave from the

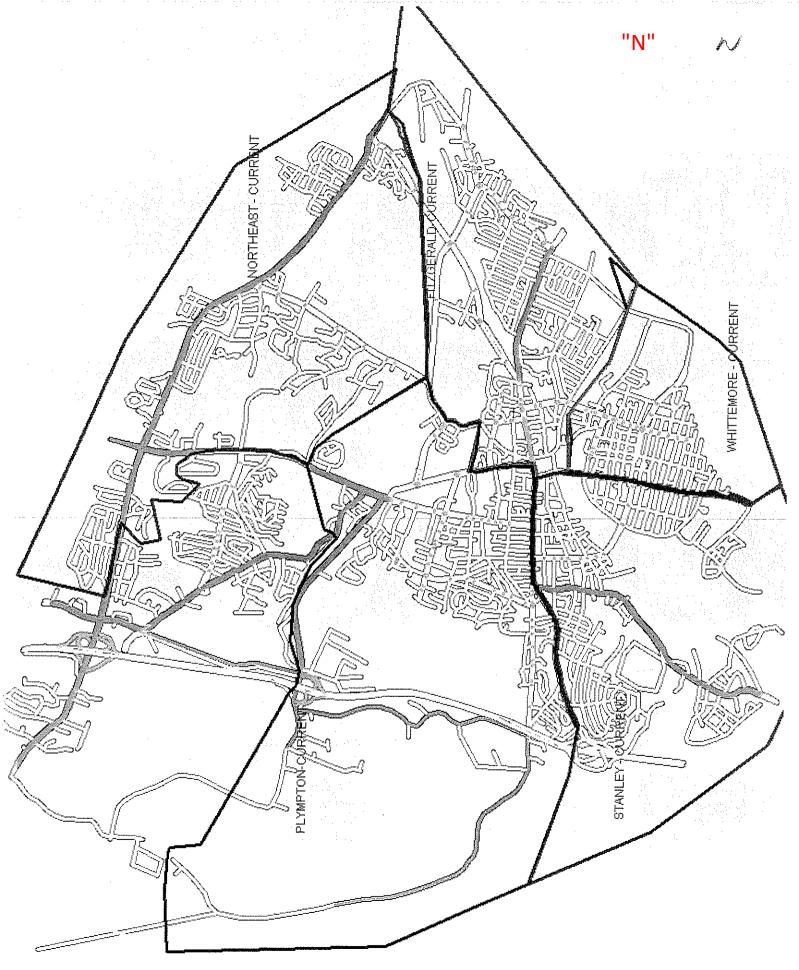
WHS main entrance at approximately 7:30 A.M.

Late buses available from WHS at approximately 3:45 P.M.

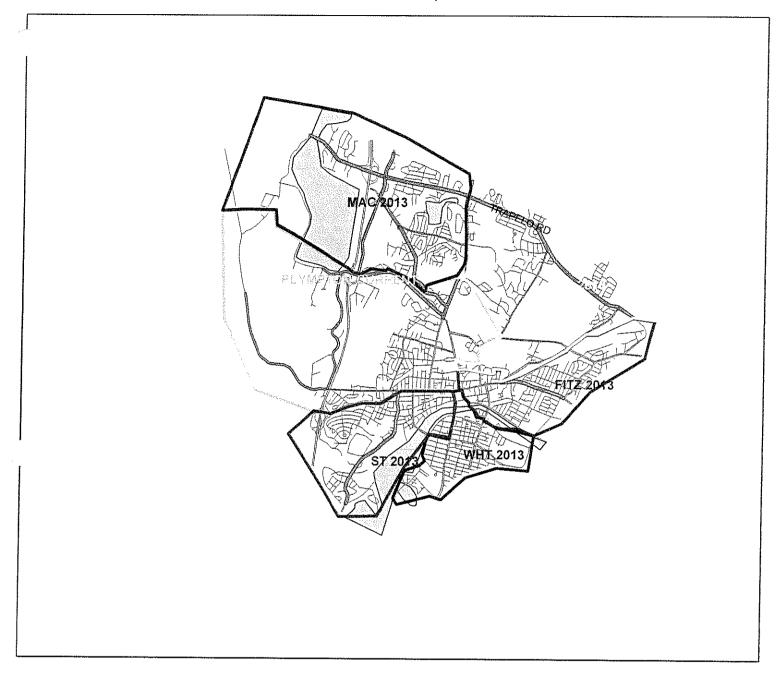
On days that Waltham is not in session the Minuteman

students are responsible for transportation to and from WHS.

# EXHIBIT N. CURRENT DISTRICTS (HOME BASE AND PROGRAM)







## EXHIBIT O. DISTRICT PROFILE





#### Contact Information

Susan M Nicholson, Superintendent

Mailing Address: 617 Lexington Street

Waltham, MA, 02452 3099

**Phone:** 781-314-5400 **Fax:** 781-314-5411

Email: susannicholson@k12.waltham.ma.us

NCES ID: <u>2512000</u>

Chapter 74 Approved Programs: Automotive Collision Repair &

Refinishing (470603)

Automotive Technology (470604)

Carpentry (460201)

Early Education and Care (131210)

Electricity (460302) Electronics (150303) Exploratory (990100)

Graphic Communications (100301)

Metal Fabrication & Joining Technologies (480599)

Radio & Television Broadcasting

(090701)

District Operating Status: Operating
District Title I Status: Title I District
Educator Preparation Program Provider (EPPP): \$ Not Defined

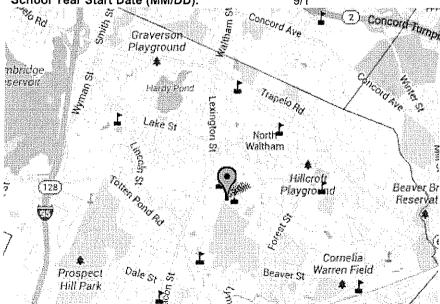
Inter-District School Choice: Does Not Offer Choice

METCO Program: Does Not Accept METCO Students

Mass District Type:Local SchoolRTTT Grant Program:Yes

SES Provider: \$ Not Defined

School Year End Date (MM/DD): 06/24 School Year Start Date (MM/DD): 9/1





Teacher Data (2012-13)

	District	State
Total # of Teachers	454.9	70,635.8
% of Teachers Licensed in Teaching Assignment	100.0	97.5
Total # of Classes in Core Academic Areas	<u>-</u>	-
% of Core Academic Classes Taught by Teachers Who are Highly Qualified	-	-
Student/Teacher Ratio	11.2 to 1	13.5 to 1

EXHIBIT P. NOVEMBER 2013 DATA EXHIBIT Q. DESE OCTOBER 1 DATA

Enrollment Data

Enrollment by Race/Ethnicity (2016-11)												
Race	% of District	% of State										
African American	10.0	8.2										
Asian	6.2	5.5										
Hispanic	29.2	15.4										
Native American	0.2	0.2										
White	52.0	68,0										
Native Hawaiian, Pacific Islander	0.3	0.1										
Multi-Race, Non-Hispanic	2.3	2.4										

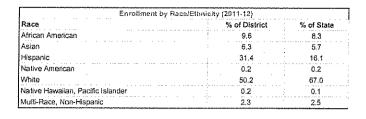
	Enro	ollment by Gender (2	010-11)		
		District		State	
Male		2,496		490,363	
Female		2,300		465,200	
Total		4,796		955,563	

					Enro	liment	by Gra	de (20	10-11)								
	PK	К	1	2	3	4	5	6	7	8	, 9	10	11	12	SP	CT	Total
Douglas MacArthur Elementary School	0	55	64	53	50	59	55	0	0	0	0	0	0	0	0		336
Henry Whittemore Elementary School	0	64	70	56	48	48	35	0	0	0	0	D	0	0	0	-	321
James Fitzgerald Elementary School	0	90	83	74	65	64	54	0	0	0	0	0	0	0	0	-	430
John F Kennedy Middle	0	0	0	0	0	. 0	. 0	183	167	173	0	0	0	0	0		523
John W. McDevilt Middle Schael	0	. 0	0	0	0	0	0	194	165	157	0	0	0	0	0	*	516
Northeast Elementary School	66	65	56	88	77	61	79	. 0	0	0	0	0	0	0	0	-	472
Thomas R Plympton Elementary School	0	61	62	66	66	64	65	0	0	0	0	0	0	0	0	•	384
Waitham Sr High	0	0	0	0	0	0	0	0	0	0	337	361	324	353	. 0	•	1,375
Milliam F. Stanley Ternentary School	72	69	75	63	51	55	54	0	Ó	0	0	0	0	0	0	-	439
District	138	404	410	380	357	351	342	377	332	330	337	361	324	353	0		4,796

P, Q

"P" & "Q"

#### **Enrollment Data**

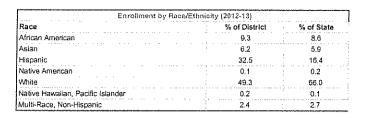


	Enrollment by Gender (2011-1	2)
	District	State
Male	2,576	488,736
Female	2,418	464,633
Total	4,994	953,369

					Enro	liment	by Gra	de (20	11-12}								
	PK	K	1	2	3	4	5	6	7	8	9	10	11	12	SP	СТ	Total
Douglas MacArthur Elementary School	0	58	53	64	50	52	55	0	0	0	0	0	0	0	0	- '	330
Henry Whittemore Elementary School	0	79	63	67	59	55	48	0	0	0	0	0	0	0	0	-	371
James Fitzgereld Elementary School	0	89	86	84	72	75	63	Ö	0	0	0	0	0	0	0	-	469
John F Kennedy Middle	: 0	. 0	0	0	٥	0	0	196	190	168	0	0	0	0	0	-	554
John W. McDevilt Middle School	0	0	0	0	0	0	0	157	195	167	0	0	0	0	0	-	519
Northeast Elementary School	76	75	63	55	73	65	67	: 0	0	0	· 0	0	0	0	0	-	474
Thomas R Plympton Elementary School	0	82	64	69	69	71	61	0	0	0	0	0	0	٥	0	•	416
Waltham Sr High	0	0	. 0	0	0	G	0	0	0	0	339	345	361	325	0	-	1,370
William F. Stanley Elementary School	89	85	79	69	61	57	51	0	0	. 0	0	0	0	0	0	-	491
District	165	466	408	40B	384	375	345	353	385	335	339	345	361	325	0	- :	4,994



#### **Enrollment Data**



Enrollment by Gender (2012-13)												
		District	State									
Male		2,620	469,269									
Female		2,478	465,484									
Total	. 1	5,098	954,773									

					Enro	llment	by Gra	de (20	12-13)								
•	PK	K	1	2	3	4	5	6	7	8	9	10	11	12	SP	CT	Total
Douglas MacArthur Elementary School	0	66	63	54	67	47	52	0	0	0	0	0	0	0	0	-	349
Henry Whiltemore Elementary School	0	87	87	67	75	62	53	0	0	0	0	0	0	0	0	: <b>-</b>	431
James Fitzgerald Elementary School	0	86	87	81	∷73 i	72	74	0	0	0	0	0	0	0	0	-	473
John F Kennedy Middle	0	0	0	0	0	0	0	186	190	174	0	0	0	0	0	٠	550
John W. McDevilt Middle School	0	0	0	0	0	0	0	171	165	198	0	0	0	0	0	-	534
Northeast Elementary School	76	71	70	61	49	68	62	0	0	0	0	0	0	0	0	-	457
Thomas R Plympton Elementary School	0	73	80	60	62	72	65	0	0	0	0	0	0	0	0	-	412
Waltham Sr High	. 0	. 0	0	0	0	. 0	0	0	0	0	346	337	359	342	5	-	1,389
Alliam F. Stanley Tementary School	75	104	86	61	60	56	61	0	0	0	0	0	0	0	D	-	503
District	151	487	473	384	386	377	367	357	355	372	346	337	359	342	5		5,098



# ATTACHMENT D FACILITIES INVENTORY Office of Educational Quality and Accountability

PURPOSE: To help determine (1) the adequacy of facilities and of operational management and (2) the efficiency of organizational management and resource utilization. EQA USE: Examiners will review this document for its applicability to the Business and Finance standard. The results of that review may be cited as evidence in the EQA report to the Educational Management Audit Council (EMAC). DIRECTIONS: Please complete the inventory for all facilities either owned or leased by the district. If the information is not applicable (N), is unattainable (U), or is irretrievable (R), please indicate that in the appropriate cell below.

Size of Facility (Square Feet) 57,916 to 28,730 to 440,000 165,000 121,000 93,000 75,000 75,000 93,000 75,000 75,000 87,100 40,488 Above Avg. Life Cycle Above Avg. Above Avg. Life Cycle Life Cycle Condition Excellent Excellent Excellent General Good Over Over Over Enrollment 1507 563 315 285 252 537 124 391 361 2001, Fine Arts Ctr. only Date Of Most Recent For Its Current Use Under Construction Under Construction September, 2005 September, 2003 January, 2006 January, 2003 January, 2004 March, 2004 Renovation 1976 1977 1977 September, 2005 September, 2003 Vo Tech 1998 January, 2006 January, 2003 January, 2004 addition 1947 Construction addition 1977 March, 2004 Date Of 1945 1926 1887 1931 1923 k-5, preschool Grade Levels k-5, preschool Instructed In Facility 9-12 K-5 8-9 8-9 k-5 ¥-5 k-5 K-5 8-9 k-5 School Code DOE McDevitt Middle School Kennedy Middle School Whittemore Elementary MacArthur Elementary Fitzgerald Elementary Waltham High School Plympton Elementary Northeast Elementary South Middle School Stanley Elementary Bright Elementary Name of Facility Fitch Elementary 200 7000

Prepared by: Skip Bandini, C.P.E., Director of Facilities

Signature Date

Thank you for taking the time to complete the inventory. EQA is available to address any questions or concerns regarding this form at (617)-727-2398.

