# City of Waltham Massachusetts Community Preservation Act Community Housing Funding Application WCPA-2



SECTION I APPLICANT/DEVELOPER INFORMATION Contact Person/Primary Applicant (1) Jennifer Van Campen Organization, if applicable Metro West Collaborative Development, Inc. Co-Applicant, if applicable (1) Owner of project (if not developer/sponsor) (2)\_\_\_\_ Mailing Address 79-B Chapel St., Newton, MA 02458 Daytime Phone (Contact Person/Primary Applicant) 617-923-3505 x 4 Email address jvc@metrowestcd.org Fax number\_617-923-8241 Developer (if different than applicant) Developer mailing address \_\_\_\_\_ Developer daytime phone \_\_\_\_\_ Developer email address \_\_\_\_\_ Developer fax number\_\_\_\_\_ PROJECT INFORMATION SECTION II Project Name Scattered Site Reinvestment Address of Project various Assessor's Parcel ID (see http://waltham.patriotproperties.com/default.asp to look up parcel ID by address) Type of CPA-funded project (check all that apply): Creation ☐ Preservation Support Acquisition ☐ Rehabilitation and Restoration

Brief project description Metro West CD endeavors to purchase multi-family homes, primarily in Waltham's Southside neighborhood, for the purpose of renovating and permanently deed restricting, resulting in refurbished affordable rental housing for individuals and families.

The goal is to amass enough units (26-30) to be able to apply for Low Income Housing Tax Credits and other Dept. of Housing and Community Development resources to leverage Waltham's CPA funds to undertake a significant level of rehabilitation, which helps to insure that the buildings are well maintained community assets for the next 30+ years.

#### PROJECT FUNDING

City Funding Sources	\$	Purpose
CDBG/Housing Development		
Community Preservation Fund	\$2,600,000	creation of deed restricted affordable housing
Other Waltham City funds		
Total amount of City funding requested	\$2,600,000	
Estimated total Development Costs	\$10,393,800	

#### **TYPE OF HOUSING** (check all that apply and provide Number of units)

Housing Target Class	Housing Target	Number of Units
Homeownership	☐ Single Family	
	Condominum	
	Cooperative	
	Other	
Rental	Individual/Family	26
	☐ Group home/congregate	
	☐ Other	
Targeted Population	Individual/Family	26
	Special needs/Identify needs	
	☐ Elderly	
	☐ Homeless	
	☐ At risk of homelessness	
	Other	

#### **UNITS OF HOUSING**

Unit style	Total # units	# units <= 30% AMI	# units <= 50% AMI	# units <= 80% AMI	# units <= 80-100% AMI	Market Rent(s)	Market Sale Price(s)
SRO							
1 BR				4			
2 BR				16			
3 BR				6			
4 BR							
Other				26			

Key: <= is "less than or equal"

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Lot size (ft2)	unknown at this time	9
Zoning distr	rict(s)	
Ward		
		nd Sales Agreement, option to purchase, deed? Note: Community d to submit evidence of site control with the application.)
	Yes	No
	***	ning relief is required (e.g. a zoning variance, special permit) and why. kisting multi-family housing, which will not likely need any zoning relief.
contains kno	own environmental hazards,	any anticipated environmental issues/concerns with the site. If the site provide a remediation plan.  nam contain lead paint and asbestos, both of
·		
***************************************	***************************************	t of our renovation scope of work.
How old is t	the existing building (or build	lings), if applicable? Varies
Are there (o	r will there be) children und	er the age of seven living on the premises?
	Yes	□ No

**DISLOCATION:** Will the project temporarily or permanently displace or require relocation of existing tenants?

If yes, please describe any outreach efforts and/or notifications to residents to date.

Every effort will be made to avoid dislocation of households, however, during certain phases of renovation, temporary off-site relocation may be necessary. It is

also possible that over-income households will need to be permanently relocated. Metro West CD is very familiar with the state and federal Uniform Relocation Act.

HISTORIC	is the property listed in the National Register of Historic Places, located in a local historic district,
National Re	gister Historic District or eligible for listing in the National Register?
	Yes; identify district(s):
	No

#### SECTION IV PROJECT SCHEDULE (AFTER APPROPRIATION OF CPA FUNDS)

Milestone	Date	
Inform Ward Councillors and immediate abutters of proposed plans	Spring 2016	
Pre-development (design, zoning, permitting)	On-going 2016	
Acquisition	Spring 2016	
Rehabilitation/construction	Fall 2017	
Marketing/outreach	Spring 2018	
Expected date of project completion	Spring 2018	
Full Occupancy	Summer 2018	
Other significant milestone to implementation award of DHCD subsidy funding	Spring 2017	
Other significant milestone to implementation		
Other significant milestone to implementation		

#### SECTION V FINANCING AND OPERATING BUDGET

**PROJECT BUDGET:** Submit proforma development and operating budgets. Include all anticipated sources and uses of financing for the project. The operating budget must detail operating income and expenses. Detail the hard and soft costs. Identify contingencies. Applicants may use their own format or any of those used by Massachusetts affordable housing lenders and agencies. Refer to the attached Developer's Checklist which lists all the information required for submission.

**CAPITAL NEEDS ASSESMENT:** Community Preservation Funds may not be used for housing-related maintenance costs. All applicants seeking Community Preservation Funds for community housing must submit a capital needs assessment with their application, unless the project is new construction or substantial rehabilitation.

CITY OF WALTHAM ASSESSORS PROPERTY APPRAISAL AND DATA: Applicants must provide an "as is" appraisal of the project building(s) that provides satisfactory evidence that the purchase price of the project building(s) does not exceed fair market value. In addition, all applicants for housing funds must summarize data from the Waltham Assessors Department identifying the assessed value of the project building(s) and comparable properties in the neighborhood and/or City.

#### PROOF OF FINANCIAL COMMITMENT (INCLUDING COMMITMENTS FOR HOUSING

**SUBSIDIES):** If the Applicant does not have financing, describe what sources of financing are planned and the time frame that funds are expected to be available, with conditions, deadlines, limitations, and any and all restrictions related to the commitment of non-City sources of funding. If receiving housing subsidies, submit commitment letters or explain when the applicant will seek housing subsidies and from what source(s).

#### SECTION VI PROJECT DESCRIPTION

Attach answers to the following questions. Applications will be returned as incomplete if all requested information is not provided. Include supporting materials as necessary.

**GOALS:** What are the goals of the proposed project?

**COMMUNITY NEED:** Why is this project needed? Does it address needs in existing City plans?

**COMMUNITY SUPPORT:** What is the nature and level of support for this project? Include letters of support and any petitions. Is a neighborhood outreach program planned?

**CREDENTIALS:** In Section IV, some critical steps to completion and success of the project were estimated. How will the experiences of the Applicant(s) contribute to the success of this project?

**SUCCESS FACTORS:** How will the success of this project be measured? Be specific.

**MAINTENANCE:** If ongoing maintenance is required for your project, how will it be funded? (Note that CPA Funds may not be used for maintenance, but maintenance is an important consideration for all projects.)

**ADDITIONAL INFORMATION:** Provide the following additional information, as applicable.

**OTHER CITY AGENCIES:** If actions for acceptance or approval are required from other City Departments, Boards, Commissions, Committees or others, include the reference (s) or proof of the status of their actions. If plans or documents are available from those agencies, provide a reference copy or public location for CPA review.

#### COMBINATION COMMUNITY HOUSING/COMMUNITY PRESERVATION PROJECTS:

If seeking Community Preservation Funds for a project combining community housing with any other Community Preservation categories (historic, open space, recreation), also submit a complete **Historic**, **Open Space and Recreation Funding Application WCPA-1**. Items which are common to both Forms can be filled by reference to "WCPA-1".

**LEVERAGED ADDITIONAL BENEFITS:** Provide information indicating how this project can be used to achieve additional community benefits.

#### Superscripted Notes:

- (1) City Property: If the proposal is located on City-owned land, either the Primary Applicant or Co-Applicant must be the City Board, Commission or Department that has custody of the land.
- (2) Appraisals: If the requested funds are for a real estate acquisition, an independent appraisal will be required which the non-City Applicant, if applicable, will be required to fund. No funding decisions will be made without an independent appraisal. Additional appraisals may be required for final approval.

City of Waltham

# Community Preservation Committee Community Housing Funding Application WCPA-2

Massachusetts

I verify that all information stated in this application is true and accurate.

Applicant signature	Date
- Horan	1/25/16

### **Community Preservation Committee**

Community Housing Funding Application WCPA-2 Submitted by Metro West Collaborative Development January 26, 2016

#### Section V

#### **Project Budget**

Pro forma and operating budgets attached. Note, these are estimates as specific properties have not yet been identified.

#### Capital Needs Assessment

This project will result in substantial rehabilitation of the units created. If this is not the case for a particular unit then a Capital Needs Assessment will be provided at that time.

#### City of Waltham Assessors Property Appraisal and Data

Once specific sites are under site control then the required appraisal documentation can be provided to the CPC and/or other City departments as necessary.

#### **Proof of Financial Commitment**

Description of financing steps and timeline is below in "Additional Information."

#### Section VI

#### Goals

The goals of the project are:

- To create 26 units of scattered-site permanently deed-restricted affordable housing
- Rehabilitate and preserve existing housing stock

#### **Community Need**

According to the City of Waltham's 2014 Annual Action Plan there are an estimated 5,000 renter household currently experiencing a "rent burden," which means they are spending more than 30% of their income on their housing costs. Further, 50% of all large renter households are overcrowded. Together, these challenges can mean that many families are at risk of homelessness and/or are living in substandard conditions. The proposed project addresses both housing conditions and cost.

#### **Community Support**

Because this project involves yet-to-be purchased properties no community outreach has been undertaken. Furthermore, it is expected that this project will utilize existing housing and therefore not require zoning hearings or increase density in the neighborhood. Once specific sites are under agreement then we will convene neighborhood meetings to introduce our organization and the goals of the project as well as encourage people to stay apprised of the renovation as it gets underway.

#### Credentials

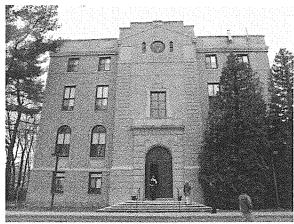
Metro West CD has a successful history of "acquisition/rehabs." Our last two projects were the acquisition of existing buildings, interim operation, garnering of significant private and public investments and execution of in-place renovations.

#### St. Joseph Hall - 2014

This former Catholic School was converted into elderly apartments in the 1980s by the Dominican Sisters of Peace. After 25 years, the Sisters could not keep up with the capital repairs needed by the historic building. Also, the property had a Section 8 contract that was nearing its expiration. Metro West CD purchased the property and assembled the financing to undertake a \$5.5 million project that will keep the 25 apartments in top condition, improving energy efficiency and handicapped accessibility and preserve them as affordable housing for the next 50 years. This property is managed by Maloney Properties.



This blighted 18-unit rental property was purchased by Metro West CD in 2008 for \$2.1 million. Over the next two years \$3.4 million was raised to renovate the apartments and create three handicapped accessible units. Funds used included: Low Income Housing Tax Credits, HOME Program, Federal Home Loan Bank's Affordable Housing Program, Community Based Housing Initiative and a private loan from Watertown Savings Bank. This property is managed by Maloney Properties.





In addition to our own real estate development, Metro West CD is a MassHousing approved 40B Monitoring Agent and also provides consulting services to numerous municipalities and private developers in their efforts to comply with the Commonwealth's complex affordable housing rules and regulations. Current clients include:

CAN-DO, Newton
Corvo Properties, Stoughton
Lexington Housing Assistance Board
MAGIC – including the towns of Bolton, Boxborough, Hudson, Littleton and Stow
Town of Belmont
Town of Weston
Watertown Square Apartments
40 Haven Apartments, Reading

#### **Success Factors**

This project will create 26 units of permanently affordable housing and bring an additional \$7,793,800 in private and public investments in the City of Waltham.

#### Maintenance

The operating budgets that are created and approved by the private and public lenders include sufficient funds for effective property management of the units. Metro West CD utilizes the services of Maloney Properties, Inc., which is a well-regarded company that manages over 8,500 units throughout New England including St. Mary's Apartments in Waltham.

#### **Additional Information**

This proposed project has several moving parts and it is important to note the role CPA funds play in this larger effort.

Metro West CD is concurrently requesting the creation of a \$5 million credit line from a pool of community lenders: Boston Community Capital, Local Initiative Support Corporation and the Property Casualty Initiative. They are prepared to finance the acquisition of the properties when and if the City of Waltham commits the requested \$2.6 million in CPA funds.

Acquisitions could begin and CPA funds could come into the project as we are able to deliver deed restricted units that meet all health and building codes and are occupied by income eligible households. This acquisition period could take 12-24 months to acquire a sufficient number of units. It would be our ambition to accomplish this task with the fewest number of buildings, which would help reduce the overall cost of the project.

In the meantime we would apply to the Dept. of Housing and Community Development for Low Income Housing Tax Credits and other subsidy sources. It is unknown at this time when DHCD will accept applications, but it maybe be late 2016 before we can apply making renovations unlikely to begin until mid-2017 at the earliest. It is important to note that the conditions of the units will vary and some will be better shape than others. Metro West CD will undertake all necessary repairs to maintain health and safety while securing the funding to undertake more significant and lasting renovations.

#### Other City Agencies

No other approvals are needed or expected.

#### <u>Combination of Community Housing/Community Preservation Projects</u> Not applicable.

#### **Leveraged Additional Benefits**

- The addition of 26 units of permanently affordable housing will increase the count of Waltham's Subsidized Housing Inventory. At the last official count Waltham was at 7.2%.
- The \$2.6 million in CPA funding will leverage an additional \$7.8 in public and private funds.
- The rehabilitation of buildings will signal to other property owners that investment in their properties is a worthwhile idea.

#### Waltham Scattered Site Reinvesment Initiative

Project Inputs			
Total Units	26		
SF commercial	0		
Lease/sq. ft.	0		
Loudorog. It.	Market Affordable Total	S.F.	
1 BR	4 4	J.F.	
2 BR	16 16		
3 BR	6 6		
4 BR	0 0		
Total	0 26 26		
Percentage	0% 100%		
Residential Square feet	100.00%	23,000	
Commercial Square fee		0	
Total Square Feet		23,000	
4		20,000	
Hard Cost Variables			
Construction Cost per si	f	100	
Demolition Costs		0	
Construction Contingend	CV	10%	
Acquisition Cost	•	200,000 pe	er unit
•		p	
USES: (w/costs allo	cated btwn res and office)	Residential	Per Unit
Acquisition		5,200,000	200,000
	_		
Site Development		0	0
Site Contingency	10%	0	0
Construction @	23,000 gsf	2,300,000	88,462
Contingency @	10%	230,000	8,846
Sub-total site	and construction costs	2,530,000	97,308
Soft Costs:			
Architecture/Engineering	9%	227 700	0.750
Survey/Permits/Back ch		227,700	8,758
Clerk of the Works/Own	•	34,490	1,327
	•	40,000	1,538
Environmental Engineer		25,000	962
Legal		120,000	4,615
Lender legal		40,000	1,538
Title & Recording		35,000	1,346
Marketing/Rent up		40,000	1,538
Accounting/Cost Cert.		40,000	1,538
Real Estate Taxes		0	0
Insurance		0	0
Relocation	•	60,000	2,308
Appraisal/Market Study		40,000	1,538
	6%, 1yr, 50% draw) \$4mm.	121,674	4,680
Inspecting Engineer		12,000	462
Bond Premium	2.50% of \$4mm	100,000	3,846
Construction loan fee	1% of \$4mm	40,000	1,538
Perm loan fee	1%	17,070	657
	310,300@4.5%)+(\$240,000@1.5%)	17,564	676
DHCD process and app		3,000	115
Environmental Remed. A	Allowance	50,000	1,923

Interim Carrying costs Acquisition Loan Interest Predevelopment loan interest Development Consultant Soft Cost Contingency Capitalized Reserves Developer Overhead Developer Profit Sub-total soft costs:	5%	0 499,696 0 50,000 80,660 169,968 400,000 400,000 2,663,821	0 19,219 0 1,923 3,102 6,537 15,385 15,385
Total Development Costs		10,393,821	399,762
SOURCES:			
Senior Debt Federal LIHTC		1,707,021	65,655
State LIHTC		3,132,801 949,000	120,492 36,500
City CPA/HOME/CDBG		2,600,000	100,000
DHCD AHTF		1,000,000	38,462
DHCD HOME		505,000	19,423
DHCD HSF		500,000	19,231
Total Sources:		10,393,822	399,762
(Gap)/Surplus		0	0
Construction Loan		2,349,601	75% of tax credit equity
			perm debt amount
			construction loan/bond need
			interest rate
		243,397	EOO/ draw
			50% draw
		121,699	years
DHCD subsidy/unit		77,115	

Operating	g Pro Forma					
Total Unit Market		***************************************		26	THE PERSON AND ADDRESS OF THE PERSON ADDRESS OF THE PERSON AND ADDRESS OF THE PERSON ADDRESS OF THE PE	
1 BR 2 BR 3 BR	Gross rent	Util Allow	Rent	# units	Annual Income 0 0 0	
Total				0	0	
Affordable  1 BR  2 BR  3 BR  4 BR  Total	e (rents at 90° Gross rent 997 1,197 1,382 1,543	•	Rent 997 1,197 1,382 1,543	# units 4 16 6 0 26	47,866 229,824 99,533 0 377,222	LIHTC max 1,108 1,330 1,536 1,714
Affordable 1 BR 2 BR 3 BR Total	e (rents at See Gross rent	,	Rent 0	# units 0 0 0	0 0 0 0	
Gross Potential Income-Residential Less Vacancy@ 5% Gross Potential Income - Commercial Less Vacancy@ 5% Effective Income				-	377,222 (18,861) 0 0 358,361	
Operating	erating exper Expense - co iting Income		8,350 u 3 s		217,100 0 141,261	
Available t	for debt servi	ce @ 1.15 DCF	२		122,836	1.1500
Debt Amo	unt:	6%	30 a	mo	1,707,333	
Cash Flow					18,425	

Calculation of State LIHTC					
Credit Allocation		260,000	(assume \$10k/unit)		
x 5 yrs.		1,300,000	,		
Credit Value	_	1,300,000			
Yield	0.73	949,000			

## Waltham Scattered Site Reinvestment Initiative - Types of Properties

Address	Sold in 2015	
35 Fiske St. 3-family	\$742,000 \$247,333/unit	
122 Charles St. 3-family	\$580,000 \$193,333/unit	
78 Harvard 6-unit	\$1,050,000 \$175,000/unit	
121 Ash St. 9-unit	\$1,225,000 \$136,111/unit	
728 Moody St. 8-unit / mixed	For sale (pending) \$1,895,000 \$236,875/unit	



# Affordable Housing Services 2015

#### 1) Build "Friendly 40B" Developments

- New construction or rehabilitate existing buildings into 4-50 units of rental housing
- Preference for local residents is possible
- Income limits average from \$48,000 \$69,700

#### 2) Monitor Existing 40B/Affordable Units

- Assess tenants for compliance with income guidelines
- Locate new tenants as needed (affordable housing marketing and lotteries)
- Perform asset management services to maintain properties in perpetuity

#### 3) Conduct Educational Forums and Community Assessments

- Facilitate community forums, conduct community surveys
- Prepare fact sheets, write grants, design Affordable Housing Programs
- Consult with Community Preservation Committees, Housing Trusts and Housing Authorities on affordable housing program design
- Provide information and referrals to 2000+ people each year

#### **Current Clients:**

Belmont Housing Trust Lexington Housing Assistance Board Town of Bolton Town of Boxborough

Town of Hudson Town of Littleton

Town of Stow

Town of Watertown

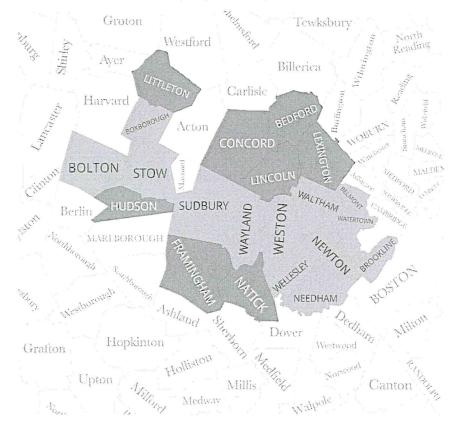
Town of Weston

#### Past Clients:

Town of Brookline Town of Lincoln Town of Lexington Town of Natick

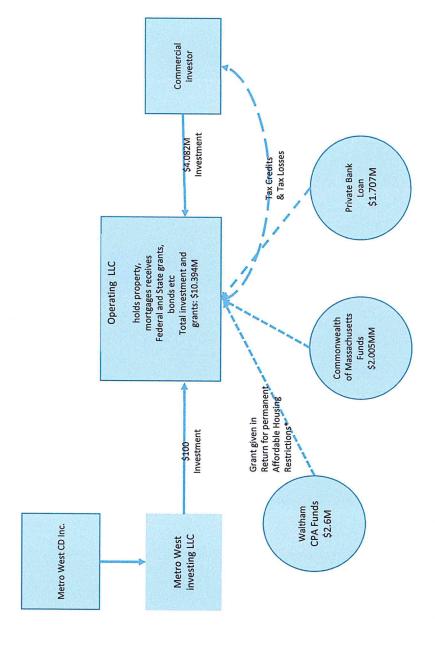
City of Newton

Sudbury Housing Authority



Metro West CD is a 501(c)(3) public charity serving the Metro West area since 1991. More information is available at <a href="www.metrowestcd.org">www.metrowestcd.org</a> or by e-mailing Executive Director, Jennifer Van Campen, at <a href="www.metrowestcd.org">www.metrowestcd.org</a>.

# Affordable Housing Structure



\*The restrictions may be held by the State instead of the City.